

Detailed Change Report - Business Unit, Division, Cost Center by Cost Element

BU, Division, Cost Center by Cost Elements	Year Data					
	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
Business Planning & Information Management					0	
A459 Client Services	3,794,145	3,685,628	3,667,331	2,575,553	-1,110,075	-30.1%
A460 Client Services	164,330	188,163	186,163	0	-188,163	-100.0%
Expense	164,330	188,163	186,163	0	-188,163	-100.0%
6001 Salaries - Regular	125,926	148,211	124,872	0	-148,211	-100.0%
6005 PDP Increases	0	0	-3,395	0	0	
6100 Benefits - Salaries	21,842	24,071	24,259	0	-24,071	-100.0%
6110 Vacancy Management		0	26,546		0	
6151 Vehicle Allowance		0	0		0	
6152 Retirement Incentives	717	860	860	0	-860	-100.0%
6154 Workers' Compensation	2,018	1,875	1,875	0	-1,875	-100.0%
6201 Telephone	1,200	1,200	1,200		-1,200	-100.0%
6202 Courier/Postage	0	0	0		0	
6204 Computer Software and Licenses	0				0	
6207 Office Supplies	500	450	450		-450	-100.0%
6299 Other Office Expenses	0				0	
6399 Contract Services	5,000	5,000	5,000		-5,000	-100.0%
6402 Medical & First Aid Supplies	0				0	
6706 Computer Repair and Maintenance		0	0		0	
6711 Communication System		0	0		0	
6901 Membership Dues	500	500	500		-500	-100.0%
6902 Conferences and Workshops		0	0		0	
6903 Travel - Local	6,180	5,562	3,562		-5,562	-100.0%
6905 Training & Education	321	321	321		-321	-100.0%
6918 Meals	0				0	
6938 Rewarding Excellence	0	0	0		0	
6999 Other Goods and Services	126	113	113		-113	-100.0%
Revenue		0	0		0	
5508 Recoveries from External Parties		0	0		0	
A660 Customer Service Centres	674,945	713,749	663,115	626,263	-87,486	-12.3%
Expense	954,945	993,749	973,615	906,263	-87,486	-8.8%
6001 Salaries - Regular	670,348	709,673	695,216	672,075	-37,598	-5.3%
6002 Salaries - Overtime	19,261	19,261	5,775	4,772	-14,489	-75.2%
6005 PDP Increases	0	0	-5,910		0	
6051 Shift Agreements	0				0	
6100 Benefits - Salaries	128,417	142,813	142,480	139,070	-3,743	-2.6%
6110 Vacancy Management		0	22,700		0	
6152 Retirement Incentives	3,549	3,858	3,858	3,649	-209	
6154 Workers' Compensation	13,911	13,166	13,166	12,488	-678	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	13,000	11,200	9,900	11,200	0	0.0%
6202 Courier/Postage	1,600	1,269	2,005	1,269	0	0.0%
6203 Office Furniture and Equipment	11,600	9,000	8,760	9,000	0	0.0%
6205 Printing & Reproduction	1,200	1,080	3,080	1,080	0	0.0%
6207 Office Supplies	13,500	10,350	10,700	10,350	0	0.0%
6311 Security		0	0		0	
6399 Contract Services	25,469	24,269	25,810	24,269	0	0.0%
6402 Medical & First Aid Supplies	0				0	
6407 Cleaning/Sanitary Supplies		0	0		0	
6504 Hardware	0				0	
6603 Grounds and Landscaping	500	500	500	500	0	0.0%
6611 Building - Interior	0				0	
6705 Equipment - Repair and Maintenance	1,000	800	600	800	0	0.0%
6903 Travel - Local	4,000	3,600	1,500	3,600	0	0.0%
6905 Training & Education	4,000	4,000		2,296	-1,704	-42.6%
6910 Signage	1,000	800	900	800	0	0.0%
6912 Advertising and Promotion	36,800	33,120	30,000	5,211	-27,909	-84.3%
6918 Meals	500	500	225	364	-136	-27.2%
6938 Rewarding Excellence	1,790	1,790	200	770	-1,020	-57.0%
6999 Other Goods and Services	3,500	2,700	2,150	2,700	0	0.0%
9200 HR CATS Wage/Ben	0				0	
9210 HR CATS OT Wage/Ben	0				0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-280,000	-280,000	-310,500	-280,000	0	0.0%
4916 Vending Licenses	-50,000	-50,000	-23,000	-50,000	0	0.0%
5101 Parking Rentals	-10,000	-10,000	-17,000	-10,000	0	0.0%
5204 Administration Fees	-190,000	-190,000	-235,000	-190,000	0	0.0%
5250 Sales of Services Other	-30,000	-30,000	-35,500	-30,000	0	0.0%
5507 Overages and Shortages	0	0	0		0	
5600 Miscellaneous Revenue	0	0	0	0	0	
A670 Dispatch Services/Call Centre	1,875,738	1,917,299	1,916,557	1,949,290	31,991	1.7%
Expense	1,875,738	1,917,299	1,916,557	1,949,290	31,991	1.7%
6001 Salaries - Regular	1,314,614	1,396,030	1,383,757	1,416,640	20,610	1.5%
6002 Salaries - Overtime	66,695	18,195	32,125	14,862	-3,333	-18.3%
6005 PDP Increases	0	0	-5,298		0	
6051 Shift Agreements	3,708	7,317	7,317	7,317	0	0.0%
6100 Benefits - Salaries	257,596	269,308	256,308	287,892	18,584	6.9%
6110 Vacancy Management		0	16,816		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6150 Honorariums		0	0		0	
6152 Retirement Incentives	6,904	7,299	7,299	7,685	386	5.3%
6154 Workers' Compensation	27,977	26,583	26,583	27,097	514	1.9%
6155 Overtime Meals	1,020	1,020	1,020	1,020	0	0.0%
6158 WCB Recoverable Earnings	0				0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	52,600	52,600	52,600	52,600	0	0.0%
6202 Courier/Postage	104	94	94	94	0	0.0%
6203 Office Furniture and Equipment	3,000	2,610	2,610	2,610	0	0.0%
6205 Printing & Reproduction	0				0	
6207 Office Supplies	9,700	8,730	8,730	8,730	0	0.0%
6299 Other Office Expenses	0				0	
6399 Contract Services	113,200	109,700	109,700	109,700	0	0.0%
6402 Medical & First Aid Supplies	0	0	0		0	
6901 Membership Dues	0	0	750		0	
6902 Conferences and Workshops	1,520	1,368	1,368	785	-583	-42.6%
6903 Travel - Local	5,100	4,590	4,590	4,590	0	0.0%
6904 Travel - Out of Town	500	355	2,088	355	0	0.0%
6905 Training & Education	8,400	8,400	5,000	4,822	-3,578	-42.6%
6913 Awards	3,100	3,100	3,100	2,491	-609	-19.6%
6918 Meals	0				0	
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben		0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9230 HR CATS OT Meals	0	0	0		0	
9911 PM Labour-Reg		0	0		0	
Revenue	0	0	0		0	
5505 Environmental Protection Levies	0				0	
5508 Recoveries from External Parties	0	0	0		0	
A680 E-Access & Services	593,956	616,056	659,562	0	-616,056	-100.0%
Expense	593,956	616,056	659,562	0	-616,056	-100.0%
6001 Salaries - Regular	438,199	462,465	330,400	0	-462,465	-100.0%
6002 Salaries - Overtime	0	0	1,300		0	
6005 PDP Increases	0	0	-2,547		0	
6100 Benefits - Salaries	78,275	78,630	58,656	0	-78,630	-100.0%
6110 Vacancy Management		0	157,560		0	
6152 Retirement Incentives	2,367	2,496	1,786	0	-2,496	-100.0%
6154 Workers' Compensation	7,608	7,047	5,047	0	-7,047	-100.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	8,322	8,322	18,650		-8,322	-100.0%
6202 Courier/Postage	0	0	74		0	
6203 Office Furniture and Equipment	4,824	4,342	1,000		-4,342	-100.0%
6204 Computer Software and Licenses	10,231	9,031	9,344	0	-9,031	-100.0%
6205 Printing & Reproduction	0				0	
6207 Office Supplies	2,926	2,633	2,633		-2,633	-100.0%
6299 Other Office Expenses	0	0	0		0	
6303 Consulting Fees	0	0	55,000		0	
6399 Contract Services	0	0	13,000		0	
6402 Medical & First Aid Supplies	0				0	
6703 Computer Equipment/Rentals	2,558	2,558	658		-2,558	-100.0%
6706 Computer Repair and Maintenance	0				0	
6711 Communication System	24,096	24,096	1,847		-24,096	-100.0%
6901 Membership Dues	512	512	2,000		-512	-100.0%
6902 Conferences and Workshops	0	0	1,600		0	
6903 Travel - Local	1,141	1,027	1,027		-1,027	-100.0%
6904 Travel - Out of Town	0	0	806		0	
6905 Training & Education	12,714	12,714	3,614		-12,714	-100.0%
6918 Meals	0	0	0		0	
6933 Community Events		0	124		0	
6938 Rewarding Excellence	183	183	183		-183	-100.0%
6999 Other Goods and Services	0				0	
7099 Interdepartmental Chargebacks	0	0	-4,200		0	
C741 Visitor Services	485,176	250,361	241,934		-250,361	-100.0%
Expense	545,176	310,361	261,934		-310,361	-100.0%
6001 Salaries - Regular	360,840	225,808	151,071		-225,808	-100.0%
6002 Salaries - Overtime	2,575	2,575	2,347		-2,575	-100.0%
6100 Benefits - Salaries	32,095	20,000	13,961		-20,000	-100.0%
6101 Benefits - Wages		0	0		0	
6110 Vacancy Management		0	57,275		0	
6152 Retirement Incentives	438	464	188		-464	-100.0%
6154 Workers' Compensation	7,943	7,871	3,024		-7,871	-100.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	11,000	6,500	5,400		-6,500	-100.0%
6202 Courier/Postage	1,000	350	112		-350	-100.0%
6203 Office Furniture and Equipment	4,785	4,217	36		-4,217	-100.0%
6205 Printing & Reproduction	500				0	
6207 Office Supplies	8,000	2,823	3,262		-2,823	-100.0%
6304 Janitorial Services	0				0	
6401 Uniforms & Clothing	3,500				0	
6402 Medical & First Aid Supplies	0				0	
6406 Bridge Tolls	0	0	0		0	
6506 Lumber	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6517 Paint		0	0		0	
6602 Electrical	0				0	
6607 Electricity	2,000	2,000	184		-2,000	-100.0%
6608 Water	300	300	113		-300	-100.0%
6611 Building - Interior		0	0		0	
6612 Safety Systems	0	0	0		0	
6699 Other Building Cost	6,000	4,500	2,046		-4,500	-100.0%
6705 Equipment - Repair and Maintenance	500	500			-500	-100.0%
6901 Membership Dues	500				0	
6903 Travel - Local	6,000	5,400	5,174		-5,400	-100.0%
6905 Training & Education	5,000	1,000			-1,000	-100.0%
6910 Signage	6,000	1,000			-1,000	-100.0%
6911 Facilities Rental	22,900	22,900	11,700		-22,900	-100.0%
6915 Research Data Acquisition	30,000				0	
6918 Meals	0				0	
6999 Other Goods and Services	2,400	1,353	491		-1,353	-100.0%
7001 Interdepartmental Equipment Charges	900	800	550		-800	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8001 Transfer to Outside Agencies	30,000	0	5,000		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-60,000	-60,000	-20,000		60,000	-100.0%
5508 Recoveries from External Parties	-60,000	-60,000	-20,000		60,000	-100.0%
A600 Director of Business Plan. & Info Mgmt	1,034,411	965,364	1,211,542	891,077	-74,287	-7.7%
A600 Director of Business Plan. & Info Mgmt	1,034,411	965,364	967,098	891,077	-74,287	-7.7%
Expense	1,034,411	1,098,964	1,100,698	1,024,677	-74,287	-6.8%
6001 Salaries - Regular	782,892	820,582	694,454	748,642	-71,940	-8.8%
6002 Salaries - Overtime	0				0	
6005 PDP Increases	0	0	-20,138		0	
6100 Benefits - Salaries	125,082	130,355	107,500	118,693	-11,662	-8.9%
6110 Vacancy Management		0	159,950		0	
6152 Retirement Incentives	4,534	4,716	4,916	4,417	-299	-6.3%
6154 Workers' Compensation	10,551	9,812	9,812	9,018	-794	-8.1%
6201 Telephone	4,617	4,618	15,152	2,566	-2,052	-44.4%
6202 Courier/Postage	600	630	450	33,450	32,820	5209.5%
6203 Office Furniture and Equipment	1,500	1,350	1,350	1,350	0	0.0%
6204 Computer Software and Licenses	1,500	1,500	500		-1,500	-100.0%
6205 Printing & Reproduction	2,000	1,800	2,600	11,800	10,000	555.6%
6207 Office Supplies	7,270	6,543	3,400	5,143	-1,400	-21.4%
6299 Other Office Expenses	500	400	200		-400	-100.0%
6303 Consulting Fees	38,000	28,880	39,380	45,880	17,000	58.9%
6399 Contract Services	10,400	13,422	38,922	13,422	0	0.0%
6603 Grounds and Landscaping	500	500	500	500	0	0.0%
6703 Computer Equipment/Rentals	1,000	1,000	0	1,000	0	0.0%
6706 Computer Repair and Maintenance		0	24,635		0	
6901 Membership Dues	1,200	1,200	1,500	1,200	0	0.0%
6902 Conferences and Workshops	7,050	4,345	2,845	2,993	-1,352	-31.1%
6903 Travel - Local	7,745	6,971	3,450	7,471	500	7.2%
6904 Travel - Out of Town	2,500	1,775	710	1,775	0	0.0%
6905 Training & Education	10,110	6,710	500	3,853	-2,857	-42.6%
6911 Facilities Rental		0		1,280	1,280	
6912 Advertising and Promotion	6,000	5,400	400	5,265	-135	-2.5%
6913 Awards	1,000	1,000	1,000	803	-197	-19.7%
6915 Research Data Acquisition				0	0	
6917 Books and Periodicals	300	300	300	300	0	0.0%
6918 Meals	600	100	150	73	-27	-27.0%
6938 Rewarding Excellence	3,760	2,260	2,260	972	-1,288	-57.0%
6999 Other Goods and Services	3,200	42,795	4,000	2,811	-39,984	-93.4%
Revenue	0	-133,600	-133,600	-133,600	0	0.0%
5508 Recoveries from External Parties	0	-133,600	-133,600	-133,600	0	0.0%
M635 Commonwealth Games	0	0	244,444		0	
Expense	0	0	244,444		0	
6001 Salaries - Regular	0				0	
6201 Telephone	0	0	2,500		0	
6203 Office Furniture and Equipment		0	53,500		0	
6204 Computer Software and Licenses	0	0	1,000		0	
6205 Printing & Reproduction		0	0		0	
6706 Computer Repair and Maintenance	0	0	187,444		0	
6999 Other Goods and Services	0				0	
A640 Data/Knowledge Management	2,008,545	2,531,326	2,414,082	0	-2,531,326	-100.0%
A120 Information Resource Management	579,908	607,418	565,720	0	-607,418	-100.0%
Expense	580,608	608,118	593,848	0	-608,118	-100.0%
6001 Salaries - Regular	346,034	371,027	355,679	0	-371,027	-100.0%
6002 Salaries - Overtime	0	0	1,180	0	0	
6005 PDP Increases	0	0	-3,839		0	
6051 Shift Agreements	0				0	
6100 Benefits - Salaries	67,866	72,839	70,864	0	-72,839	-100.0%
6110 Vacancy Management		0	72,463		0	
6152 Retirement Incentives	1,917	2,056	2,056	0	-2,056	-100.0%
6154 Workers' Compensation	6,971	6,601	6,601	0	-6,601	-100.0%
6199 Comp & Benefits - Inter Dept, Exp/revoco	0				0	

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6201 Telephone	5,000	5,000	6,000		-5,000	-100.0%
6202 Courier/Postage	500	450	450		-450	-100.0%
6203 Office Furniture and Equipment	6,000	5,400	10,000		-5,400	-100.0%
6204 Computer Software and Licenses	6,000	6,300	6,300		-6,300	-100.0%
6205 Printing & Reproduction	5,000	4,500	3,000		-4,500	-100.0%
6206 Microfilms	1,900	1,900	3,300		-1,900	-100.0%
6207 Office Supplies	8,000	7,200	6,000		-7,200	-100.0%
6301 Professional Fees	15,300	15,300	11,300		-15,300	-100.0%
6311 Security	1,000	1,000	700		-1,000	-100.0%
6312 Refuse Collection	1,500	1,500	1,000		-1,500	-100.0%
6399 Contract Services	13,000	13,000	10,000		-13,000	-100.0%
6401 Uniforms & Clothing	1,100	1,100	600		-1,100	-100.0%
6499 Other Supplies	10,000	9,000	7,500		-9,000	-100.0%
6504 Hardware	0				0	
6506 Lumber	0				0	
6517 Paint	0				0	
6605 Municipal Taxes	8,000	8,000			-8,000	-100.0%
6703 Computer Equipment/Rentals	3,500	2,600	1,500		-2,600	-100.0%
6706 Computer Repair and Maintenance		0	0		0	
6901 Membership Dues	2,000	2,000	2,000		-2,000	-100.0%
6902 Conferences and Workshops	1,500	1,350	1,350		-1,350	-100.0%
6903 Travel - Local	2,000	1,800	1,200		-1,800	-100.0%
6904 Travel - Out of Town	500	355	1,500		-355	-100.0%
6905 Training & Education	1,500	1,500	1,500		-1,500	-100.0%
6906 Licenses & Agreements	7,000	7,000			-7,000	-100.0%
6911 Facilities Rental	51,000	53,300	53,300	0	-53,300	-100.0%
6912 Advertising and Promotion	4,000	3,600	1,000		-3,600	-100.0%
6917 Books and Periodicals	1,500	1,500	1,500		-1,500	-100.0%
6918 Meals		0	0		0	
6938 Rewarding Excellence	220	220	220		-220	-100.0%
6999 Other Goods and Services	800	720	720		-720	-100.0%
8008 Transfer to/from Reserves		0	-43,096		0	
9200 HR CATS Wage/Ben	0				0	
9911 PM Labour-Reg	0				0	
Revenue	-700	-700	-28,128		700	-100.0%
5227 Photocopier Revenue	-200	-200	-464		200	-100.0%
5508 Recoveries from External Parties	-500	-500	-27,664		500	-100.0%
A634 Geographic Information Services	496,062	609,482	595,684	0	-609,482	-100.0%
Expense	499,062	612,482	596,684	0	-612,482	-100.0%
6001 Salaries - Regular	357,561	454,972	489,720	0	-454,972	-100.0%
6002 Salaries - Overtime	0	0	258		0	
6005 PDP Increases	0				0	
6100 Benefits - Salaries	64,847	82,306	90,993	0	-82,306	-100.0%
6110 Vacancy Management		0	0		0	
6152 Retirement Incentives	1,970	2,495	2,495	0	-2,495	-100.0%
6154 Workers' Compensation	6,380	6,986	6,986	0	-6,986	-100.0%
6199 Comp & Benefits - Inter Dept, Exp/recv	0	0	-43,435		0	
6201 Telephone	2,800	2,800	2,200		-2,800	-100.0%
6202 Courier/Postage	500	450	450		-450	-100.0%
6204 Computer Software and Licenses	4,000	3,600	3,600		-3,600	-100.0%
6205 Printing & Reproduction	12,000	10,800	13,000		-10,800	-100.0%
6207 Office Supplies	2,534	2,281	1,500		-2,281	-100.0%
6299 Other Office Expenses	0				0	
6399 Contract Services	36,800	36,800	20,000		-36,800	-100.0%
6703 Computer Equipment/Rentals		0	156		0	
6705 Equipment - Repair and Maintenance		0	308		0	
6706 Computer Repair and Maintenance	0				0	
6901 Membership Dues	500	500	561		-500	-100.0%
6902 Conferences and Workshops	800	720	720		-720	-100.0%
6903 Travel - Local	1,500	1,350	1,350		-1,350	-100.0%
6904 Travel - Out of Town	1,200	852	852		-852	-100.0%
6905 Training & Education	3,500	3,500	3,500		-3,500	-100.0%
6917 Books and Periodicals	200	200	200		-200	-100.0%
6918 Meals	700	700	100		-700	-100.0%
6938 Rewarding Excellence	270	270	270		-270	-100.0%
6999 Other Goods and Services	1,000	900	900		-900	-100.0%
7006 Interdepartmental Revenues	0				0	
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	0				0	
Revenue	-3,000	-3,000	-1,000	0	3,000	-100.0%
4950 Other Licenses & Permits	-1,500	-1,500	-1,000	0	1,500	-100.0%
5508 Recoveries from External Parties	-1,500	-1,500			1,500	-100.0%
A637 Data Management	617,400	817,285	794,075	0	-817,285	-100.0%
Expense	617,400	817,285	794,075	0	-817,285	-100.0%
6001 Salaries - Regular	538,520	569,796	568,123	0	-569,796	-100.0%
6002 Salaries - Overtime	0	0	163		0	
6005 PDP Increases	0	0	-1,882		0	
6100 Benefits - Salaries	98,238	100,353	88,989	0	-100,353	-100.0%
6110 Vacancy Management		0	72,888		0	
6152 Retirement Incentives	2,896	3,062	3,062	0	-3,062	-100.0%
6154 Workers' Compensation	10,028	8,979	8,979	0	-8,979	-100.0%
6199 Comp & Benefits - Inter Dept, Exp/recv	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6201 Telephone	3,500	3,500	2,500		-3,500	-100.0%
6202 Courier/Postage	280	252	252		-252	-100.0%
6203 Office Furniture and Equipment	1,000	900	500		-900	-100.0%
6204 Computer Software and Licenses	51,000	49,300	35,000		-49,300	-100.0%
6205 Printing & Reproduction	300	270	270		-270	-100.0%
6207 Office Supplies	2,000	1,800	1,800		-1,800	-100.0%
6299 Other Office Expenses	3,000	2,400	284		-2,400	-100.0%
6399 Contract Services	31,000	31,000	25,000		-31,000	-100.0%
6701 Equipment Purchase	0				0	
6703 Computer Equipment/Rentals	0				0	
6705 Equipment - Repair and Maintenance	300	300	300		-300	-100.0%
6706 Computer Repair and Maintenance	1,000	1,000			-1,000	-100.0%
6901 Membership Dues	1,000	1,000	600		-1,000	-100.0%
6902 Conferences and Workshops	500	450	450		-450	-100.0%
6903 Travel - Local	5,500	4,950	2,500		-4,950	-100.0%
6904 Travel - Out of Town	500	355	355		-355	-100.0%
6905 Training & Education	6,000	6,000	12,000		-6,000	-100.0%
6906 Licenses & Agreements	0				0	
6912 Advertising and Promotion		0	1,373		0	
6917 Books and Periodicals	200	200	200		-200	-100.0%
6918 Meals	0	0	85		0	
6938 Rewarding Excellence	450	450	450		-450	-100.0%
6999 Other Goods and Services	500	36,968	3,000		-36,968	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8024 Transf to/fr Capital	-140,312	-6,000			6,000	-100.0%
9200 HR CATS Wage/Ben	0	0	-33,166		0	
A641 Data Knowledge Management	315,175	497,141	458,603	0	-497,141	-100.0%
Expense	315,175	497,141	458,603	0	-497,141	-100.0%
6001 Salaries - Regular	242,244	355,880	361,525	0	-355,880	-100.0%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	-6,131		0	
6100 Benefits - Salaries	37,498	61,868	62,355	0	-61,868	-100.0%
6152 Retirement Incentives	1,406	1,968	1,968	0	-1,968	-100.0%
6154 Workers' Compensation	3,177	4,956	4,956	0	-4,956	-100.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	2,500	2,500	3,450		-2,500	-100.0%
6202 Courier/Postage	200	180	0		-180	-100.0%
6203 Office Furniture and Equipment	1,000	900	900		-900	-100.0%
6204 Computer Software and Licenses	2,000	1,500	500		-1,500	-100.0%
6205 Printing & Reproduction	0	0	8		0	
6207 Office Supplies	1,500	1,350	1,518		-1,350	-100.0%
6299 Other Office Expenses	0				0	
6303 Consulting Fees	15,900	16,084	13,419		-16,084	-100.0%
6402 Medical & First Aid Supplies	0				0	
6701 Equipment Purchase		0	892		0	
6706 Computer Repair and Maintenance		0	0		0	
6901 Membership Dues	500	500	500		-500	-100.0%
6902 Conferences and Workshops	500	450	450		-450	-100.0%
6903 Travel - Local	3,000	2,700	2,700		-2,700	-100.0%
6904 Travel - Out of Town	500	355	3,020		-355	-100.0%
6905 Training & Education	2,000	2,000	2,600		-2,000	-100.0%
6911 Facilities Rental		0	0		0	
6912 Advertising and Promotion		0	0		0	
6914 Recruiting		0	0		0	
6917 Books and Periodicals	300	300	500		-300	-100.0%
6918 Meals	0	0	23		0	
6938 Rewarding Excellence	450	450	450		-450	-100.0%
6999 Other Goods and Services	500	43,200	3,000		-43,200	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	0				0	
Revenue	0				0	
5508 Recoveries from External Parties	0				0	
A710 CIT		0	0	7,476,154	7,476,154	
A740 ICT Operations		0	0	7,476,154	7,476,154	
Expense		0	0	7,476,154	7,476,154	
6001 Salaries - Regular		0		1,683,766	1,683,766	
6002 Salaries - Overtime		0		81,419	81,419	
6052 Shift Differentials		0		2,671	2,671	
6054 Holiday Pay		0		7,871	7,871	
6100 Benefits - Salaries		0		295,636	295,636	
6152 Retirement Incentives		0		6,503	6,503	
6154 Workers' Compensation		0		16,405	16,405	
6201 Telephone		0		13,917	13,917	
6202 Courier/Postage		0		4,656	4,656	
6203 Office Furniture and Equipment		0		4,298	4,298	
6204 Computer Software and Licenses		0	0	2,718,163	2,718,163	
6207 Office Supplies		0		6,800	6,800	
6303 Consulting Fees		0		14,624	14,624	
6399 Contract Services		0		27,900	27,900	
6706 Computer Repair and Maintenance		0	0	2,146,318	2,146,318	
6711 Communication System		0		390,066	390,066	
6901 Membership Dues		0		500	500	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6902 Conferences and Workshops		0		2,611	2,611	
6903 Travel - Local		0		22,884	22,884	
6904 Travel - Out of Town		0		4,000	4,000	
6905 Training & Education		0		13,148	13,148	
6912 Advertising and Promotion		0		1,155	1,155	
6913 Awards		0		630	630	
6917 Books and Periodicals		0		5,778	5,778	
6918 Meals		0		2,155	2,155	
6999 Other Goods and Services		0		2,280	2,280	
A710 ICT		0	0	7,337,860	7,337,860	
A720 ICT Planning & CRM		0	0	2,831,254	2,831,254	
Expense		0	0	2,834,954	2,834,954	
6001 Salaries - Regular		0		2,044,867	2,044,867	
6002 Salaries - Overtime		0	0	23,954	23,954	
6100 Benefits - Salaries		0	0	365,971	365,971	
6152 Retirement Incentives		0		11,309	11,309	
6154 Workers' Compensation		0		30,374	30,374	
6201 Telephone		0		27,430	27,430	
6202 Courier/Postage		0		100	100	
6203 Office Furniture and Equipment		0		8,045	8,045	
6205 Printing & Reproduction		0		11,330	11,330	
6206 Microfilms		0		1,900	1,900	
6207 Office Supplies		0		15,175	15,175	
6301 Professional Fees		0		20,300	20,300	
6303 Consulting Fees		0		11,625	11,625	
6399 Contract Services		0		30,700	30,700	
6499 Other Supplies		0		9,000	9,000	
6703 Computer Equipment/Rentals		0		15,590	15,590	
6711 Communication System		0		24,095	24,095	
6901 Membership Dues		0		7,685	7,685	
6902 Conferences and Workshops		0		10,603	10,603	
6903 Travel - Local		0	0	29,597	29,597	
6905 Training & Education		0		58,216	58,216	
6906 Licenses & Agreements		0		7,000	7,000	
6911 Facilities Rental		0		55,965	55,965	
6912 Advertising and Promotion		0		8,110	8,110	
6913 Awards		0		630	630	
6917 Books and Periodicals		0		1,500	1,500	
6938 Rewarding Excellence		0		2,883	2,883	
6999 Other Goods and Services		0		1,000	1,000	
Revenue		0		-3,700	-3,700	
4950 Other Licenses & Permits		0		-1,500	-1,500	
5227 Photocopier Revenue		0		-200	-200	
5508 Recoveries from External Parties		0		-2,000	-2,000	
A730 ICT Delivery		0	0	4,506,606	4,506,606	
Expense		0	0	4,506,606	4,506,606	
6001 Salaries - Regular		0		3,480,372	3,480,372	
6002 Salaries - Overtime		0		41,633	41,633	
6100 Benefits - Salaries		0		621,087	621,087	
6152 Retirement Incentives		0		19,303	19,303	
6154 Workers' Compensation		0		51,127	51,127	
6201 Telephone		0		29,700	29,700	
6202 Courier/Postage		0		1,000	1,000	
6203 Office Furniture and Equipment		0		10,175	10,175	
6204 Computer Software and Licenses		0		1,000	1,000	
6205 Printing & Reproduction		0	0	10,800	10,800	
6207 Office Supplies		0		9,458	9,458	
6299 Other Office Expenses		0		2,400	2,400	
6303 Consulting Fees		0		61,000	61,000	
6399 Contract Services		0		71,200	71,200	
6703 Computer Equipment/Rentals		0		3,639	3,639	
6901 Membership Dues		0		5,390	5,390	
6902 Conferences and Workshops		0		7,386	7,386	
6903 Travel - Local		0	0	14,368	14,368	
6904 Travel - Out of Town		0		4,000	4,000	
6905 Training & Education		0		53,056	53,056	
6911 Facilities Rental		0		1,500	1,500	
6913 Awards		0		548	548	
6917 Books and Periodicals		0		2,000	2,000	
6918 Meals		0		1,994	1,994	
6938 Rewarding Excellence		0		1,557	1,557	
6999 Other Goods and Services		0		913	913	
IS Information Technology	12,022,781	12,098,040	11,601,724	842,814	-11,255,226	-93.0%
ISBS Business Solutions	1,860,372	1,906,196	1,833,087	0	-1,906,196	-100.0%
Expense	1,860,372	1,906,196	1,838,337	0	-1,906,196	-100.0%
6001 Salaries - Regular	1,388,345	1,437,504	1,357,928	0	-1,437,504	-100.0%
6002 Salaries - Overtime	61,545	61,545	61,545	0	-61,545	-100.0%
6005 PDP Increases	0	0	-15,274	0	0	
6100 Benefits - Salaries	243,501	253,983	237,133	0	-253,983	-100.0%
6110 Vacancy Management		0	111,700	0	0	
6152 Retirement Incentives	7,664	7,922	7,922	0	-7,922	-100.0%
6154 Workers' Compensation	21,736	20,133	20,133	0	-20,133	-100.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6199 Comp & Benefits - Inter Dept, Exp/recv	0				0	
6201 Telephone	9,000	9,000	6,000		-9,000	-100.0%
6202 Courier/Postage	60	54	300		-54	-100.0%
6203 Office Furniture and Equipment	1,200	1,080	50		-1,080	-100.0%
6204 Computer Software and Licenses	20,000	20,000	5,000		-20,000	-100.0%
6205 Printing & Reproduction	100	90			-90	-100.0%
6207 Office Supplies	2,100	1,890	0		-1,890	-100.0%
6303 Consulting Fees	40,595	30,852	5,000		-30,852	-100.0%
6399 Contract Services		0	12,000		0	
6703 Computer Equipment/Rentals	3,000	3,000			-3,000	-100.0%
6706 Computer Repair and Maintenance	0				0	
6711 Communication System		0	1,800		0	
6901 Membership Dues	1,090	1,090			-1,090	-100.0%
6902 Conferences and Workshops	7,000	6,300	5,000		-6,300	-100.0%
6903 Travel - Local	7,505	6,755	500		-6,755	-100.0%
6904 Travel - Out of Town	2,830	2,009	7,500		-2,009	-100.0%
6905 Training & Education	39,261	39,261	13,500		-39,261	-100.0%
6913 Awards	1,235	1,235	600		-1,235	-100.0%
6917 Books and Periodicals	1,000	1,000	0		-1,000	-100.0%
6918 Meals	485	485	0		-485	-100.0%
6938 Rewarding Excellence		0	0		0	
6999 Other Goods and Services	1,120	1,008			-1,008	-100.0%
Revenue		0	-5,250		0	
5508 Recoveries from External Parties		0	-5,250		0	
ISCC Customer Care	2,275,525	2,411,745	2,427,847	841,114	-1,570,631	-65.1%
Expense	2,275,525	2,411,745	2,427,847	841,114	-1,570,631	-65.1%
6001 Salaries - Regular	909,809	1,036,770	1,025,629	60,145	-976,625	-94.2%
6002 Salaries - Overtime	32,445	32,445	32,445	0	-32,445	-100.0%
6005 PDP Increases	0	0	-4,910		0	
6100 Benefits - Salaries	167,972	190,760	188,111	11,089	-179,671	-94.2%
6110 Vacancy Management		0	18,700		0	
6152 Retirement Incentives	4,895	5,575	5,575	319	-5,256	-94.3%
6154 Workers' Compensation	16,991	16,761	16,761	1,030	-15,731	-93.9%
6199 Comp & Benefits - Inter Dept, Exp/recv	0				0	
6201 Telephone	1,037,035	1,037,035	1,039,035	842,035	-195,000	-18.8%
6202 Courier/Postage	10,000	9,000	80		-9,000	-100.0%
6203 Office Furniture and Equipment	5,000	4,500	1,400		-4,500	-100.0%
6204 Computer Software and Licenses	0	0	50,000		0	
6207 Office Supplies	2,000	1,800	1,500		-1,800	-100.0%
6299 Other Office Expenses	0	0	25		0	
6303 Consulting Fees	6,000	4,560	6,000		-4,560	-100.0%
6399 Contract Services	20,000	20,000	37,000		-20,000	-100.0%
6404 Recreation Programming Supplies	0				0	
6517 Paint	0				0	
6701 Equipment Purchase	0				0	
6703 Computer Equipment/Rentals	11,073	11,073	0	0	-11,073	-100.0%
6706 Computer Repair and Maintenance	35,000	33,700	10,000	0	-33,700	-100.0%
6711 Communication System	2,500	2,500	1,200		-2,500	-100.0%
6901 Membership Dues	500	500			-500	-100.0%
6902 Conferences and Workshops	2,400	2,160			-2,160	-100.0%
6903 Travel - Local	30,000	27,000	30,000		-27,000	-100.0%
6904 Travel - Out of Town	2,000	1,420	3,000		-1,420	-100.0%
6905 Training & Education	32,100	32,100	32,100		-32,100	-100.0%
6913 Awards	0				0	
6917 Books and Periodicals	14,000	14,000	0		-14,000	-100.0%
6918 Meals	700	700	300		-700	-100.0%
6938 Rewarding Excellence	890	890	400		-890	-100.0%
6999 Other Goods and Services	0	0	7,000		0	
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	-67,785	-73,504	-73,504	-73,504	0	0.0%
9200 HR CATS Wage/Ben	0				0	
9210 HR CATS OT Wage/Ben	0				0	
9911 PM Labour-Reg	0				0	
Revenue	0				0	
5508 Recoveries from External Parties	0				0	
ISDI Information Technology	2,215,663	2,010,283	1,681,400	0	-2,010,283	-100.0%
Expense	2,215,663	2,010,283	1,681,400	0	-2,010,283	-100.0%
6001 Salaries - Regular	217,108	223,212	227,311	0	-223,212	-100.0%
6005 PDP Increases	0	0	-4,458		0	
6100 Benefits - Salaries	35,982	37,166	37,525	0	-37,166	-100.0%
6152 Retirement Incentives	1,222	1,295	1,295	0	-1,295	-100.0%
6154 Workers' Compensation	3,151	2,938	2,938	0	-2,938	-100.0%
6201 Telephone	2,000	2,000	1,600	0	-2,000	-100.0%
6202 Courier/Postage	3,300	2,970	12,000	0	-2,970	-100.0%
6203 Office Furniture and Equipment	3,800	3,420	0		-3,420	-100.0%
6204 Computer Software and Licenses	0	385,650	425,000	0	-385,650	-100.0%
6207 Office Supplies	10,000	9,000	12,000		-9,000	-100.0%
6303 Consulting Fees	20,000	15,200	137,000		-15,200	-100.0%
6399 Contract Services	7,000	7,000	7,000		-7,000	-100.0%
6704 Equipment Rental	1,000	1,000			-1,000	-100.0%
6706 Computer Repair and Maintenance	1,892,310	1,302,602	800,000	0	-1,302,602	-100.0%
6711 Communication System	0	0	750		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6901 Membership Dues		0	0		0	
6902 Conferences and Workshops	1,500	1,350	900		-1,350	-100.0%
6903 Travel - Local	1,500	1,350	1,350		-1,350	-100.0%
6904 Travel - Out of Town	4,000	2,840	1,789		-2,840	-100.0%
6905 Training & Education	2,000	2,000	10,800		-2,000	-100.0%
6912 Advertising and Promotion	2,000	1,800	500		-1,800	-100.0%
6914 Recruiting		0	4,000		0	
6917 Books and Periodicals	1,000	1,000	500		-1,000	-100.0%
6918 Meals	2,000	2,000	1,000		-2,000	-100.0%
6938 Rewarding Excellence	1,790	1,790	1,000		-1,790	-100.0%
6999 Other Goods and Services	3,000	2,700	600		-2,700	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	0	0	-1,000		0	
Revenue		0	0		0	
5508 Recoveries from External Parties		0	0		0	
ISPM Project Management	1,197,121	1,192,048	1,179,415	1,700	-1,190,348	-99.9%
Expense	1,197,121	1,192,048	1,179,415	1,700	-1,190,348	-99.9%
6001 Salaries - Regular	841,902	1,016,402	949,090	230,234	-786,168	-77.3%
6002 Salaries - Overtime	4,635	4,635	4,635		-4,635	-100.0%
6005 PDP Increases	0	0	-9,618		0	
6100 Benefits - Salaries	145,430	175,704	175,882	39,978	-135,726	-77.2%
6110 Vacancy Management		0	113,454		0	
6152 Retirement Incentives	4,650	5,655	5,655	1,358	-4,297	-76.0%
6154 Workers' Compensation	13,042	14,093	14,093	3,089	-11,004	-78.1%
6199 Comp & Benefits - Inter Dept, Exp/recv	0	0	-216,492		0	
6201 Telephone	5,025	5,025	4,920		-5,025	-100.0%
6202 Courier/Postage	180	162	0		-162	-100.0%
6203 Office Furniture and Equipment	600	540	4,000		-540	-100.0%
6204 Computer Software and Licenses	0				0	
6205 Printing & Reproduction	300	270			-270	-100.0%
6207 Office Supplies	1,800	1,620		1,700	80	4.9%
6303 Consulting Fees	127,062	96,567	85,000		-96,567	-100.0%
6399 Contract Services	0	0	0		0	
6701 Equipment Purchase		0	2,232		0	
6703 Computer Equipment/Rentals	0				0	
6706 Computer Repair and Maintenance	0	0	0		0	
6709 Manholes and Manhole Equipment		0	0		0	
6711 Communication System	0				0	
6901 Membership Dues	360	360	1,600	0	-360	-100.0%
6902 Conferences and Workshops	4,560	4,104	2,400		-4,104	-100.0%
6903 Travel - Local	5,400	4,860	2,500		-4,860	-100.0%
6904 Travel - Out of Town	1,000	710	0		-710	-100.0%
6905 Training & Education	40,200	40,200	38,858		-40,200	-100.0%
6912 Advertising and Promotion		0	201		0	
6913 Awards	525	525	200		-525	-100.0%
6917 Books and Periodicals	0	0	0		0	
6918 Meals		0	400	0	0	
6938 Rewarding Excellence	0			0	0	
6999 Other Goods and Services	450	405	405		-405	-100.0%
8024 Transf to/fr Capital	0	-179,789		-274,659	-94,870	52.8%
9200 HR CATS Wage/Ben		0	0		0	
Revenue		0	0		0	
5508 Recoveries from External Parties		0	0		0	
ISTI Technology Intrastructure	4,474,100	4,577,768	4,479,975	0	-4,577,768	-100.0%
Expense	4,474,100	4,577,768	4,479,975	0	-4,577,768	-100.0%
6001 Salaries - Regular	879,866	879,333	730,442	0	-879,333	-100.0%
6002 Salaries - Overtime	71,070	71,070	71,070	0	-71,070	-100.0%
6005 PDP Increases	0	0	-2,420		0	
6100 Benefits - Salaries	155,437	143,489	116,800	0	-143,489	-100.0%
6110 Vacancy Management		0	178,000		0	
6152 Retirement Incentives	4,712	4,330	4,330	0	-4,330	-100.0%
6154 Workers' Compensation	14,128	12,080	12,080	0	-12,080	-100.0%
6155 Overtime Meals	0	0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recv	0				0	
6201 Telephone	4,251	4,251	4,200		-4,251	-100.0%
6202 Courier/Postage	0	0	280		0	
6203 Office Furniture and Equipment	0	0	0		0	
6204 Computer Software and Licenses	2,122,167	2,253,258	2,123,965	0	-2,253,258	-100.0%
6207 Office Supplies	1,000	900	0		-900	-100.0%
6303 Consulting Fees	40,602	30,858	182,000	0	-30,858	-100.0%
6399 Contract Services	199	199			-199	-100.0%
6402 Medical & First Aid Supplies		0	0		0	
6404 Recreation Programming Supplies	0				0	
6504 Hardware	0	0	0		0	
6706 Computer Repair and Maintenance	730,688	729,988	724,181	0	-729,988	-100.0%
6708 Mechanical Equipment		0	0		0	
6711 Communication System	387,566	387,566	313,000	0	-387,566	-100.0%
6902 Conferences and Workshops	196	176			-176	-100.0%
6903 Travel - Local	8,000	7,200	6,300		-7,200	-100.0%
6904 Travel - Out of Town	3,958	2,810	1,840		-2,810	-100.0%
6905 Training & Education	49,553	49,553	18,000		-49,553	-100.0%
6912 Advertising and Promotion	0	0	1,500		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6913 Awards	196	196	196		-196	-100.0%
6917 Books and Periodicals	511	511	511		-511	-100.0%
6918 Meals	0	0	0		0	
6938 Rewarding Excellence	0	0	0		0	
6999 Other Goods and Services		0	0		0	
7099 Interdepartmental Chargebacks	0	0	-6,300		0	
8008 Transfer to/from Reserves	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	
5600 Miscellaneous Revenue		0	0		0	
R380 Harbour Solutions Project	-100	0	0	0	0	
R380 Harbour Solutions Project	-100	0	0	0	0	
Expense	-100	0	0	0	0	
6001 Salaries - Regular	228,478	233,886	233,886	0	-233,886	-100.0%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases		0	0		0	
6100 Benefits - Salaries	35,000	36,873	36,873	0	-36,873	-100.0%
6110 Vacancy Management		0	0		0	
6152 Retirement Incentives	1,322	1,357	1,357	0	-1,357	-100.0%
6154 Workers' Compensation	3,100	2,865	2,865	0	-2,865	-100.0%
6207 Office Supplies		0	0		0	
6299 Other Office Expenses		0	0		0	
6903 Travel - Local		0	0		0	
8024 Transf to/fr Capital	-268,000	-274,981	-274,981		274,981	-100.0%
Revenue		0	0	0	0	
5508 Recoveries from External Parties		0	0	0	0	
Business Planning & Information Management Total	18,859,782	19,280,358	18,894,679	19,123,458	-156,900	-0.8%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
Community Development					0	
C100 Area Rate Services	0	0	0	-21,701	-21,701	-54252500.0%
C100 Area Rate Services	0	0	0	-21,701	-21,701	-54252500.0%
Expense	2,261,625	2,578,630	2,578,630	2,556,929	-21,701	-0.8%
6201 Telephone	6,300	4,700	4,700	4,636	-64	-1.4%
6202 Courier/Postage	1,100	100	100	100	0	0.0%
6203 Office Furniture and Equipment		0	0		0	
6204 Computer Software and Licenses	0	0	0		0	
6205 Printing & Reproduction	3,100	650	650	650	0	0.0%
6207 Office Supplies	5,000	8,970	8,970	8,970	0	0.0%
6299 Other Office Expenses	2,300	54,425	54,425	54,425	0	0.0%
6301 Professional Fees	0				0	
6304 Janitorial Services	3,700	5,600	5,600	5,600	0	0.0%
6307 Design Services	0				0	
6308 Snow Removal	6,000	16,500	16,500	16,500	0	0.0%
6310 Outside Personnel	80,500	13,000	13,000	13,000	0	0.0%
6311 Security	8,300	8,450	8,450	8,450	0	0.0%
6312 Refuse Collection	7,100	4,200	4,200	4,200	0	0.0%
6399 Contract Services	1,290,660	525,871	525,871	525,871	0	0.0%
6401 Uniforms & Clothing	0				0	
6402 Medical & First Aid Supplies	0				0	
6404 Recreation Programming Supplies	8,400	6,731	6,731	6,731	0	0.0%
6406 Bridge Tolls		0	0		0	
6407 Cleaning/Sanitary Supplies	7,700	2,800	2,800	2,800	0	0.0%
6409 Personal Protective Equipment	0				0	
6499 Other Supplies	0	0	0		0	
6504 Hardware	0				0	
6513 Seeds & Plants	0	0	0		0	
6515 Stone and Gravel		0	0		0	
6517 Paint	0				0	
6599 Other Materials	0				0	
6602 Electrical	600	0	0			
6603 Grounds and Landscaping	59,680	120,268	120,268	120,268	0	0.0%
6606 Heating Fuel	69,800	32,500	32,500	35,172	2,672	8.2%
6607 Electricity	61,600	30,800	30,800	30,800	0	0.0%
6608 Water	2,700	1,700	1,700	1,700	0	0.0%
6610 Building - Exterior		0	0		0	
6611 Building - Interior	26,500	24,700	24,700	24,700	0	0.0%
6612 Safety Systems	0	1,425	1,425	1,425	0	0.0%
6617 Pest Management		0	0		0	
6699 Other Building Cost	51,200	116,894	116,894	116,894	0	0.0%
6701 Equipment Purchase	0	0	0		0	
6702 Small Tools		0	0		0	
6703 Computer Equipment/Rentals		1,400	1,400	1,400	0	0.0%
6704 Equipment Rental	0	0	0		0	
6705 Equipment - Repair and Maintenance	500	4,766	4,766	4,766	0	0.0%
6707 Plumbing & Heating	0	1,500	1,500	1,500	0	0.0%
6708 Mechanical Equipment	0	400	400	400	0	0.0%
6803 Vehicle Fuel - Diesel		0	0		0	
6901 Membership Dues	0				0	
6903 Travel - Local	1,000	1,000	1,000	1,000	0	0.0%
6905 Training & Education		3,000	3,000	1,722	-1,278	-42.6%
6906 Licenses & Agreements	0	0	0		0	
6907 Commission Fees	0				0	
6910 Signage	15,800				0	
6911 Facilities Rental	39,000	1,700	1,700	1,700	0	0.0%
6912 Advertising and Promotion	0	300	300	193	-107	-35.7%
6918 Meals	0				0	
6928 Committee Expenses		300	300	225	-75	-25.0%
6932 Youth Programming Services		104,700	104,700	104,700	0	0.0%
6933 Community Events	81,100	43,535	43,535	43,535	0	0.0%
6934 Refunds		0	0		0	
6941 Playground Equipment		13,000	13,000	13,000	0	0.0%
6999 Other Goods and Services	13,600	310	310	310	0	0.0%
8001 Transfer to Outside Agencies	0	395,800	395,800	395,800	0	0.0%
8003 Insurance Policies and Premiums	11,200	13,650	13,650	13,650	0	0.0%
8010 Other Interest	4,100	1,000	1,000	1,000	0	0.0%
8011 Interest on Debentures	183,600	470,072	470,072	447,672	-22,400	-4.8%
8012 Principal on Debentures	277,100	684,552	684,552	684,052	-500	-0.1%
8013 Loan Principal Repayment	15,200	2,400	2,400	2,400	0	0.0%
8017 Bank Charges		100	100	100	0	0.0%
8024 Transf to/fr Capital	79,635	66,140	66,140	66,140	0	0.0%
9000 Prior Year Surplus/Deficit	-166,250	-215,079	-215,079	-215,079	0	0.0%
9200 HR CATS Wage/Ben	3,800	3,800	3,800	3,851	51	1.3%
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-2,261,625	-2,578,630	-2,578,630	-2,578,630	0	0.0%
4200 Area Rate Revenue	-2,072,325	-2,397,030	-2,397,030	-2,397,030	0	0.0%
5102 Facilities Rentals	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	
5803 Transfer - General Rate	-33,900	-26,200	-26,200	-26,200	0	0.0%
5804 Transfer - Urban Rate	-155,400	-155,400	-155,400	-155,400	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
C300 Planning Services	3,688,800	3,512,976	3,466,761	3,516,266	3,290	0.1%
C300 Planning Services	3,688,800	3,512,976	3,466,761	3,516,266	3,290	0.1%
Expense	3,834,500	3,570,576	3,520,250	3,573,866	3,290	0.1%
6001 Salaries - Regular	2,485,900	2,460,620	2,391,220	2,498,081	37,461	1.5%
6002 Salaries - Overtime	28,500	28,800	23,800	17,666	-11,134	-38.7%
6004 Wages - Overtime	0	0	0	0	0	
6005 PDP Increases	0	0	-18,600	0	0	
6100 Benefits - Salaries	455,000	453,090	453,090	463,367	10,277	2.3%
6110 Vacancy Management	0	0	93,100	0	0	
6151 Vehicle Allowance	2,900	2,900	2,900	2,900	0	0.0%
6152 Retirement Incentives	13,400	13,020	10,900	13,319	299	2.3%
6154 Workers' Compensation	44,800	39,310	36,200	40,160	850	2.2%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0	0	0	
6201 Telephone	22,000	22,000	22,000	21,144	-856	-3.9%
6202 Courier/Postage	5,200	3,780	3,780	3,780	0	0.0%
6203 Office Furniture and Equipment	11,200	9,450	9,450	9,450	0	0.0%
6204 Computer Software and Licenses	2,800	5,000	5,000	5,000	0	0.0%
6205 Printing & Reproduction	25,200	9,810	9,790	9,810	0	0.0%
6207 Office Supplies	19,600	21,240	21,240	21,240	0	0.0%
6299 Other Office Expenses	0	0	0	0	0	
6301 Professional Fees	14,900	5,100	4,100	5,100	0	0.0%
6303 Consulting Fees	39,300	43,822	36,322	43,822	0	0.0%
6310 Outside Personnel	35,000	0	0	0	0	
6399 Contract Services	3,100	0	0	0	0	
6503 Fertilizer	0	0	0	0	0	
6504 Hardware	0	0	0	0	0	
6513 Seeds & Plants	0	0	0	0	0	
6519 Welding Supplies	0	0	0	0	0	
6522 Greenhouse Materials	0	0	0	0	0	
6704 Equipment Rental	0	0	0	0	0	
6706 Computer Repair and Maintenance	0	0	0	0	0	
6899 Other Vehicle Expense	0	0	0	0	0	
6901 Membership Dues	9,700	12,700	13,200	12,700	0	0.0%
6902 Conferences and Workshops	10,900	9,810	9,810	5,630	-4,180	-42.6%
6903 Travel - Local	18,700	15,840	15,340	15,840	0	0.0%
6904 Travel - Out of Town	11,400	8,094	8,356	8,094	0	0.0%
6905 Training & Education	8,300	8,300	8,462	4,765	-3,535	-42.6%
6907 Commission Fees	0	0	0	0	0	
6908 Medical Examinations	0	0	0	0	0	
6910 Signage	0	0	0	0	0	
6911 Facilities Rental	9,900	7,600	5,600	7,600	0	0.0%
6912 Advertising and Promotion	75,100	50,870	38,870	32,643	-18,227	-35.8%
6915 Research Data Acquisition	0	0	0	0	0	
6917 Books and Periodicals	1,800	1,200	1,200	1,200	0	0.0%
6918 Meals	1,000	1,000	1,500	728	-272	-27.2%
6919 Special Projects	211,500	31,420	17,820	24,027	-7,393	-23.5%
6938 Rewarding Excellence	0	0	0	0	0	
6999 Other Goods and Services	11,600	0	0	0	0	
7099 Interdepartmental Chargebacks	0	0	0	0	0	
8004 Grants	305,800	305,800	295,800	305,800	0	0.0%
8008 Transfer to/from Reserves	-50,000	0	0	0	0	
9200 HR CATS Wage/Ben	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0	0	0	
Revenue	-145,700	-57,600	-53,489	-57,600	0	0.0%
4916 Vending Licenses	0	0	0	0	0	
5204 Administration Fees	0	0	0	0	0	
5250 Sales of Services Other	-51,800	-57,600	-47,600	-57,600	0	0.0%
5508 Recoveries from External Parties	-93,900	0	-4,761	0	0	
5600 Miscellaneous Revenue	0	0	-1,128	0	0	
C400 Development Services	2,614,836	3,133,234	2,842,826	2,368,781	-764,453	-24.4%
C400 Development Services	2,614,836	3,133,234	2,842,826	2,368,781	-764,453	-24.4%
Expense	7,068,136	7,084,734	7,098,638	7,200,861	116,127	1.6%
6001 Salaries - Regular	5,292,498	5,415,265	5,273,882	5,498,106	82,841	1.5%
6002 Salaries - Overtime	25,000	26,500	14,300	6,576	-19,924	-75.2%
6005 PDP Increases	0	0	-34,600	0	0	
6100 Benefits - Salaries	1,003,729	1,006,587	1,006,587	1,030,705	24,118	2.4%
6110 Vacancy Management	0	0	182,709	0	0	
6151 Vehicle Allowance	17,300	17,400	13,400	2,900	-14,500	-83.3%
6152 Retirement Incentives	28,626	27,939	23,700	28,266	327	1.2%
6154 Workers' Compensation	105,133	95,366	89,400	97,311	1,945	2.0%
6158 WCB Recoverable Earnings	0	0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0	0	0	
6201 Telephone	46,700	46,800	43,100	44,921	-1,879	-4.0%
6202 Courier/Postage	12,000	10,800	8,450	10,800	0	0.0%
6203 Office Furniture and Equipment	28,900	23,850	39,100	23,850	0	0.0%
6204 Computer Software and Licenses	2,070	2,170	2,770	2,170	0	0.0%
6205 Printing & Reproduction	15,300	10,980	7,000	10,980	0	0.0%
6207 Office Supplies	44,000	40,590	33,940	40,590	0	0.0%
6299 Other Office Expenses	0	0	100	0	0	
6301 Professional Fees	2,700	2,700	1,300	2,700	0	0.0%
6302 Legal Fees	2,000	1,500	9,300	1,500	0	0.0%
6303 Consulting Fees	3,300	0	0	0	0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6311 Security	0				0	
6399 Contract Services	36,500	36,500	22,000		-36,500	-100.0%
6401 Uniforms & Clothing	15,100	4,800	7,500	4,800	0	0.0%
6402 Medical & First Aid Supplies		0	0		0	
6406 Bridge Tolls	600	700	1,500	700	0	0.0%
6407 Cleaning/Sanitary Supplies		0	100		0	
6409 Personal Protective Equipment		0	100		0	
6499 Other Supplies	0	0	700		0	
6505 Lubricants		0	50		0	
6602 Electrical	100	100	100	100	0	0.0%
6603 Grounds and Landscaping	4,300	4,700	5,000	4,700	0	0.0%
6701 Equipment Purchase	100	100	100	100	0	0.0%
6702 Small Tools	800	800	500	800	0	0.0%
6703 Computer Equipment/Rentals		0	249		0	
6705 Equipment - Repair and Maintenance	300	300	100	300	0	0.0%
6706 Computer Repair and Maintenance	4,200	1,200	1,350	1,200	0	0.0%
6708 Mechanical Equipment	0				0	
6802 Vehicle Repair and Maintenance	1,000	1,000	500	1,000	0	0.0%
6804 Vehicle Fuel - Gasoline	0	0	200		0	
6807 Vehicle Leases	160,300	154,600	154,600	154,600	0	0.0%
6899 Other Vehicle Expense	0	0	100		0	
6901 Membership Dues	13,500	13,210	13,402	13,210	0	0.0%
6902 Conferences and Workshops	4,100	6,390	1,900	3,667	-2,723	-42.6%
6903 Travel - Local	24,400	23,130	19,020	23,130	0	0.0%
6904 Travel - Out of Town	1,500	1,065	1,810	1,065	0	0.0%
6905 Training & Education	38,100	35,500	22,100	23,280	-12,220	-34.4%
6906 Licenses & Agreements		0	0		0	
6907 Commission Fees	0				0	
6910 Signage	0	0	15,000	36,500	36,500	
6911 Facilities Rental	0	0	0		0	
6912 Advertising and Promotion	15,000	13,410	8,350	8,606	-4,804	-35.8%
6916 Public Education	4,500	7,920	2,400	7,920	0	0.0%
6917 Books and Periodicals	4,900	4,100	4,000	15,700	11,600	282.9%
6918 Meals	1,000	1,000	2,000	728	-272	-27.2%
6919 Special Projects	0	2,151	151	2,095	-56	-2.6%
6938 Rewarding Excellence	180	2,700	2,700	1,161	-1,539	-57.0%
6999 Other Goods and Services	13,400	450	750		-450	-100.0%
7001 Interdepartmental Equipment Charges	95,000	40,461	95,451	94,123	53,662	132.6%
9200 HR CATS Wage/Ben	0	0	417		0	
9210 HR CATS OT Wage/Ben		0	0		0	
9900 Rev/Exp.Vehicle Rental		0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Other	0	0	14		0	
9971 Labour Chargeback RPS		0	14		0	
Revenue	-4,453,300	-3,951,500	-4,255,826	-4,832,080	-880,580	22.3%
4205 Area Rate Regional Transportatation		0	0		0	
4902 Fines Fees		0	0		0	
4903 Building Permits	-3,590,700	-3,076,400	-3,330,426	-3,952,358	-875,958	28.5%
4904 Plumbing Permits	-128,400	-128,000	-131,600	-128,000	0	0.0%
4905 Street opening Permits	-112,400	-115,000	-125,000	-110,756	4,244	-3.7%
4906 Subdivision Application	-120,000	-120,000	-100,000	-110,000	10,000	-8.3%
4911 Zoning Fees	-44,000	-60,000	-85,000	-70,000	-10,000	16.7%
4912 Signs & Encroachments	-191,000	-170,800	-121,600	-143,954	26,846	-15.7%
4913 Occupancy Permits	-8,000	-2,000	-2,000	-2,000	0	0.0%
4914 Grade Alterations	-50,000	-49,700	-40,000	-49,700	0	0.0%
4915 Minor Variance	-11,900	-11,900	-20,000	-10,000	1,900	-16.0%
4920 Development Permits	-10,000	-20,000	-90,000	-52,700	-32,700	163.5%
4950 Other Licenses & Permits	-54,000	-51,000	-50,300	-51,000	0	0.0%
4951 By-Law F300 Revenue		0	100		0	
5253 Subdivision Inspection Fees	-40,900	-40,000	-40,000	-40,000	0	0.0%
5508 Recoveries from External Parties	-92,000	-106,700	-120,000	-111,612	-4,912	4.6%
5600 Miscellaneous Revenue		0	0		0	
C710 Market Development	401,600	386,600	386,600	389,350	2,750	0.7%
C710 Market Development	401,600	386,600	386,600	389,350	2,750	0.7%
Expense	1,991,400	1,984,800	1,984,800	1,987,550	2,750	0.1%
6001 Salaries - Regular	76,400	79,960	79,960	82,238	2,278	2.8%
6100 Benefits - Salaries	12,800	13,270	13,270	13,697	427	3.2%
6152 Retirement Incentives	400	460	460	485	25	5.5%
6154 Workers' Compensation	1,100	1,010	1,010	1,030	20	1.9%
6301 Professional Fees	0	0	0		0	
8001 Transfer to Outside Agencies	1,589,800	1,598,200	1,598,200	1,598,200	0	0.0%
8004 Grants	310,900	291,900	291,900	291,900	0	0.0%
Revenue	-1,589,800	-1,598,200	-1,598,200	-1,598,200	0	0.0%
5508 Recoveries from External Parties	-1,589,800	-1,598,200	-1,598,200	-1,598,200	0	0.0%
5600 Miscellaneous Revenue	0	0	0		0	
C720 CDBU Administration	396,590	366,297	934,372	433,610	67,313	18.4%
C720 CDBU Administration	396,590	366,297	934,372	433,610	67,313	18.4%
Expense	396,590	366,297	934,372	433,610	67,313	18.4%
6001 Salaries - Regular	270,900	397,660	414,330	340,095	-57,565	-14.5%
6002 Salaries - Overtime	0	0	0	0	0	
6005 PDP Increases	0	0	-12,570		0	
6099 Other Allowances		0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6100 Benefits - Salaries	37,000	55,060	57,060	48,240	-6,820	-12.4%
6110 Vacancy Management		0	6,700		0	
6151 Vehicle Allowance	5,700	5,700	5,700	5,700	0	0.0%
6152 Retirement Incentives	1,600	1,990	2,000	1,871	-119	-6.0%
6153 Severance	0				0	
6154 Workers' Compensation	3,200	4,970	3,910	4,231	-739	-14.9%
6199 Comp & Benefits - Inter Dept, Exp/recove		0	0		0	
6201 Telephone	3,000	5,700	3,800	6,042	342	6.0%
6202 Courier/Postage	1,500	1,350	2,200	1,350	0	0.0%
6203 Office Furniture and Equipment	3,500	2,340	4,750	4,340	2,000	85.5%
6204 Computer Software and Licenses	3,000	1,000	800	1,000	0	0.0%
6205 Printing & Reproduction	1,500	1,350	910	1,350	0	0.0%
6207 Office Supplies	6,000	5,400	47,715	7,900	2,500	46.3%
6299 Other Office Expenses		0	50		0	
6301 Professional Fees	1,000	1,000	1,000	1,000	0	0.0%
6303 Consulting Fees	0				0	
6311 Security	0	0	0	5,000	5,000	
6399 Contract Services		0	0		0	
6401 Uniforms & Clothing	0	0	5,700	5,000	5,000	
6407 Cleaning/Sanitary Supplies		0	100		0	
6499 Other Supplies		0	1,000		0	
6504 Hardware		0	1,000		0	
6506 Lumber		0	500		0	
6515 Stone and Gravel		0	1,500		0	
6519 Welding Supplies		0	0		0	
6607 Electricity		0	0		0	
6612 Safety Systems		0	200		0	
6613 Overhead Doors		0	0		0	
6699 Other Building Cost		0	1,050		0	
6701 Equipment Purchase				16,000	16,000	
6702 Small Tools		0	10,000		0	
6703 Computer Equipment/Rentals				1,500	1,500	
6704 Equipment Rental		0	0		0	
6708 Mechanical Equipment		0	0		0	
6802 Vehicle Repair and Maintenance		0	10		0	
6901 Membership Dues	500	700	700	700	0	0.0%
6902 Conferences and Workshops	4,300	3,600	2,840	2,065	-1,535	-42.6%
6903 Travel - Local	6,600	5,400	5,400	5,400	0	0.0%
6904 Travel - Out of Town	5,800	3,195	2,485	3,195	0	0.0%
6905 Training & Education	3,500	2,500	1,500	2,435	-65	-2.6%
6910 Signage	0	0	0	1,500	1,500	
6911 Facilities Rental	0	0	1,000		0	
6912 Advertising and Promotion	0	0	10,000		0	
6917 Books and Periodicals	500	500	500	500	0	0.0%
6918 Meals	500	500	1,000	364	-136	-27.2%
6919 Special Projects	15,200	10,242	173,942	7,832	-2,410	-23.5%
6933 Community Events		0	0		0	
6938 Rewarding Excellence	17,790	21,300	21,600	9,159	-12,141	-57.0%
6940 Fencing		0	0		0	
6999 Other Goods and Services	37,900	0	3,990		0	
7099 Interdepartmental Chargebacks	-33,900	-165,160		-165,160	0	0.0%
8001 Transfer to Outside Agencies		0	0		0	
8004 Grants	1,000,000				0	
8008 Transfer to/from Reserves	-1,000,000				0	
8024 Transf to/fr Capital		0	0		0	
9200 HR CATS Wage/Ben	0	0	150,000	115,000	115,000	
9210 HR CATS OT Wage/Ben		0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	0	0	0	0	
4702 Conditional Grants (Infrastructure)	0	0	0	0	0	
5508 Recoveries from External Parties	0	0	0	0	0	
5600 Miscellaneous Revenue	0	0	0		0	
C731 Facilities	1,266,100	1,317,302	1,308,241	1,327,747	10,444	0.8%
C731 Facilities	1,266,100	1,317,302	1,308,241	1,327,747	10,444	0.8%
Expense	1,347,600	1,399,202	1,385,241	1,409,647	10,444	0.7%
6001 Salaries - Regular	390,200	406,850	417,550	416,912	10,062	2.5%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	-10,700		0	
6099 Other Allowances		0	0		0	
6100 Benefits - Salaries	69,000	71,270	71,270	72,912	1,642	2.3%
6152 Retirement Incentives	2,400	2,340	2,200	2,437	97	4.1%
6154 Workers' Compensation	6,200	5,780	5,400	5,904	124	2.1%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	3,000	2,500	2,500	2,370	-130	-5.2%
6202 Courier/Postage	100	90	1,100	90	0	0.0%
6203 Office Furniture and Equipment	0	900	900	900	0	0.0%
6204 Computer Software and Licenses	0				0	
6205 Printing & Reproduction	0	90	90	90	0	0.0%
6207 Office Supplies	3,000	2,016	1,016	2,016	0	0.0%
6299 Other Office Expenses	1,400	960	1,100	960	0	0.0%
6301 Professional Fees	3,900	4,500	1,700	4,500	0	0.0%
6303 Consulting Fees	0	24,079	40,000		-24,079	-100.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6399 Contract Services	90,900	90,900	54,000	83,296	-7,604	-8.4%
6605 Municipal Taxes	0				0	
6606 Heating Fuel		0	619		0	
6608 Water	0				0	
6612 Safety Systems		0	1,460		0	
6699 Other Building Cost	0				0	
6703 Computer Equipment/Rentals	0				0	
6901 Membership Dues	500	520	520	520	0	0.0%
6902 Conferences and Workshops	0	450	807	258	-192	-42.7%
6903 Travel - Local	4,500	5,850	7,050	5,850	0	0.0%
6904 Travel - Out of Town	0				0	
6905 Training & Education	0	200	1,700	115	-85	-42.5%
6911 Facilities Rental		0	2,900		0	
6912 Advertising and Promotion	1,000	1,620	3,900	1,040	-580	-35.8%
6917 Books and Periodicals		0	42		0	
6918 Meals	500	800	800	582	-218	-27.3%
6919 Special Projects		1,170	1,000	895	-275	-23.5%
6938 Rewarding Excellence		0	0		0	
6999 Other Goods and Services	1,000	0	0		0	
8001 Transfer to Outside Agencies	375,000	375,000	375,000	375,000	0	0.0%
8004 Grants	395,000	433,000	433,000	433,000	0	0.0%
8008 Transfer to/from Reserves	0	-31,683	-31,683		31,683	-100.0%
9200 HR CATS Wage/Ben	0				0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-81,500	-81,900	-77,000	-81,900		0.0%
5102 Facilities Rentals	-81,500	-81,900	-77,000	-81,900	0	0.0%
D100 Community Recreation Services	8,643,900	8,715,806	8,665,043	9,030,398	314,592	3.6%
C200 Area Services	52,500	50,670	50,670	50,368	-302	-0.6%
Expense	57,900	56,070	56,070	55,768	-302	-0.5%
6001 Salaries - Regular	0	0	0	0	0	
6100 Benefits - Salaries	0	0	0	0	0	
6154 Workers' Compensation	0	0	0	0	0	
6201 Telephone	2,600	2,400	2,400	2,342	-58	-2.4%
6202 Courier/Postage	0				0	
6204 Computer Software and Licenses	200	200	200	200	0	0.0%
6205 Printing & Reproduction	0				0	
6207 Office Supplies	500	450	450	450	0	0.0%
6304 Janitorial Services	1,900	1,900	1,900	1,900	0	0.0%
6308 Snow Removal	700	700	700	700	0	0.0%
6310 Outside Personnel	3,000	3,000	3,000	3,000	0	0.0%
6399 Contract Services	8,400	9,570	9,570	9,570	0	0.0%
6404 Recreation Programming Supplies	0	0	0	0	0	
6407 Cleaning/Sanitary Supplies	500	500	500	500	0	0.0%
6408 Pre School Nutrition Supplies	600	600	600	600	0	0.0%
6502 Chemicals	0				0	
6504 Hardware	0	0	0		0	
6603 Grounds and Landscaping	0	0	0		0	
6606 Heating Fuel	9,300	8,600	8,600	9,307	707	8.2%
6607 Electricity	4,700	4,300	4,300	4,300	0	0.0%
6608 Water	700	700	700	700	0	0.0%
6612 Safety Systems	300	300	300	300	0	0.0%
6699 Other Building Cost	5,000	5,000	5,000	5,000	0	0.0%
6701 Equipment Purchase		0	0		0	
6705 Equipment - Repair and Maintenance	1,000	1,000	1,000	1,000	0	0.0%
6707 Plumbing & Heating		0	0		0	
6711 Communication System	3,500	3,500	3,500	3,500	0	0.0%
6802 Vehicle Repair and Maintenance	0				0	
6910 Signage	0	0	0		0	
6911 Facilities Rental	0				0	
6912 Advertising and Promotion	1,000	900	900	578	-322	-35.8%
6919 Special Projects	2,500	2,250	2,250	1,721	-529	-23.5%
6928 Committee Expenses	400	400	400	300	-100	-25.0%
6932 Youth Programming Services		0	0		0	
6933 Community Events	0	0	0		0	
6999 Other Goods and Services	1,300				0	
8003 Insurance Policies and Premiums	4,000	4,000	4,000	4,000	0	0.0%
8004 Grants	5,800	5,800	5,800	5,800	0	0.0%
8022 Transf to/fr Trust	0	0	0		0	
9000 Prior Year Surplus/Deficit	0	0	0	0	0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
Revenue	-5,400	-5,400	-5,400	-5,400	0	0.0%
5501 Fundraising	-5,400	-5,400	-5,400	-5,400	0	0.0%
5508 Recoveries from External Parties	0	0	0	0	0	
D110 Recreation Services	1,496,000	1,417,395	1,197,243	1,177,403	-239,992	-16.9%
Expense	1,574,400	1,496,195	1,366,609	1,327,403	-168,792	-11.3%
6001 Salaries - Regular	405,900	422,250	428,997	440,348	18,098	4.3%
6002 Salaries - Overtime	1,000	0	500		0	
6005 PDP Increases	0	0	-9,700		0	
6100 Benefits - Salaries	73,400	75,950	72,817	79,071	3,121	4.1%
6110 Vacancy Management		0	5,700		0	
6152 Retirement Incentives	2,300	2,430	2,200	2,578	148	6.1%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6154 Workers' Compensation	7,700	6,500	5,971	6,682	182	2.8%
6158 WCB Recoverable Earnings		0	-148		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	12,000	12,000	6,500	7,705	-4,295	-35.8%
6202 Courier/Postage	77,700	43,500	59,000	51,000	7,500	17.2%
6203 Office Furniture and Equipment	3,000	2,340	3,500	3,000	660	28.2%
6205 Printing & Reproduction	92,500	39,150	36,050	72,000	32,850	83.9%
6207 Office Supplies	8,000	7,200	5,500	6,500	-700	-9.7%
6299 Other Office Expenses	0	0	88		0	
6303 Consulting Fees	0				0	
6304 Janitorial Services	20,000	19,900	19,900	19,240	-660	-3.3%
6308 Snow Removal	0	0	13,000		0	
6399 Contract Services	58,000	35,000	30,000	35,000	0	0.0%
6404 Recreation Programming Supplies	1,300	2,500	4,000	3,000	500	20.0%
6408 Pre School Nutrition Supplies	4,100	4,100	4,100	4,100	0	0.0%
6504 Hardware	0				0	
6607 Electricity		0	400		0	
6701 Equipment Purchase	64,800	51,340	41,340	51,340	0	0.0%
6704 Equipment Rental	0				0	
6705 Equipment - Repair and Maintenance	18,000	12,500	12,500	12,500	0	0.0%
6901 Membership Dues	0	0	1,300	1,300	1,300	
6902 Conferences and Workshops	0				0	
6903 Travel - Local	4,500	4,050	6,000	4,500	450	11.1%
6904 Travel - Out of Town	0	0	248		0	
6905 Training & Education	20,000	18,500	11,500	7,871	-10,629	-57.5%
6907 Commission Fees	0				0	
6911 Facilities Rental	0				0	
6912 Advertising and Promotion	43,700	49,050	34,000	32,025	-17,025	-34.7%
6915 Research Data Acquisition	0	0		6,000	6,000	
6917 Books and Periodicals	300	300	300	300	0	0.0%
6918 Meals	0	0	100		0	
6919 Special Projects	156,000	143,100	72,000	55,359	-87,741	-61.3%
6929 Visa Purchases	0	0	148		0	
6933 Community Events	5,000	5,000	8,876	5,000	0	0.0%
6938 Rewarding Excellence	0	0		500	500	
6942 Management Fees	68,000	75,700	150,000	146,900	71,200	94.1%
6999 Other Goods and Services	6,200	0	441		0	
7005 Interdepartmental Expenditures	27,600	27,600	27,600	27,600	0	0.0%
7099 Interdepartmental Chargebacks	0	0	-118,000		0	
8001 Transfer to Outside Agencies	361,500	386,065	367,500	196,065	-190,000	-49.2%
8004 Grants	8,000	8,000	7,800	7,800	-200	-2.5%
8008 Transfer to/from Reserves	0				0	
9200 HR CATS Wage/Ben	23,900	42,170	54,000	42,119	-51	-0.1%
9210 HR CATS OT Wage/Ben		0	581		0	
9911 PM Labour-Reg		0	0		0	
Other		0	-13,000		0	
8040 Operating Cost of Capital - Current Year		0	-13,000		0	
Revenue	-78,400	-78,800	-156,366	-150,000	-71,200	90.4%
5101 Parking Rentals	-78,400	-78,800	-150,000	-150,000	-71,200	90.4%
5102 Facilities Rentals	0				0	
5508 Recoveries from External Parties	0	0	-8,366	0	0	
5600 Miscellaneous Revenue	0	0	2,000	0	0	
D150 Mainland South & Area	1,060,300	942,210	989,760	996,654	54,444	5.8%
Expense	1,716,400	1,597,060	1,615,761	1,625,504	28,444	1.8%
6001 Salaries - Regular	389,900	315,200	336,804	319,917	4,717	1.5%
6002 Salaries - Overtime	1,200	1,200	2,006	1,455	255	21.3%
6005 PDP Increases	0	0	-2,600		0	
6100 Benefits - Salaries	74,400	58,920	63,091	61,328	2,408	4.1%
6110 Vacancy Management		0	4,222		0	
6152 Retirement Incentives	2,200	1,700	1,826	1,737	37	2.2%
6154 Workers' Compensation	8,800	5,710	6,119	5,688	-22	-0.4%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	18,800	18,000	18,000	17,107	-893	-5.0%
6202 Courier/Postage	650	585	602	585	0	0.0%
6203 Office Furniture and Equipment	2,800	2,520	1,776	2,520	0	0.0%
6205 Printing & Reproduction	4,600	4,140	691	4,140	0	0.0%
6207 Office Supplies	6,900	6,210	6,052	6,210	0	0.0%
6304 Janitorial Services	0				0	
6309 Litigation Disbursements	0				0	
6312 Refuse Collection	0				0	
6399 Contract Services	17,000	22,400	23,293	22,400	0	0.0%
6401 Uniforms & Clothing	3,800	4,300	2,963	4,300	0	0.0%
6402 Medical & First Aid Supplies	800	800	326	800	0	0.0%
6403 Patrol Equip Supplies	0				0	
6404 Recreation Programming Supplies	33,200	31,700	27,589	31,700	0	0.0%
6405 Photography Supplies & Equipment	0	0	78		0	
6407 Cleaning/Sanitary Supplies	0				0	
6408 Pre School Nutrition Supplies	7,800	6,600	3,777	6,600	0	0.0%
6504 Hardware	0	0	227		0	
6506 Lumber		0	45		0	
6602 Electrical		0	0		0	
6606 Heating Fuel	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6607 Electricity	0				0	
6608 Water	0				0	
6611 Building - Interior		0	0		0	
6701 Equipment Purchase	26,800	26,800	33,037	26,800	0	0.0%
6702 Small Tools		0	212		0	
6704 Equipment Rental	600	600	405	600	0	0.0%
6705 Equipment - Repair and Maintenance	6,500	6,500	3,003	6,500	0	0.0%
6707 Plumbing & Heating	0	0	136		0	
6804 Vehicle Fuel - Gasoline	400	400	311	435	35	8.8%
6901 Membership Dues	150	150		150	0	0.0%
6902 Conferences and Workshops	1,000	1,215	50	697	-518	-42.6%
6903 Travel - Local	10,100	8,190	6,860	8,190	0	0.0%
6904 Travel - Out of Town	500	355		355	0	0.0%
6905 Training & Education	1,250	1,250	362	718	-532	-42.6%
6910 Signage		0	0		0	
6911 Facilities Rental	10,000	11,000	10,500	11,000	0	0.0%
6912 Advertising and Promotion	3,750	3,375	1,493	2,166	-1,209	-35.8%
6913 Awards	1,000	1,450	292	1,165	-285	-19.7%
6917 Books and Periodicals	1,200	1,200	0	1,200	0	0.0%
6918 Meals	200	200	11	146	-54	-27.0%
6919 Special Projects	0	0	174		0	
6933 Community Events	1,200	1,200	2,330	1,200	0	0.0%
6999 Other Goods and Services	48,700	0	53		0	
7005 Interdepartmental Expenditures	569,300	569,300	569,300	569,300	0	0.0%
9200 HR CATS Wage/Ben	460,900	483,890	490,345	508,395	24,505	5.1%
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-656,100	-654,850	-626,001	-628,850	26,000	-4.0%
5102 Facilities Rentals	-275,500	-272,500	-241,151	-272,500	0	0.0%
5207 Arts & Crafts Revenue	-5,000	-4,000	-4,822	-4,000	0	0.0%
5208 Dance & Drama Revenue	-8,000	-8,750	-8,230	-8,750	0	0.0%
5209 Community Events Revenue		0	-1,156		0	
5210 Sport and Fitness Revenue	-87,600	-87,600	-94,278	-87,600	0	0.0%
5211 Program Facilitation Revenue	-72,000	-72,000	-74,800	-72,000	0	0.0%
5212 Leisure Skills Revenue	-31,500	-31,500	-29,583	-31,500	0	0.0%
5213 Playgrounds and Camps Revenue	-99,000	-102,000	-106,898	-102,000	0	0.0%
5214 Wellness Revenue	-7,000	-7,000	-7,512	-7,000	0	0.0%
5228 Membership Revenue	-37,000	-37,000	-37,000	-37,000	0	0.0%
5508 Recoveries from External Parties	0	0	-9,166		0	
5600 Miscellaneous Revenue	-33,500	-32,500	-11,405	-6,500	26,000	-80.0%
D200 Mainland N & Western	1,023,300	1,083,010	1,080,810	1,111,238	28,228	2.6%
Expense	1,399,100	1,471,310	1,457,741	1,499,538	28,228	1.9%
6001 Salaries - Regular	377,200	414,110	416,110	419,847	5,737	1.4%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	-2,000		0	
6100 Benefits - Salaries	75,000	79,410	79,410	81,242	1,832	2.3%
6150 Honorariums	1,000	1,000	1,000	1,000	0	0.0%
6152 Retirement Incentives	2,000	2,230	2,100	2,269	39	1.7%
6154 Workers' Compensation	8,900	7,520	7,600	7,491	-29	-0.4%
6199 Comp & Benefits - Inter Dept, Exp/recv	0				0	
6201 Telephone	12,900	14,600	16,400	14,024	-576	-3.9%
6202 Courier/Postage	0	630	1,230	1,030	400	63.5%
6203 Office Furniture and Equipment	2,000	1,800	1,500	2,300	500	27.8%
6205 Printing & Reproduction	1,000	900	2,600	900	0	0.0%
6207 Office Supplies	9,900	9,360	7,729	9,360	0	0.0%
6309 Litigation Disbursements	0				0	
6399 Contract Services	26,500	38,860	26,810	32,360	-6,500	-16.7%
6401 Uniforms & Clothing	3,200	3,200	2,600	3,800	600	18.8%
6402 Medical & First Aid Supplies	200	200	200	200	0	0.0%
6404 Recreation Programming Supplies	27,200	27,400	30,400	28,900	1,500	5.5%
6408 Pre School Nutrition Supplies	2,000	2,000	2,000	2,000	0	0.0%
6499 Other Supplies	0				0	
6504 Hardware	0				0	
6506 Lumber	0				0	
6699 Other Building Cost	0				0	
6701 Equipment Purchase	6,100	5,300	1,800	5,300	0	0.0%
6804 Vehicle Fuel - Gasoline	0				0	
6808 Natural Gas-Vehicles	0				0	
6903 Travel - Local	13,300	11,970	16,027	15,970	4,000	33.4%
6904 Travel - Out of Town	0				0	
6911 Facilities Rental	8,100	6,100	6,600	6,100	0	0.0%
6913 Awards	1,000	1,000	1,100	303	-697	-69.7%
6999 Other Goods and Services	1,000	0	100		0	
7005 Interdepartmental Expenditures	441,800	443,600	443,600	443,600	0	0.0%
9200 HR CATS Wage/Ben	378,800	400,120	392,825	421,542	21,422	5.4%
9210 HR CATS OT Wage/Ben	0				0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-375,800	-388,300	-376,931	-388,300	0	0.0%
5102 Facilities Rentals	-80,900	-75,100	-80,400	-82,100	-7,000	9.3%
5207 Arts & Crafts Revenue	-25,500	-21,000	-21,000	-23,000	-2,000	9.5%
5208 Dance & Drama Revenue	-32,500	-30,500	-27,700	-29,500	1,000	-3.3%
5209 Community Events Revenue	0	-1,000	-500	-1,000	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
5210 Sport and Fitness Revenue	-81,400	-92,400	-80,300	-83,400	9,000	-9.7%
5212 Leisure Skills Revenue	-52,000	-52,000	-52,500	-53,000	-1,000	1.9%
5213 Playgrounds and Camps Revenue	-86,300	-97,300	-99,135	-100,300	-3,000	3.1%
5214 Wellness Revenue	-5,000	-3,000	0	3,000	-100.0%	
5228 Membership Revenue	-3,100	-2,900	-2,500	-2,400	500	-17.2%
5507 Overages and Shortages		0	304		0	
5508 Recoveries from External Parties	-9,100	-13,100	-12,200	-13,600	-500	3.8%
5600 Miscellaneous Revenue	0	0	-1,000	0	0	
D300 Bedford/Sack/Fall River	825,500	875,460	867,263	896,304	20,844	2.4%
Expense	1,292,900	1,334,460	1,338,741	1,355,304	20,844	1.6%
6001 Salaries - Regular	375,600	412,580	414,880	418,102	5,522	1.3%
6002 Salaries - Overtime	1,000	1,000	1,000	711	-289	-28.9%
6003 Wages - Regular	0	0	335		0	
6005 PDP Increases	0	0	-2,300		0	
6100 Benefits - Salaries	72,700	79,140	79,140	83,110	3,970	5.0%
6101 Benefits - Wages	0	0	22		0	
6150 Honorariums	2,000	2,000	200	2,000	0	0.0%
6152 Retirement Incentives	2,000	2,220	2,000	2,260	40	1.8%
6154 Workers' Compensation	9,000	7,530	7,700	7,491	-39	-0.5%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	18,000	21,000	21,000	20,554	-446	-2.1%
6202 Courier/Postage	1,500	450	430	500	50	11.1%
6203 Office Furniture and Equipment	2,000	6,300	800	6,300	0	0.0%
6204 Computer Software and Licenses	0	0	100		0	
6205 Printing & Reproduction	0				0	
6207 Office Supplies	11,100	8,100	6,500	8,100	0	0.0%
6399 Contract Services	26,500	25,000	25,000	28,000	3,000	12.0%
6401 Uniforms & Clothing	6,400	6,400	2,100	2,450	-3,950	-61.7%
6402 Medical & First Aid Supplies	900	400		400	0	0.0%
6404 Recreation Programming Supplies	74,100	63,680	61,000	62,680	-1,000	-1.6%
6407 Cleaning/Sanitary Supplies	0				0	
6504 Hardware	0	0	20		0	
6506 Lumber		0	100		0	
6517 Paint	0				0	
6602 Electrical		0	53		0	
6608 Water	900	2,000	125	600	-1,400	-70.0%
6699 Other Building Cost	0				0	
6701 Equipment Purchase	2,000	1,000		1,000	0	0.0%
6704 Equipment Rental	10,000	3,000	50	3,000	0	0.0%
6705 Equipment - Repair and Maintenance	4,300	2,000	500	2,000	0	0.0%
6804 Vehicle Fuel - Gasoline	4,100	1,500		1,623	123	8.2%
6899 Other Vehicle Expense	0	0	15		0	
6903 Travel - Local	15,000	14,400	13,500	15,500	1,100	7.6%
6904 Travel - Out of Town	0				0	
6905 Training & Education	7,000	800	1,740	1,659	859	107.4%
6911 Facilities Rental	87,900	63,000	62,000	63,000	0	0.0%
6912 Advertising and Promotion	2,000	1,350	440	866	-484	-35.9%
6918 Meals		0	28		0	
6933 Community Events	8,000	3,000		3,000	0	0.0%
6938 Rewarding Excellence		0	73		0	
6999 Other Goods and Services	0	0	130		0	
7001 Interdepartmental Equipment Charges	2,600	2,100	2,100	931	-1,169	-55.7%
7005 Interdepartmental Expenditures	84,000	91,250	91,250	91,250	0	0.0%
8008 Transfer to/from Reserves	0				0	
9200 HR CATS Wage/Ben	462,300	513,260	546,710	528,217	14,957	2.9%
9210 HR CATS OT Wage/Ben		0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-467,400	-459,000	-471,478	-459,000	0	0.0%
5102 Facilities Rentals	-98,200	-80,000	-70,500	-80,000	0	0.0%
5207 Arts & Crafts Revenue	-19,000	-19,000	-15,500	-19,000	0	0.0%
5208 Dance & Drama Revenue	-35,000	-37,000	-27,000	-37,000	0	0.0%
5209 Community Events Revenue	-6,000	-6,000	-6,500	-6,000	0	0.0%
5210 Sport and Fitness Revenue	-121,500	-140,000	-145,000	-140,000	0	0.0%
5211 Program Facilitation Revenue	-8,000	-5,000	-5,000	-5,000	0	0.0%
5212 Leisure Skills Revenue	-52,900	-56,000	-61,000	-56,000	0	0.0%
5213 Playgrounds and Camps Revenue	-100,000	-100,000	-110,000	-100,000	0	0.0%
5214 Wellness Revenue	-4,000	-500	-990	-500	0	0.0%
5235 GRS Drop In Program	0	0	-13,500		0	
5507 Overages and Shortages		0	14		0	
5508 Recoveries from External Parties	-18,000	-14,000	-15,602	-14,000	0	0.0%
5600 Miscellaneous Revenue	-4,800	-1,500	-900	-1,500	0	0.0%
D400 Cole Hb/E Shore & Valley	1,384,900	1,454,017	1,445,391	1,453,758	-258	0.0%
Expense	1,726,100	1,802,937	1,826,225	1,802,678	-258	0.0%
6001 Salaries - Regular	499,100	543,750	559,880	527,101	-16,649	-3.1%
6002 Salaries - Overtime	2,000	2,000	2,285	1,778	-222	-11.1%
6003 Wages - Regular	0				0	
6005 PDP Increases	0	0	-2,687		0	
6100 Benefits - Salaries	95,400	103,840	103,840	102,902	-938	-0.9%
6101 Benefits - Wages	0				0	
6110 Vacancy Management		0	4,146		0	
6150 Honorariums	1,600	1,350	1,450	1,350	0	0.0%
6151 Vehicle Allowance	2,800				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6152 Retirement Incentives	2,700	2,960	2,800	2,877	-83	-2.8%
6154 Workers' Compensation	11,700	9,770	10,300	9,281	-489	-5.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	19,400	24,100	20,500	21,250	-2,850	-11.8%
6202 Courier/Postage	1,500	1,260	990	1,260	0	0.0%
6203 Office Furniture and Equipment	5,600	4,950	8,450	5,450	500	10.1%
6205 Printing & Reproduction	300	270	690	270	0	0.0%
6207 Office Supplies	9,000	7,740	7,615	7,240	-500	-6.5%
6299 Other Office Expenses	0				0	
6304 Janitorial Services	0	0	4,230		0	
6311 Security	0				0	
6399 Contract Services	84,400	79,950	72,800	74,200	-5,750	-7.2%
6401 Uniforms & Clothing	3,000	3,000	3,310	3,000	0	0.0%
6404 Recreation Programming Supplies	71,200	65,850	65,950	63,950	-1,900	-2.9%
6406 Bridge Tolls	0	0	100		0	
6407 Cleaning/Sanitary Supplies	200	200	300	200	0	0.0%
6499 Other Supplies	0				0	
6504 Hardware		0	10		0	
6506 Lumber		0	570		0	
6606 Heating Fuel	0				0	
6608 Water	500	500	1,000	1,000	500	100.0%
6612 Safety Systems	0				0	
6699 Other Building Cost	60,500				0	
6701 Equipment Purchase	5,000	5,450	5,100	5,450	0	0.0%
6703 Computer Equipment/Rentals	0	0	4,700		0	
6705 Equipment - Repair and Maintenance	0				0	
6803 Vehicle Fuel - Diesel		0	-14		0	
6804 Vehicle Fuel - Gasoline	4,600	4,600	5,900	4,978	378	8.2%
6807 Vehicle Leases	9,800	9,300	9,600	9,300	0	0.0%
6899 Other Vehicle Expense		0	100		0	
6902 Conferences and Workshops	0				0	
6903 Travel - Local	23,000	20,250	18,450	19,700	-550	-2.7%
6905 Training & Education	4,100	4,700	7,600	2,698	-2,002	-42.6%
6911 Facilities Rental	140,800	141,800	152,300	150,500	8,700	6.1%
6912 Advertising and Promotion	700	630	10,450	405	-225	-35.7%
6918 Meals	0				0	
6933 Community Events	0				0	
6999 Other Goods and Services	2,000	0	2,250		0	
7001 Interdepartmental Equipment Charges	8,300	6,247	8,300	7,901	1,654	26.5%
7005 Interdepartmental Expenditures	66,700	136,950	136,950	136,950	0	0.0%
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	590,200	621,520	595,740	641,688	20,169	3.2%
9210 HR CATS OT Wage/Ben	0	0	270		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-341,200	-348,920	-380,834	-348,920	0	0.0%
5102 Facilities Rentals	-12,000	-14,000	-11,302	-14,000	0	0.0%
5207 Arts & Crafts Revenue	-12,600	-9,600	-5,839	-9,600	0	0.0%
5208 Dance & Drama Revenue	-14,700	-13,000	-10,969	-13,500	-500	3.8%
5209 Community Events Revenue	0	0	-710	0	0	
5210 Sport and Fitness Revenue	-149,700	-152,200	-158,886	-152,200	0	0.0%
5211 Program Facilitation Revenue	-2,000	-11,000	-7,500	-11,000	0	0.0%
5212 Leisure Skills Revenue	0	0	-481	-500	-500	
5213 Playgrounds and Camps Revenue	-51,500	-56,920	-59,350	-56,920	0	0.0%
5216 Aquatics Revenue - Recreational	-1,000	-1,000	-1,320	-1,000	0	0.0%
5228 Membership Revenue	-13,000	-12,000	-43,000	-12,000	0	0.0%
5404 Canteen Revenue	-1,000	-1,000	0	-1,000	0	0.0%
5405 Bar Revenue	-1,000	-1,000		-1,000	0	0.0%
5450 Other Sales Revenue	-10,000	0	-4,500	0	0	
5507 Overages and Shortages		0	8		0	
5508 Recoveries from External Parties	-47,200	-40,200	-33,555	-38,200	2,000	-5.0%
5600 Miscellaneous Revenue	-25,500	-37,000	-43,430	-38,000	-1,000	2.7%
D500 Peninsula	1,077,000	1,148,890	1,116,980	1,135,077	-13,813	-1.2%
Expense	1,422,400	1,554,090	1,585,870	1,545,277	-8,813	-0.6%
6001 Salaries - Regular	353,600	390,930	393,030	396,546	5,616	1.4%
6002 Salaries - Overtime	500	500	2,794	277	-223	-44.6%
6003 Wages - Regular	0	0	0		0	
6005 PDP Increases	0	0	-2,100	0	0	
6100 Benefits - Salaries	70,200	79,250	85,431	81,004	1,754	2.2%
6101 Benefits - Wages	0	0	0		0	
6150 Honorariums	2,000	2,000	4,400	2,000	0	0.0%
6152 Retirement Incentives	1,900	2,100	1,900	2,143	43	2.0%
6154 Workers' Compensation	8,500	7,240	7,400	7,208	-32	-0.4%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	20,200	20,500	20,900	19,975	-525	-2.6%
6202 Courier/Postage	1,000	900	405	900	0	0.0%
6203 Office Furniture and Equipment	24,400	14,330	11,540	13,330	-1,000	-7.0%
6205 Printing & Reproduction	1,500	1,350	250	1,350	0	0.0%
6207 Office Supplies	9,800	8,820	8,000	9,820	1,000	11.3%
6299 Other Office Expenses	900	720	720	720	0	0.0%
6311 Security	6,000	6,000	6,000	6,000	0	0.0%
6312 Refuse Collection	0				0	
6399 Contract Services	25,000	20,700	22,300	20,700	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6401 Uniforms & Clothing	4,000	4,500	4,200	4,500	0	0.0%
6402 Medical & First Aid Supplies	1,600	1,600	400	1,600	0	0.0%
6404 Recreation Programming Supplies	26,300	22,300	17,500	22,300	0	0.0%
6407 Cleaning/Sanitary Supplies	5,000	5,000	5,000	5,000	0	0.0%
6408 Pre School Nutrition Supplies	8,000	8,500	9,000	9,500	1,000	11.8%
6504 Hardware	200				0	
6506 Lumber	1,000				0	
6513 Seeds & Plants	0				0	
6517 Paint	0				0	
6602 Electrical	0				0	
6611 Building - Interior	0				0	
6701 Equipment Purchase	6,000	6,200	5,200	6,200	0	0.0%
6704 Equipment Rental	7,000	7,000	10,500	8,000	1,000	14.3%
6707 Plumbing & Heating	0				0	
6903 Travel - Local	10,700	11,700	10,550	11,700	0	0.0%
6905 Training & Education	2,500	2,500	1,300	1,435	-1,065	-42.6%
6911 Facilities Rental	30,000	30,000	32,600	30,000	0	0.0%
6912 Advertising and Promotion	1,000	900	300	578	-322	-35.8%
6913 Awards	2,100	2,500	1,300	2,009	-491	-19.6%
6918 Meals	0				0	
6919 Special Projects		57,930	56,000	26,369	-31,561	-54.5%
6999 Other Goods and Services	0				0	
7005 Interdepartmental Expenditures	362,000	362,000	362,000	362,000	0	0.0%
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	429,500	476,120	507,050	492,113	15,993	3.4%
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-345,400	-405,200	-468,890	-410,200	-5,000	1.2%
5101 Parking Rentals		0		-17,000	-17,000	
5102 Facilities Rentals	-120,000	-165,000	-176,000	-166,000	-1,000	0.6%
5207 Arts & Crafts Revenue	-15,000	-12,800	-13,260	-12,800	0	0.0%
5208 Dance & Drama Revenue	-9,600	-7,800	-10,090	-8,800	-1,000	12.8%
5210 Sport and Fitness Revenue	-101,000	-107,500	-116,690	-111,500	-4,000	3.7%
5212 Leisure Skills Revenue	-15,000	-11,000	-10,650	-11,000	0	0.0%
5213 Playgrounds and Camps Revenue	-64,500	-63,000	-82,990	-62,000	1,000	-1.6%
5214 Wellness Revenue	-3,100	-3,000	-3,000	-3,000	0	0.0%
5216 Aquatics Revenue - Recreational	-4,000	-4,000	-4,500	-4,000	0	0.0%
5508 Recoveries from External Parties	-14,100	-31,000	-35,470	-14,000	17,000	-54.8%
5600 Miscellaneous Revenue	900	-100	-16,240	-100	0	0.0%
D720 Aquatic Services	490,600	604,890	604,816	637,524	32,634	5.4%
Expense	1,390,500	1,509,590	1,564,428	1,542,224	32,634	2.2%
6001 Salaries - Regular	251,400	265,190	267,490	273,697	8,507	3.2%
6002 Salaries - Overtime	0	0	0		0	
6003 Wages - Regular	0	0	0		0	
6005 PDP Increases	0	0	-2,300			
6100 Benefits - Salaries	48,600	49,570	49,570	55,053	5,483	11.1%
6101 Benefits - Wages	0	0	0		0	
6152 Retirement Incentives	1,400	1,450	1,200	1,493	43	3.0%
6154 Workers' Compensation	6,000	5,120	5,300	5,081	-39	-0.8%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	1,600	1,100	5,242	1,100	0	0.0%
6202 Courier/Postage	0	0	36		0	
6203 Office Furniture and Equipment	800		100		0	
6204 Computer Software and Licenses		0	0		0	
6207 Office Supplies	3,300	1,440	822	1,440	0	0.0%
6304 Janitorial Services	1,400				0	
6399 Contract Services	9,100	9,550	9,100	9,550	0	0.0%
6401 Uniforms & Clothing	11,000	4,800	4,392	4,800	0	0.0%
6402 Medical & First Aid Supplies	4,500	4,100	559	4,100	0	0.0%
6404 Recreation Programming Supplies	5,500	3,600	1,630	3,600	0	0.0%
6406 Bridge Tolls	0	0	133		0	
6408 Pre School Nutrition Supplies	2,300	1,750	1,275	1,750	0	0.0%
6499 Other Supplies	0				0	
6502 Chemicals	0	0	1,167		0	
6504 Hardware	0	0	652		0	
6602 Electrical		0	0		0	
6701 Equipment Purchase	62,200	48,970	156,859	48,970	0	0.0%
6705 Equipment - Repair and Maintenance	2,000	1,000		1,000	0	0.0%
6707 Plumbing & Heating		0	0		0	
6901 Membership Dues	500	500	494	500	0	0.0%
6903 Travel - Local	18,000	16,380	18,029	16,380	0	0.0%
6905 Training & Education	6,500	6,000	2,010	3,445	-2,555	-42.6%
6911 Facilities Rental	3,700	3,700	3,700	3,700	0	0.0%
6912 Advertising and Promotion	5,100	4,590	4,160	2,945	-1,645	-35.8%
6913 Awards	19,800	21,350	29,631	17,153	-4,197	-19.7%
6917 Books and Periodicals	500	500		500	0	0.0%
6999 Other Goods and Services	600				0	
7001 Interdepartmental Equipment Charges	1,900	1,700	2,046	1,557	-143	-8.4%
7005 Interdepartmental Expenditures	46,600	46,600	46,600	46,600	0	0.0%
9200 HR CATS Wage/Ben	876,200	1,010,630	954,531	1,037,808	27,178	2.7%
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
Revenue	-899,900	-904,700	-959,612	-904,700	0	0.0%
5102 Facilities Rentals	-40,500	-40,500	-56,464	-40,500	0	0.0%
5213 Playgrounds and Camps Revenue		0	65	0	0	
5215 Aquatics Revenue - Instructional	-640,100	-644,900	-681,627	-644,900	0	0.0%
5216 Aquatics Revenue - Recreational	-96,000	-96,000	-90,250	-96,000	0	0.0%
5228 Membership Revenue	-76,500	-76,500	-73,000	-76,500	0	0.0%
5508 Recoveries from External Parties	-29,000	-29,000	-31,176	-29,000	0	0.0%
5600 Miscellaneous Revenue	-17,800	-17,800	-27,160	-17,800	0	0.0%
D750 Outdoor Recreation	263,500	289,104	289,269	313,951	24,847	8.6%
Expense	386,400	425,104	430,455	439,951	14,847	3.5%
6001 Salaries - Regular	137,600	151,000	141,091	153,651	2,651	1.8%
6002 Salaries - Overtime	0	0	0	0	0	
6005 PDP Increases	0	0	-1,823	0	0	
6100 Benefits - Salaries	27,400	28,420	26,420	29,448	1,028	3.6%
6110 Vacancy Management	0	0	13,600	0	0	
6150 Honorariums	1,500	1,500	0	1,500	0	0.0%
6152 Retirement Incentives	800	830	800	852	22	2.6%
6154 Workers' Compensation	3,100	2,750	3,100	2,741	-9	-0.3%
6199 Comp & Benefits - Inter Dept, Exp/recv	0	0	0	0	0	
6201 Telephone	2,500	2,500	2,500	2,378	-122	-4.9%
6202 Courier/Postage	100	90	90	100	10	11.1%
6205 Printing & Reproduction	0	900	0	0	-900	-100.0%
6207 Office Supplies	1,200	1,314	2,000	1,324	10	0.8%
6303 Consulting Fees	1,500	1,140	1,140	1,140	0	0.0%
6399 Contract Services	19,900	22,000	22,556	22,000	0	0.0%
6401 Uniforms & Clothing	500	500	500	1,000	500	100.0%
6402 Medical & First Aid Supplies	300	400	400	400	0	0.0%
6403 Patrol Equip Supplies	0	0	12	0	0	
6404 Recreation Programming Supplies	13,000	17,900	15,565	16,000	-1,900	-10.6%
6408 Pre School Nutrition Supplies	25,000	30,000	30,000	31,000	1,000	3.3%
6499 Other Supplies	0	0	286	0	0	
6701 Equipment Purchase	2,000	1,500	1,500	1,500	0	0.0%
6704 Equipment Rental	4,000	7,000	6,481	7,900	900	12.9%
6804 Vehicle Fuel - Gasoline	1,300	1,000	1,000	1,082	82	8.2%
6901 Membership Dues	100	0	0	0	0	
6903 Travel - Local	3,000	2,700	2,000	2,000	-700	-25.9%
6904 Travel - Out of Town	6,000	4,260	5,441	5,340	1,080	25.4%
6905 Training & Education	0	0	0	0	0	
6911 Facilities Rental	13,500	12,500	12,500	12,500	0	0.0%
6912 Advertising and Promotion	500	900	900	578	-322	-35.8%
6919 Special Projects	0	0	0	0	0	
6938 Rewarding Excellence	0	0	435	0	0	
6999 Other Goods and Services	1,000	0	102	0	0	
9200 HR CATS Wage/Ben	120,600	134,000	138,052	145,516	11,516	8.6%
9210 HR CATS OT Wage/Ben	0	0	3,807	0	0	
Revenue	-122,900	-136,000	-141,186	-126,000	10,000	-7.4%
5102 Facilities Rentals	0	0	-45	0	0	
5210 Sport and Fitness Revenue	0	0	0	0	0	
5212 Leisure Skills Revenue	-116,000	-124,000	-126,141	-124,000	0	0.0%
5508 Recoveries from External Parties	-6,900	-12,000	-15,000	-2,000	10,000	-83.3%
5600 Miscellaneous Revenue	0	0	0	0	0	
D800 Dartmouth/Eastern Passage	825,000	824,150	960,947	1,042,612	218,462	26.5%
Expense	1,186,800	1,190,620	1,398,347	1,457,582	266,962	22.4%
6001 Salaries - Regular	386,300	411,640	442,640	494,078	82,438	20.0%
6002 Salaries - Overtime	1,400	0	0	0	0	
6003 Wages - Regular	0	0	2,702	0	0	
6005 PDP Increases	0	0	-3,500	0	0	
6100 Benefits - Salaries	67,300	72,780	70,600	76,723	3,943	5.4%
6101 Benefits - Wages	0	0	170	0	0	
6110 Vacancy Management	0	0	13,300	0	0	
6151 Vehicle Allowance	2,900	2,900	0	2,900	0	0.0%
6152 Retirement Incentives	1,900	2,020	1,700	2,061	41	2.0%
6154 Workers' Compensation	9,000	7,630	8,400	9,088	1,458	19.1%
6199 Comp & Benefits - Inter Dept, Exp/recv	0	0	0	0	0	
6201 Telephone	4,500	4,500	9,550	7,296	2,796	62.1%
6202 Courier/Postage	0	0	300	0	0	
6203 Office Furniture and Equipment	8,100	5,130	11,130	9,130	4,000	78.0%
6204 Computer Software and Licenses	0	0	350	0	0	
6205 Printing & Reproduction	0	0	100	0	0	
6207 Office Supplies	6,000	4,500	6,900	6,600	2,100	46.7%
6304 Janitorial Services	37,300	37,300	42,000	37,300	0	0.0%
6307 Design Services	0	0	0	0	0	
6310 Outside Personnel	0	0	0	0	0	
6399 Contract Services	15,300	10,300	9,426	10,300	0	0.0%
6401 Uniforms & Clothing	0	0	1,660	0	0	
6402 Medical & First Aid Supplies	0	0	0	0	0	
6404 Recreation Programming Supplies	41,100	30,000	49,170	38,116	8,116	27.1%
6407 Cleaning/Sanitary Supplies	1,000	1,000	1,000	1,000	0	0.0%
6504 Hardware	0	0	0	0	0	
6602 Electrical	0	0	0	0	0	
6606 Heating Fuel	15,700	15,700	16,000	16,990	1,290	8.2%
6607 Electricity	15,900	15,900	15,900	15,900	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6608 Water	2,700	2,700	3,000	2,700	0	0.0%
6699 Other Building Cost	26,300	21,300	22,000	21,300	0	0.0%
6701 Equipment Purchase		0	8,000	10,000	10,000	
6704 Equipment Rental	1,500				0	
6707 Plumbing & Heating	0				0	
6903 Travel - Local	8,100	6,840	8,740	6,840	0	0.0%
6904 Travel - Out of Town	0	0	0		0	
6906 Licenses & Agreements		0	15,000		0	
6911 Facilities Rental	10,600	10,100	9,100	10,100	0	0.0%
6912 Advertising and Promotion	2,400	1,800	1,800	1,155	-645	-35.8%
6913 Awards	0				0	
6918 Meals		0	0		0	
6932 Youth Programming Services	0				0	
6933 Community Events	0				0	
6999 Other Goods and Services	15,400	0	1,000	0	0	
7005 Interdepartmental Expenditures	105,900	105,900	105,900	180,900	75,000	70.8%
7099 Interdepartmental Chargebacks	0	0	48,329		0	
8004 Grants	11,700	11,700	11,700	11,700	0	0.0%
9200 HR CATS Wage/Ben	388,500	408,980	464,280	485,405	76,425	18.7%
9210 HR CATS OT Wage/Ben		0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-361,800	-366,470	-437,400	-414,970	-48,500	13.2%
5102 Facilities Rentals	-30,300	-34,970	-50,000	-64,970	-30,000	85.8%
5207 Arts & Crafts Revenue	-4,500	-4,500	-4,500	-4,500	0	0.0%
5208 Dance & Drama Revenue	-12,000	-12,000	-12,000	-12,300	-300	2.5%
5209 Community Events Revenue	-1,200	-1,200	-1,200	-1,200	0	0.0%
5210 Sport and Fitness Revenue	-54,000	-54,000	-50,000	-54,000	0	0.0%
5211 Program Facilitation Revenue	-500	-500	-500	-500	0	0.0%
5212 Leisure Skills Revenue	-53,800	-53,800	-63,100	-53,800	0	0.0%
5213 Playgrounds and Camps Revenue	-84,000	-84,000	-75,000	-86,200	-2,200	2.6%
5214 Wellness Revenue	-16,000	-16,000	-14,000	-16,000	0	0.0%
5215 Aquatics Revenue - Instructional		0	0		0	
5228 Membership Revenue		0		-500	-500	
5404 Canteen Revenue		0	-400		0	
5507 Overages and Shortages		0	0		0	
5508 Recoveries from External Parties	-80,500	-80,500	-141,700	-96,000	-15,500	19.3%
5600 Miscellaneous Revenue	-25,000	-25,000	-25,000	-25,000	0	0.0%
D910 Facility Scheduling	320,700	337,750	342,173	341,028	3,278	1.0%
Expense	873,300	891,350	943,273	946,628	55,278	6.2%
6001 Salaries - Regular	244,100	258,700	261,000	261,681	2,981	1.2%
6002 Salaries - Overtime	0	0	0		0	
6100 Benefits - Salaries	49,600	52,730	52,730	53,779	1,049	2.0%
6152 Retirement Incentives	1,300	1,370	1,500	1,387	17	1.2%
6154 Workers' Compensation	6,100	5,150	5,200	5,116	-34	-0.7%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	5,500	6,100	6,600	6,498	398	6.5%
6202 Courier/Postage	600	450	478	500	50	11.1%
6203 Office Furniture and Equipment	1,000	0	765	500	500	
6204 Computer Software and Licenses		0	0		0	
6205 Printing & Reproduction	2,400	1,620	1,210	1,620	0	0.0%
6207 Office Supplies	3,900	2,700	2,265	3,000	300	11.1%
6299 Other Office Expenses		0	52		0	
6399 Contract Services	500	300		300	0	0.0%
6402 Medical & First Aid Supplies	100	50		50	0	0.0%
6701 Equipment Purchase	500	270	270	270	0	0.0%
6903 Travel - Local	2,100	1,890	1,890	1,890	0	0.0%
6904 Travel - Out of Town	0				0	
6911 Facilities Rental	12,000	16,000	15,450	15,356	-644	-4.0%
6912 Advertising and Promotion	1,200	450		289	-161	-35.8%
6918 Meals	500	300	300	218	-82	-27.3%
6999 Other Goods and Services	500				0	
8001 Transfer to Outside Agencies	521,600	524,400	574,400	574,400	50,000	9.5%
9200 HR CATS Wage/Ben	19,800	18,870	19,163	19,773	903	4.8%
Revenue	-552,600	-553,600	-601,100	-605,600	-52,000	9.4%
5102 Facilities Rentals	-521,600	-524,400	-574,400	-574,400	-50,000	9.5%
5150 Other Rental Revenue	-3,000	-3,000	-2,200	-2,500	500	-16.7%
5204 Administration Fees	-9,000	-8,000	-8,900	-13,000	-5,000	62.5%
5209 Community Events Revenue	-19,000	-18,200	-15,600	-15,700	2,500	-13.7%
D950 Arenas	-11,600	-126,640	-95,179	-125,518	1,122	-0.9%
Expense	1,128,700	1,133,860	1,055,021	1,100,092	-33,768	-3.0%
6201 Telephone	0	0	0		0	
6399 Contract Services	22,300	25,040	26,351	24,050	-990	-4.0%
6699 Other Building Cost	84,000	81,000		49,500	-31,500	-38.9%
6903 Travel - Local	500	450	100	300	-150	-33.3%
6912 Advertising and Promotion	600	1,800			-1,800	-100.0%
6999 Other Goods and Services	600				0	
7005 Interdepartmental Expenditures	1,015,900	1,015,900	1,015,900	1,015,900	0	0.0%
7099 Interdepartmental Chargebacks		0	0		0	
9200 HR CATS Wage/Ben	4,800	9,670	12,670	10,342	672	6.9%
9210 HR CATS OT Wage/Ben	0				0	
9911 PM Labour-Reg	0				0	
Revenue	-1,140,300	-1,260,500	-1,150,200	-1,225,610	34,890	-2.8%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
5102 Facilities Rentals	0	0	-1,174		0	
5219 Ice Rentals	-1,131,300	-1,251,500	-1,142,924	-1,215,210	36,290	-2.9%
5404 Canteen Revenue	-9,000	-9,000	-1,900	-2,300	6,700	-74.4%
5503 Advertising Revenue	0	0	-2,122	-2,100	-2,100	
5508 Recoveries from External Parties	0				0	
5600 Miscellaneous Revenue	0	0	-2,080	-6,000	-6,000	
D998 Clearing Account REC	-163,800	-185,100	-185,100	0	185,100	-100.0%
Expense	-163,800	-185,100	-185,100	0	185,100	-100.0%
6001 Salaries - Regular	0	0	0	0	0	
6002 Salaries - Overtime	0	0	0	0	0	
6003 Wages - Regular	0	0	0	0	0	
6004 Wages - Overtime	0	0	0	0	0	
6099 Other Allowances		0	0		0	
6100 Benefits - Salaries	0	0	0	0	0	
6101 Benefits - Wages	0	0	0	0	0	
6152 Retirement Incentives	0	0	0	0	0	
6154 Workers' Compensation	0	0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recv	0	0	-185,100		0	
9200 HR CATS Wage/Ben	-163,800	-185,100	0	0	185,100	-100.0%
9210 HR CATS OT Wage/Ben	0	0	0		0	
D730 Community Relations	2,946,600	3,071,126	3,011,822	3,489,549	418,423	13.6%
D730 Community Relations	2,946,600	3,071,126	3,011,822	3,489,549	418,423	13.6%
Expense	5,103,392	5,779,133	5,744,250	5,478,371	-300,762	-5.2%
6001 Salaries - Regular	1,897,600	2,182,460	2,025,560	2,138,181	-44,279	-2.0%
6002 Salaries - Overtime	31,000	31,000	28,000	17,543	-13,457	-43.4%
6003 Wages - Regular	0				0	
6005 PDP Increases	0	0	-14,300		0	
6100 Benefits - Salaries	319,700	344,300	344,300	340,190	-4,110	-1.2%
6101 Benefits - Wages	0				0	
6110 Vacancy Management		0	171,200		0	
6151 Vehicle Allowance	5,800	5,800	5,800	5,800	0	0.0%
6152 Retirement Incentives	8,800	9,080	7,270	8,959	-121	-1.3%
6154 Workers' Compensation	37,000	37,230	34,020	36,442	-788	-2.1%
6199 Comp & Benefits - Inter Dept, Exp/recv	0				0	
6201 Telephone	21,800	22,020	22,620	21,127	-893	-4.1%
6202 Courier/Postage	4,000	4,050	4,150	4,050	0	0.0%
6203 Office Furniture and Equipment	9,000	6,030	8,450	6,030	0	0.0%
6204 Computer Software and Licenses	1,500	2,500	2,300	2,500	0	0.0%
6205 Printing & Reproduction	16,500	900	500	900	0	0.0%
6207 Office Supplies	23,000	18,360	17,160	18,360	0	0.0%
6299 Other Office Expenses		2,240	700	2,240	0	0.0%
6303 Consulting Fees	90,100	76,562	76,562	82,437	5,875	7.7%
6304 Janitorial Services	0	0	150		0	
6308 Snow Removal	0	0	1,043		0	
6309 Litigation Disbursements	0				0	
6310 Outside Personnel	0	0	0		0	
6311 Security	1,500	1,500	1,650	1,500	0	0.0%
6399 Contract Services	68,300	58,200	56,800	58,200	0	0.0%
6401 Uniforms & Clothing	1,500	2,000	2,000	2,000	0	0.0%
6404 Recreation Programming Supplies	0	0	0		0	
6406 Bridge Tolls	0	0	1,000		0	
6407 Cleaning/Sanitary Supplies	0	0	75		0	
6499 Other Supplies	0				0	
6504 Hardware	0	0	0		0	
6513 Seeds & Plants	0	0	5,996		0	
6517 Paint	0				0	
6602 Electrical	0	0	2,500		0	
6606 Heating Fuel	20,100	20,100	17,000	21,752	1,652	8.2%
6607 Electricity	10,000	10,000	11,000	10,000	0	0.0%
6608 Water	2,000	2,000	2,883	2,000	0	0.0%
6612 Safety Systems	1,000	1,000	1,000	1,000	0	0.0%
6699 Other Building Cost	12,400	2,500	3,200	2,500	0	0.0%
6701 Equipment Purchase	5,300	5,500	5,500	5,500	0	0.0%
6702 Small Tools	0	0	175		0	
6704 Equipment Rental	0	0	4,300		0	
6705 Equipment - Repair and Maintenance	700	700	700	700	0	0.0%
6706 Computer Repair and Maintenance	0	0	0		0	
6708 Mechanical Equipment	0				0	
6711 Communication System		0	0		0	
6802 Vehicle Repair and Maintenance	0				0	
6803 Vehicle Fuel - Diesel		0	0		0	
6804 Vehicle Fuel - Gasoline	0				0	
6899 Other Vehicle Expense	0	0	100		0	
6901 Membership Dues	500	3,000	1,450	3,000	0	0.0%
6902 Conferences and Workshops	3,600	2,250	500	1,291	-959	-42.6%
6903 Travel - Local	30,600	24,840	24,890	24,840	0	0.0%
6904 Travel - Out of Town	5,800	2,485	4,415	2,485	0	0.0%
6905 Training & Education	17,000	10,500	10,050	6,028	-4,472	-42.6%
6906 Licenses & Agreements	0				0	
6910 Signage	0	0	100		0	
6911 Facilities Rental	61,300	61,200	60,494	61,200	0	0.0%
6912 Advertising and Promotion	19,500	3,690	2,090	2,369	-1,321	-35.8%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6913 Awards	0	32,000	34,500	30,709	-1,291	-4.0%
6915 Research Data Acquisition	0				0	
6916 Public Education	15,000	45,000	43,250	70,000	25,000	55.6%
6917 Books and Periodicals	0	0	100	0	0	
6918 Meals	2,000	1,720	5,138	1,251	-469	-27.3%
6919 Special Projects	227,300	589,519	546,610	218,921	-370,598	-62.9%
6933 Community Events	792,600	808,060	808,312	803,400	-4,660	-0.6%
6935 Inventory Re-stock Charge	0	0	0	0	0	
6938 Rewarding Excellence	0	2,430	2,505	1,044	-1,386	-57.0%
6999 Other Goods and Services	4,500	0	2,075	0	0	
7001 Interdepartmental Equipment Charges	6,700	7,100	7,100	7,615	515	7.3%
7099 Interdepartmental Chargebacks	0				0	
8001 Transfer to Outside Agencies	1,270,641	1,509,177	1,509,177	1,509,177	0	0.0%
8004 Grants	20,000	20,000	20,000	878,622	858,622	4293.1%
8008 Transfer to/from Reserves	0	-235,000	-235,000	-978,622	-743,622	316.4%
8016 Provision for Allowance	37,751	45,130	45,130	45,130	0	0.0%
9200 HR CATS Wage/Ben	0	0	0	0	0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
9900 Rev/Exp.Vehicle Rental	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0	0	0	
Other	0				0	
6306 Property Survey	0				0	
Revenue	-2,156,792	-2,708,007	-2,732,428	-1,988,822	719,185	-26.6%
4002 Commercial Property Taxes	-913,845	-1,358,157	-1,358,157	-1,358,157	0	0.0%
4003 Business Occupancy Taxes	-344,547	-146,150	-146,150	-146,150	0	0.0%
4200 Area Rate Revenue	0				0	
4702 Conditional Grants (Infrastructure)	-610,600	-701,900	-701,900	-170,250	531,650	-75.7%
4916 Vending Licenses		0	0	0	0	
5209 Community Events Revenue	-252,800	-254,100	-278,521	-254,100	0	0.0%
5508 Recoveries from External Parties	-35,000	-247,700	-247,700	-60,165	187,535	-75.7%
5600 Miscellaneous Revenue	0				0	
Community Development Total	19,958,426	20,503,341	20,615,665	20,533,999	30,658	0.1%
Finance					0	
A305 Administration - Finance	377,980	398,620	366,400	401,795	3,175	0.8%
A305 Administration - Finance	377,980	398,620	366,400	401,795	3,175	0.8%
Expense	377,980	404,245	366,400	401,795	-2,450	-0.6%
6001 Salaries - Regular	257,500	261,800	270,579	275,976	14,176	5.4%
6002 Salaries - Overtime	1,000	3,000	500	889	-2,111	-70.4%
6005 PDP Increases	0	0	-9,291	0	0	
6100 Benefits - Salaries	35,800	36,300	36,812	37,631	1,331	3.7%
6152 Retirement Incentives	1,500	1,500	1,500	1,628	128	8.5%
6154 Workers' Compensation	3,200	3,000	3,000	3,056	56	1.9%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	3,300	3,300	3,300	3,134	-166	-5.0%
6202 Courier/Postage	3,000	3,060	3,060	4,060	1,000	32.7%
6203 Office Furniture and Equipment	7,000	6,300	6,300	9,630	3,330	52.9%
6204 Computer Software and Licenses	500	500	2,800	500	0	0.0%
6205 Printing & Reproduction	2,000	180	180	180	0	0.0%
6207 Office Supplies	18,922	17,100	17,100	17,100	0	0.0%
6299 Other Office Expenses	0	0	0	0	0	
6302 Legal Fees	0				0	
6303 Consulting Fees	1,000	760	760	760	0	0.0%
6399 Contract Services	0	20,900		20,900	0	0.0%
6704 Equipment Rental	0	0	0	0	0	
6901 Membership Dues	2,520	2,500	2,500	2,500	0	0.0%
6902 Conferences and Workshops	3,000	2,700	2,000	1,549	-1,151	-42.6%
6903 Travel - Local	2,000	1,800	1,100	2,957	1,157	64.3%
6904 Travel - Out of Town	2,500	1,775	1,500	1,775	0	0.0%
6905 Training & Education	8,600	12,100	5,000	6,947	-5,153	-42.6%
6912 Advertising and Promotion	1,500	540		347	-193	-35.7%
6917 Books and Periodicals	800	800	200	800	0	0.0%
6918 Meals	1,000	1,500	1,000	1,091	-409	-27.3%
6937 Corporate Training	0				0	
6938 Rewarding Excellence	17,880	19,500	15,500	8,385	-11,115	-57.0%
6999 Other Goods and Services	3,458	3,330	1,000		-3,330	-100.0%
9200 HR CATS Wage/Ben	0	0	0	0	0	
Revenue	0	-5,625			5,625	-100.0%
4202 Area Rate LIC Commercial	0				0	
4902 Fines Fees		-5,625			5,625	-100.0%
5508 Recoveries from External Parties	0				0	
A340 Revenue Replacement Project	0				0	
A340 Revenue Replacement Project	0				0	
Expense	0				0	
6001 Salaries - Regular	0				0	
6002 Salaries - Overtime	0				0	
6100 Benefits - Salaries	0				0	
6152 Retirement Incentives	0				0	
6154 Workers' Compensation	0				0	
6201 Telephone	0				0	
6203 Office Furniture and Equipment	0				0	
6207 Office Supplies	0				0	
6903 Travel - Local	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
A370 Policy, Reporting & Budget Office	1,270,500	1,431,307	1,483,537	1,640,368	209,061	14.6%
A304 Financial Reporting & Treasury	339,700	353,685	353,685	312,744	-40,941	-11.6%
Expense	339,700	353,685	353,685	312,744	-40,941	-11.6%
6001 Salaries - Regular	268,900	281,900	288,700	250,990	-30,910	-11.0%
6005 PDP Increases	0	0	-7,500	0	0	
6100 Benefits - Salaries	46,500	48,700	49,400	41,992	-6,708	-13.8%
6152 Retirement Incentives	1,500	1,600	1,600	1,481	-119	-7.4%
6154 Workers' Compensation	4,000	3,800	3,800	3,089	-711	-18.7%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	1,200	1,200	1,200	1,114	-86	-7.2%
6202 Courier/Postage	100	180	180	100	-80	-44.4%
6203 Office Furniture and Equipment	600	540	540	600	60	11.1%
6204 Computer Software and Licenses	1,000	1,000	500	1,000	0	0.0%
6205 Printing & Reproduction		0	0		0	
6207 Office Supplies	700	630	630	630	0	0.0%
6301 Professional Fees	2,300	2,300	2,300	2,500	200	8.7%
6901 Membership Dues	3,300	3,300	2,800	3,000	-300	-9.1%
6902 Conferences and Workshops	3,500	3,150	4,100	1,758	-1,392	-44.2%
6903 Travel - Local	500	450	100	455	5	1.1%
6904 Travel - Out of Town	2,500	1,775	4,175	2,000	225	12.7%
6905 Training & Education	2,500	2,500	500	1,435	-1,065	-42.6%
6917 Books and Periodicals	300	300	300	200	-100	-33.3%
6918 Meals	0	0	0	200	200	
6938 Rewarding Excellence	0	0	0	200	200	
6999 Other Goods and Services	300	360	360		-360	-100.0%
A351 Budget & Financial Analysis	609,600	790,437	842,667	1,039,853	249,416	31.6%
Expense	609,600	790,437	842,667	1,039,853	249,416	31.6%
6001 Salaries - Regular	488,600	646,300	667,000	860,695	214,395	33.2%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	-12,921		0	
6100 Benefits - Salaries	84,200	112,100	120,000	146,742	34,642	30.9%
6110 Vacancy Management		0	33,288		0	
6152 Retirement Incentives	2,800	3,700	3,900	5,078	1,378	37.2%
6154 Workers' Compensation	7,600	9,000	9,500	11,326	2,326	25.8%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	2,650	2,650	2,750	2,470	-180	-6.8%
6202 Courier/Postage	100	180	180	180	0	0.0%
6203 Office Furniture and Equipment	500	450	450	450	0	0.0%
6204 Computer Software and Licenses	350	400	2,400	400	0	0.0%
6205 Printing & Reproduction	2,800	180	180	180	0	0.0%
6207 Office Supplies	1,900	540	690	540	0	0.0%
6301 Professional Fees	0				0	
6303 Consulting Fees	0				0	
6399 Contract Services	0				0	
6701 Equipment Purchase		0	0		0	
6703 Computer Equipment/Rentals		0	0		0	
6706 Computer Repair and Maintenance		0	0		0	
6802 Vehicle Repair and Maintenance	0				0	
6901 Membership Dues	5,050	5,100	5,500	5,100	0	0.0%
6902 Conferences and Workshops	1,100	990	1,000	568	-422	-42.6%
6903 Travel - Local	1,520	1,350	1,600	1,350	0	0.0%
6904 Travel - Out of Town	700	497	1,600	497	0	0.0%
6905 Training & Education	6,130	6,200	5,000	3,559	-2,641	-42.6%
6911 Facilities Rental	400	400		400	0	0.0%
6912 Advertising and Promotion	2,800				0	
6917 Books and Periodicals	100	100	100	100	0	0.0%
6918 Meals	300	300	300	218	-82	-27.3%
6933 Community Events		0	0		0	
6938 Rewarding Excellence	0	0	0		0	
6999 Other Goods and Services	0	0	150		0	
7099 Interdepartmental Chargebacks	0				0	
A810 Fiscal & Tax Policy	321,200	287,185	287,185	287,771	586	0.2%
Expense	321,200	287,185	287,185	287,771	586	0.2%
6001 Salaries - Regular	209,600	219,600	206,400	225,248	5,648	2.6%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	0		0	
6100 Benefits - Salaries	33,800	35,000	35,000	36,019	1,019	2.9%
6110 Vacancy Management		0	13,200		0	
6152 Retirement Incentives	1,100	1,200	1,200	1,234	34	2.8%
6154 Workers' Compensation	3,200	3,000	3,000	3,057	57	1.9%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	2,300	2,000	2,000	2,678	678	33.9%
6202 Courier/Postage	100	200	200	200	0	0.0%
6203 Office Furniture and Equipment	100	100	100	100	0	0.0%
6204 Computer Software and Licenses	300	300	300	300	0	0.0%
6205 Printing & Reproduction	3,100				0	
6207 Office Supplies	800	700	700	700	0	0.0%
6301 Professional Fees	5,400	4,500	4,500	4,000	-500	-11.1%
6303 Consulting Fees	5,000	3,400	3,400	3,000	-400	-11.8%
6399 Contract Services	1,400	1,000	1,000	1,000	0	0.0%
6519 Welding Supplies	0				0	
6706 Computer Repair and Maintenance	200	500	500	500	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6901 Membership Dues	1,600	2,500	2,500	2,900	400	16.0%
6902 Conferences and Workshops	500	500	500	287	-213	-42.6%
6903 Travel - Local	100	700	700	700	0	0.0%
6904 Travel - Out of Town	1,500	1,800	1,800	1,800	0	0.0%
6905 Training & Education	3,100	2,500	2,500	1,435	-1,065	-42.6%
6911 Facilities Rental	0	600	600	600	0	0.0%
6912 Advertising and Promotion	6,500				0	
6915 Research Data Acquisition	0	5,000	5,000	500	-4,500	-90.0%
6917 Books and Periodicals	300	500	500	500	0	0.0%
6918 Meals	1,100	1,000	1,000	628	-372	-37.2%
6938 Rewarding Excellence	0	0	150		0	
6999 Other Goods and Services	40,100	585	435	385	-200	-34.2%
A380 Financial Services Division	1,767,250	26,659	-2,978	2,925,229	2,898,570	10872.8%
A300 Financial Services Admin	-10	-720	2,650	-8,214	-7,494	1040.8%
Expense	-10	-720	2,650	-8,214	-7,494	1040.8%
6001 Salaries - Regular	91,500	96,900	96,900	98,037	1,137	1.2%
6002 Salaries - Overtime	0	0	2,650	0	0	
6100 Benefits - Salaries	14,000	18,300	18,300	18,729	429	2.3%
6152 Retirement Incentives	700	500	500	520	20	4.0%
6154 Workers' Compensation	1,800	1,900	1,900	1,941	41	2.2%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0		0	
6201 Telephone	500	500			-500	-100.0%
6203 Office Furniture and Equipment	7,200	6,480			-6,480	-100.0%
6905 Training & Education	700	700		-298	-998	-142.6%
6938 Rewarding Excellence	90	100		-57	-157	-157.0%
8024 Transf to/fr Capital	-116,500	-126,100	-117,600	-127,086	-986	0.8%
A310 Revenue	-5,016,190	-7,335,608	-7,456,093	-5,306,525	2,029,083	-27.7%
Expense	3,329,110	3,467,350	3,554,907	3,621,475	154,125	4.4%
6001 Salaries - Regular	1,931,500	2,004,500	1,978,461	2,091,934	87,434	4.4%
6002 Salaries - Overtime	10,200	10,700	15,220	6,260	-4,440	-41.5%
6005 PDP Increases	0	0	-12,317		0	
6100 Benefits - Salaries	380,600	400,700	392,520	417,971	17,271	4.3%
6110 Vacancy Management		0	72,430		0	
6152 Retirement Incentives	10,700	11,000	11,061	11,388	388	3.5%
6154 Workers' Compensation	45,000	42,200	41,197	43,362	1,162	2.8%
6155 Overtime Meals	775	800	500	800	0	0.0%
6156 Clothing Allowance	525	500	500	500	0	0.0%
6158 WCB Recoverable Earnings		0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	97,000	97,000	95,000	95,812	-1,188	-1.2%
6202 Courier/Postage	1,300	2,430	2,060	2,430	0	0.0%
6203 Office Furniture and Equipment	5,090	3,870	5,220	3,680	-190	-4.9%
6204 Computer Software and Licenses	1,500	1,500	3,845	1,500	0	0.0%
6205 Printing & Reproduction	80,500	16,830	22,450	16,630	-200	-1.2%
6207 Office Supplies	33,825	31,185	34,400	29,295	-1,890	-6.1%
6299 Other Office Expenses	500	800	5,461	800	0	0.0%
6301 Professional Fees	0	0	57,000	25,000	25,000	
6309 Litigation Disbursements		0	0		0	
6399 Contract Services	592,900	706,950	720,780	780,217	73,267	10.4%
6401 Uniforms & Clothing	3,000	3,000	2,000	3,000	0	0.0%
6402 Medical & First Aid Supplies		0	11		0	
6406 Bridge Tolls	180	500	500	500	0	0.0%
6409 Personal Protective Equipment	0				0	
6504 Hardware	56,450	55,000	22,000	30,000	-25,000	-45.5%
6505 Lubricants	0				0	
6506 Lumber	0				0	
6701 Equipment Purchase		0	13,000		0	
6705 Equipment - Repair and Maintenance	1,200	3,700	10,501	3,700	0	0.0%
6706 Computer Repair and Maintenance		0	469		0	
6709 Manholes and Manhole Equipment		0	0		0	
6711 Communication System	33,600	33,600	29,000	29,000	-4,600	-13.7%
6802 Vehicle Repair and Maintenance	0				0	
6807 Vehicle Leases		0	0		0	
6899 Other Vehicle Expense		0	0		0	
6901 Membership Dues	2,000	2,050	1,382	2,050	0	0.0%
6902 Conferences and Workshops	4,500	4,050	740	2,324	-1,726	-42.6%
6903 Travel - Local	3,300	5,220	3,320	4,770	-450	-8.6%
6904 Travel - Out of Town	0	1,065	2,079	1,065	0	0.0%
6905 Training & Education	9,635	15,200	14,447	9,725	-5,475	-36.0%
6907 Commission Fees	500	0	0		0	
6912 Advertising and Promotion	5,200	0	0		0	
6918 Meals	200	300	300	218	-82	-27.3%
6934 Refunds		0	20		0	
6937 Corporate Training	0				0	
6938 Rewarding Excellence	2,530	2,800	2,800	1,204	-1,596	-57.0%
6999 Other Goods and Services	0	0	550		0	
7001 Interdepartmental Equipment Charges	14,900	9,900	6,000	6,340	-3,560	-36.0%
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	0				0	
9911 PM Labour-Reg	0				0	
Revenue	-8,345,300	-10,802,958	-11,011,000	-8,928,000	1,874,958	-17.4%
4003 Business Occupancy Taxes		0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
4902 Fines Fees	-3,217,800	-3,305,625	-3,600,000	-3,500,000	-194,375	5.9%
4909 False Alarm Ordinance	-151,700	-125,000	-125,000	-125,000	0	0.0%
4950 Other Licenses & Permits	0				0	
4951 By-Law F300 Revenue	-1,328,800	-1,359,633	-1,770,000	-1,785,000	-425,367	31.3%
5205 Tax Certificates	-372,300	-350,000	-325,000	-325,000	25,000	-7.1%
5229 Tax Sale Administration Fees	-130,000	-512,500	-145,000	-145,000	367,500	-71.7%
5256 SOT Revenue	-3,114,500	-5,120,000	-5,000,000	-3,000,000	2,120,000	-41.4%
5503 Advertising Revenue		0	0		0	
5508 Recoveries from External Parties	-30,200	-30,200	-46,000	-48,000	-17,800	58.9%
5600 Miscellaneous Revenue	0	0	0		0	
A320 Accounting	2,237,180	2,442,445	2,542,028	2,568,933	126,488	5.2%
Expense	2,237,180	2,457,445	2,557,028	2,583,933	126,488	5.1%
6001 Salaries - Regular	1,679,500	1,863,600	1,790,878	1,932,938	69,338	3.7%
6002 Salaries - Overtime	20,800	21,200	94,800	56,889	35,689	168.3%
6005 PDP Increases	0	0	-24,262		0	
6100 Benefits - Salaries	325,400	356,800	344,362	379,370	22,570	6.3%
6110 Vacancy Management		0	136,005		0	
6152 Retirement Incentives	9,200	9,800	9,800	10,723	923	9.4%
6154 Workers' Compensation	34,200	33,800	33,800	34,759	959	2.8%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0		0	
6201 Telephone	12,700	12,700	13,800	11,592	-1,108	-8.7%
6202 Courier/Postage	500	450	450	450	0	0.0%
6203 Office Furniture and Equipment	1,800	1,080	600	1,080	0	0.0%
6204 Computer Software and Licenses	2,000	500	3,300	500	0	0.0%
6205 Printing & Reproduction	0	0	3,400		0	
6207 Office Supplies	7,000	6,930	8,500	6,930	0	0.0%
6301 Professional Fees	120,000	128,000	128,000	133,120	5,120	4.0%
6399 Contract Services	0				0	
6706 Computer Repair and Maintenance	0	0	200		0	
6901 Membership Dues	3,300	3,300	3,080	3,300	0	0.0%
6902 Conferences and Workshops	2,000	1,800	500	1,033	-767	-42.6%
6903 Travel - Local	1,900	1,710	1,830	1,710	0	0.0%
6904 Travel - Out of Town	2,500	1,775	2,100	1,775	0	0.0%
6905 Training & Education	12,000	12,100	4,185	6,947	-5,153	-42.6%
6909 Cost of Sales		0	0		0	
6911 Facilities Rental	0				0	
6912 Advertising and Promotion	500				0	
6918 Meals	0	0	200		0	
6933 Community Events		0	0		0	
6938 Rewarding Excellence	1,880	1,900	1,000	817	-1,083	-57.0%
6999 Other Goods and Services	0	0	500		0	
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben		0	0		0	
Revenue	0	-15,000	-15,000	-15,000	0	0.0%
5508 Recoveries from External Parties	0	-15,000	-15,000	-15,000	0	0.0%
A330 Procurement	3,291,270	3,616,542	3,626,537	4,320,137	703,595	19.5%
Expense	3,291,270	3,616,542	3,626,537	4,320,137	703,595	19.5%
6001 Salaries - Regular	2,474,800	2,715,900	2,917,674	3,097,267	381,367	14.0%
6002 Salaries - Overtime	76,000	78,750	202,000	166,095	87,345	110.9%
6003 Wages - Regular	0				0	
6004 Wages - Overtime		0	0		0	
6005 PDP Increases	0	0	-17,387		0	
6051 Shift Agreements	2,200	2,200	2,200	2,200	0	0.0%
6099 Other Allowances	20,600	20,600	20,300	50,600	30,000	145.6%
6100 Benefits - Salaries	475,800	549,100	617,952	631,552	82,452	15.0%
6101 Benefits - Wages	0				0	
6110 Vacancy Management		0	74,902		0	
6152 Retirement Incentives	14,100	16,200	22,800	19,069	2,869	17.7%
6154 Workers' Compensation	71,500	72,500	84,540	93,137	20,637	28.5%
6155 Overtime Meals	3,000	3,000	3,000	3,000	0	0.0%
6156 Clothing Allowance	1,800	1,800	1,800	1,800	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-331,995		0	
6201 Telephone	26,800	26,800	33,700	29,185	2,385	8.9%
6202 Courier/Postage	4,000	3,510	12,350	3,510	0	0.0%
6203 Office Furniture and Equipment	9,400	8,280	15,680	13,210	4,930	59.5%
6204 Computer Software and Licenses	500	500	500	500	0	0.0%
6205 Printing & Reproduction	200	180	180	180	0	0.0%
6207 Office Supplies	17,300	15,885	29,425	24,555	8,670	54.6%
6299 Other Office Expenses	400	160	160	160	0	0.0%
6301 Professional Fees	600	600	600	600	0	0.0%
6303 Consulting Fees		0	155		0	
6308 Snow Removal	0				0	
6310 Outside Personnel	2,000	2,000	2,000	2,000	0	0.0%
6311 Security		0	15,000	0	0	
6399 Contract Services	4,000	3,000	11,800	3,300	300	10.0%
6401 Uniforms & Clothing	8,500	8,600	21,800	13,500	4,900	57.0%
6402 Medical & First Aid Supplies	0	0	0		0	
6403 Patrol Equip Supplies		0	0		0	
6404 Recreation Programming Supplies		0	0	10,000	10,000	
6406 Bridge Tolls	200	200	200		-200	-100.0%
6407 Cleaning/Sanitary Supplies	400	400	1,800	400	0	0.0%
6409 Personal Protective Equipment	1,200	1,200	2,220	5,070	3,870	322.5%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6499 Other Supplies	500	450	1,950	0	-450	-100.0%
6502 Chemicals	0				0	
6504 Hardware	1,000	1,000	1,100	1,200	200	20.0%
6506 Lumber	0	0	0		0	
6517 Paint		0	0		0	
6599 Other Materials	2,000	2,000	3,500	3,500	1,500	75.0%
6602 Electrical	0	0	0		0	
6608 Water	0	0	0		0	
6699 Other Building Cost	1,500	1,500	1,500	1,500	0	0.0%
6701 Equipment Purchase	10,000	10,000	7,110	39,350	29,350	293.5%
6702 Small Tools	2,000	2,000	1,650	2,000	0	0.0%
6703 Computer Equipment/Rentals	4,300	4,300	4,500	4,300	0	0.0%
6704 Equipment Rental	0	0	250		0	
6705 Equipment - Repair and Maintenance	27,300	27,000	30,800	34,100	7,100	26.3%
6706 Computer Repair and Maintenance	100	100	200	5,100	5,000	5000.0%
6711 Communication System	400	400	400	400	0	0.0%
6802 Vehicle Repair and Maintenance	0	0	2,750	3,000	3,000	
6804 Vehicle Fuel - Gasoline	0	0	0		0	
6807 Vehicle Leases		0	0		0	
6899 Other Vehicle Expense	0	0	0		0	
6901 Membership Dues	2,600	2,600	2,600	2,600	0	0.0%
6902 Conferences and Workshops	3,200	2,880	2,880	1,653	-1,227	-42.6%
6903 Travel - Local	9,900	8,910	11,270	12,990	4,080	45.8%
6904 Travel - Out of Town	2,200	1,562	2,700	1,562	0	0.0%
6905 Training & Education	9,900	9,900	13,300	6,183	-3,717	-37.5%
6906 Licenses & Agreements	0				0	
6908 Medical Examinations		0	0		0	
6909 Cost of Sales	0	0	0		0	
6912 Advertising and Promotion	500	450	100	289	-161	-35.8%
6913 Awards		0	0		0	
6917 Books and Periodicals	1,100	1,100	1,100	1,100	0	0.0%
6918 Meals	1,000	1,000	1,000	728	-272	-27.2%
6936 Staff Relations		0	5,250		0	
6938 Rewarding Excellence	1,970	2,050	2,050	5,406	3,356	163.7%
6999 Other Goods and Services	2,100	13,275	3,200	0	-13,275	-100.0%
7001 Interdepartmental Equipment Charges	8,400	8,800	10,100	6,186	-2,614	-29.7%
7099 Interdepartmental Chargebacks	0	0	-144,650		0	
8008 Transfer to/from Reserves		0	-72,166		0	
9200 HR CATS Wage/Ben	0	0	-1,832		0	
9210 HR CATS OT Wage/Ben	-13,000	-13,100	-11,036	13,100	26,200	-200.0%
9230 HR CATS OT Meals	-3,000	-3,000	-395	3,000	6,000	-200.0%
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	0	0	0	0	0
5508 Recoveries from External Parties	0	0	0	0	0	
5600 Miscellaneous Revenue		0	0		0	
A675 Payroll Operations	1,255,000	1,304,000	1,281,900	1,350,898	46,898	3.6%
Expense	1,262,800	1,311,800	1,289,700	1,358,698	46,898	3.6%
6001 Salaries - Regular	961,300	1,008,900	992,500	1,061,316	52,416	5.2%
6002 Salaries - Overtime	30,000	30,700	30,700	17,778	-12,922	-42.1%
6005 PDP Increases	0	0	-8,000		0	
6100 Benefits - Salaries	189,200	197,200	189,700	209,065	11,865	6.0%
6110 Vacancy Management		0	14,700		0	
6152 Retirement Incentives	5,200	5,500	5,400	5,814	314	5.7%
6153 Severance		0	1,600		0	
6154 Workers' Compensation	22,400	21,400	22,500	23,182	1,782	8.3%
6155 Overtime Meals	500	500	100	500	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	7,300	7,300	7,500	6,989	-311	-4.3%
6202 Courier/Postage	4,200	4,500	4,700	4,500	0	0.0%
6203 Office Furniture and Equipment	4,600	4,050	4,200	4,000	-50	-1.2%
6205 Printing & Reproduction	5,000	180	700		-180	-100.0%
6207 Office Supplies	10,100	9,270	14,900	9,300	30	0.3%
6399 Contract Services	200	200	700	300	100	50.0%
6702 Small Tools		0	0		0	
6705 Equipment - Repair and Maintenance	0				0	
6901 Membership Dues	1,000	1,000		1,000	0	0.0%
6902 Conferences and Workshops	2,300	2,070	1,000	1,118	-952	-46.0%
6903 Travel - Local	5,700	5,130	1,000	5,100	-30	-0.6%
6904 Travel - Out of Town	0	0	0		0	
6905 Training & Education	10,500	10,600	2,500	6,085	-4,515	-42.6%
6913 Awards	3,300	3,300	3,300	2,651	-649	-19.7%
6918 Meals	0	0	0		0	
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	0	0	0		0	
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-7,800	-7,800	-7,800	-7,800	0	0.0%
5508 Recoveries from External Parties	-7,800	-7,800	-7,800	-7,800	0	0.0%
A390 PS TCA Project	188,300	172,650	88,900	-1,247	-173,897	-100.7%
A390 PS TCA Project	188,300	172,650	88,900	-1,247	-173,897	-100.7%
Expense	188,300	172,650	88,900	-1,247	-173,897	-100.7%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6001 Salaries - Regular	132,900	134,900	69,100		-134,900	-100.0%
6002 Salaries - Overtime	0				0	
6005 PDP Increases	0	0	-4,700		0	
6100 Benefits - Salaries	23,300	17,900	9,000		-17,900	-100.0%
6152 Retirement Incentives	800	500	300		-500	-100.0%
6154 Workers' Compensation	2,200	2,000	1,100		-2,000	-100.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	2,000	2,000	1,800	-86	-2,086	-104.3%
6203 Office Furniture and Equipment	600	2,500			-2,500	-100.0%
6207 Office Supplies	2,000	450	100		-450	-100.0%
6299 Other Office Expenses	0	0	100		0	
6703 Computer Equipment/Rentals	3,500	1,700			-1,700	-100.0%
6902 Conferences and Workshops	1,500	1,350		-575	-1,925	-142.6%
6903 Travel - Local	2,000	800			-800	-100.0%
6905 Training & Education	1,500	1,250		-532	-1,782	-142.6%
6911 Facilities Rental	11,000	6,100	11,700		-6,100	-100.0%
6917 Books and Periodicals	0				0	
6918 Meals	1,000	200		-54	-254	-127.0%
6938 Rewarding Excellence		0	400		0	
6999 Other Goods and Services	4,000	1,000	0		-1,000	-100.0%
7099 Interdepartmental Chargebacks	0				0	
Revenue	0				0	
5508 Recoveries from External Parties	0				0	
Finance Total	3,604,030	2,029,236	1,935,859	4,966,145	2,936,909	144.7%
Fire & Emergency Services						
FIOF Operations	42,108,900	43,244,560	43,227,434	45,408,653	2,164,093	5.0%
FIOF Operations	42,108,900	43,244,560	43,227,434	45,408,653	2,164,093	5.0%
Expense	42,203,400	43,598,060	43,535,568	45,762,153	2,164,093	5.0%
6001 Salaries - Regular	30,274,000	31,636,000	30,375,903	32,403,900	767,900	2.4%
6002 Salaries - Overtime	206,700	217,700	1,350,573	1,442,404	1,224,704	562.6%
6003 Wages - Regular	0	0	2		0	
6099 Other Allowances	160,000	60,000		60,000	0	0.0%
6100 Benefits - Salaries	5,237,500	5,426,000	5,408,941	5,585,500	159,500	2.9%
6101 Benefits - Wages	0	0	0		0	
6110 Vacancy Management		0	326,369		0	
6150 Honorariums	904,300	1,304,300	1,261,776	1,704,300	400,000	30.7%
6151 Vehicle Allowance	0	0	2,500	0	0	
6152 Retirement Incentives	227,100	237,300	246,147	255,900	18,600	7.8%
6154 Workers' Compensation	531,200	547,000	541,247	555,500	8,500	1.6%
6156 Clothing Allowance	83,600	83,600	82,800	83,600	0	0.0%
6158 WCB Recoverable Earnings		0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	0	0	50		0	
6202 Courier/Postage	0	0	800		0	
6203 Office Furniture and Equipment	0	0	11,200	0	0	
6204 Computer Software and Licenses	0	0	500		0	
6205 Printing & Reproduction	0	0	1,400		0	
6207 Office Supplies	0	0	7,900	0	0	
6299 Other Office Expenses	0	0	100		0	
6304 Janitorial Services	0				0	
6308 Snow Removal	100,000	50,000	25,000	50,000	0	0.0%
6309 Litigation Disbursements	0				0	
6311 Security	5,000	5,000	5,000	5,000	0	0.0%
6312 Refuse Collection	0	0	3,000		0	
6399 Contract Services	130,900	130,900	60,000	53,400	-77,500	-59.2%
6401 Uniforms & Clothing	177,400	177,400	109,400	177,400	0	0.0%
6402 Medical & First Aid Supplies	16,800	16,800	17,200	16,800	0	0.0%
6404 Recreation Programming Supplies	0	0	51		0	
6405 Photography Supplies & Equipment		0	115		0	
6407 Cleaning/Sanitary Supplies	26,600	26,600	37,200	26,600	0	0.0%
6409 Personal Protective Equipment		0	250		0	
6499 Other Supplies	0	0	900		0	
6502 Chemicals	0	0	3,500		0	
6504 Hardware	0	0	1,000		0	
6505 Lubricants	0	0	0		0	
6506 Lumber	0				0	
6507 Propane	0	0	5,500	0	0	
6517 Paint	0	0	100		0	
6599 Other Materials	0				0	
6602 Electrical	0	0	3,500		0	
6603 Grounds and Landscaping	0				0	
6606 Heating Fuel	281,000	214,300	214,300	231,900	17,600	8.2%
6607 Electricity	180,000	180,000	184,000	180,000	0	0.0%
6608 Water	18,500	18,500	20,800	18,500	0	0.0%
6609 Elevator & Escalator	0	0	5,000		0	
6610 Building - Exterior	0	0	2,500		0	
6611 Building - Interior	150,500	70,500	71,700	70,500	0	0.0%
6612 Safety Systems	0	0	100		0	
6613 Overhead Doors	0	0	1,400		0	
6616 Natural Gas-Buildings	0	0	3,000		0	
6699 Other Building Cost	638,300	638,300	622,166	538,000	-100,300	-15.7%
6701 Equipment Purchase	1,151,100	874,700	792,400	889,700	15,000	1.7%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6702 Small Tools	18,000	18,000	30,000	33,000	15,000	83.3%
6703 Computer Equipment/Rentals	0	0	6,800	0	0	
6704 Equipment Rental	0	0	1,900		0	
6705 Equipment - Repair and Maintenance	55,000	55,000	98,200	55,000	0	0.0%
6706 Computer Repair and Maintenance	0	0	150		0	
6707 Plumbing & Heating	15,000	15,000	17,000	15,000	0	0.0%
6708 Mechanical Equipment	15,000	15,000	15,100	15,000	0	0.0%
6711 Communication System	0	0	1,600		0	
6802 Vehicle Repair and Maintenance	0	0	700		0	
6803 Vehicle Fuel - Diesel	108,000	83,500	74,013		-83,500	-100.0%
6804 Vehicle Fuel - Gasoline	53,500	44,000	77,532		-44,000	-100.0%
6806 Long Term Fleet Rentals		0	1,000		0	
6808 Natural Gas-Vehicles	0				0	
6899 Other Vehicle Expense	0				0	
6901 Membership Dues		0	30	5,000	5,000	
6902 Conferences and Workshops		0	10		0	
6903 Travel - Local	0	0	850		0	
6904 Travel - Out of Town	0	0	10,100		0	
6905 Training & Education	302,100	302,100	107,827	110,859	-191,241	-63.3%
6906 Licenses & Agreements	82,400	82,400	56,400	46,400	-36,000	-43.7%
6907 Commission Fees	0				0	
6908 Medical Examinations	0	0	5,175	5,000	5,000	
6910 Signage	0	0	700		0	
6911 Facilities Rental	5,000	5,000	8,000	5,000	0	0.0%
6912 Advertising and Promotion	0	0	0		0	
6913 Awards	0	0	200		0	
6914 Recruiting	0	0	1,000		0	
6915 Research Data Acquisition	0				0	
6916 Public Education	0	0	175		0	
6917 Books and Periodicals	0	0	37,000	30,000	30,000	
6918 Meals	0	0	29,000	18,190	18,190	
6919 Special Projects	0				0	
6929 Visa Purchases	0	0	3,100		0	
6933 Community Events	0				0	
6943 Health and Wellness Initiatives	0				0	
6999 Other Goods and Services		0	23,000	10,000	10,000	
7004 Other Interdepartmental charges (Rev)	-2,000	-2,000	-2,000	-2,000	0	0.0%
7099 Interdepartmental Chargebacks	0	0	0		0	
8008 Transfer to/from Reserves	250,000	250,000	250,000	250,000	0	0.0%
8011 Interest on Debentures	188,100	181,960	181,960	176,700	-5,260	-2.9%
8012 Principal on Debentures	612,800	633,200	633,220	640,100	6,900	1.1%
9200 HR CATS Wage/Ben	0	0	44,213	0	0	
9210 HR CATS OT Wage/Ben	0	0	14,323	0	0	
9910 PM Shop Expenses	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Other	0				0	
9971 Labour Chargeback RPS	0				0	
Revenue	-94,500	-353,500	-308,134	-353,500	0	0.0%
4909 False Alarm Ordinance	-70,000	-70,000	-60,511	-70,000	0	0.0%
5102 Facilities Rentals	0	0	-18,000		0	
5508 Recoveries from External Parties	0	-259,000	-229,623	-259,000	0	0.0%
5600 Miscellaneous Revenue	-24,500	-24,500		-24,500	0	0.0%
FIOS Operations Support	12,138,900	12,305,656	12,252,332	12,502,307	196,651	1.6%
FIOS Operations Support	12,138,900	12,305,656	12,252,332	12,502,307	196,651	1.6%
Expense	12,588,900	12,605,656	12,349,465	12,802,307	196,651	1.6%
6001 Salaries - Regular	5,868,700	6,229,400	6,218,098	6,361,500	132,100	2.1%
6002 Salaries - Overtime	36,000	36,000	95,435	78,844	42,844	119.0%
6005 PDP Increases	0	0	-107,070		0	
6099 Other Allowances	20,000	20,000		20,000	0	0.0%
6100 Benefits - Salaries	920,500	987,100	977,166	1,003,700	16,600	1.7%
6110 Vacancy Management		0	188,871		0	
6150 Honorariums	0	0	704		0	
6151 Vehicle Allowance	0				0	
6152 Retirement Incentives	37,100	39,300	41,402	41,400	2,100	5.3%
6153 Severance		0	15,649		0	
6154 Workers' Compensation	81,600	81,600	82,347	83,200	1,600	2.0%
6156 Clothing Allowance	4,600	4,600	5,000	4,600	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/revcoe	0				0	
6201 Telephone	72,900	105,300	229,035	98,300	-7,000	-6.6%
6202 Courier/Postage	15,000	11,250	12,720	11,300	50	0.4%
6203 Office Furniture and Equipment	121,900	108,900	108,350	108,900	0	0.0%
6204 Computer Software and Licenses	10,500	6,100	6,100	6,100	0	0.0%
6205 Printing & Reproduction	10,000	1,800	6,900	1,800	0	0.0%
6207 Office Supplies	100,200	87,930	102,170	88,000	70	0.1%
6299 Other Office Expenses	0	0	100		0	
6301 Professional Fees	5,000	5,000	64,960	65,000	60,000	1200.0%
6302 Legal Fees	25,000	25,000	6,403	25,000	0	0.0%
6303 Consulting Fees		0	3,500		0	
6304 Janitorial Services	0				0	
6308 Snow Removal	0	0	7,500		0	
6309 Litigation Disbursements	0				0	
6311 Security	4,800	4,800	19,000	4,800	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6312 Refuse Collection	0	0	0		0	
6399 Contract Services	35,200	88,200	78,850	88,200	0	0.0%
6401 Uniforms & Clothing	492,900	492,900	417,361	342,900	-150,000	-30.4%
6402 Medical & First Aid Supplies	0				0	
6403 Patrol Equip Supplies	0				0	
6405 Photography Supplies & Equipment	4,000	3,600	9,110	3,600	0	0.0%
6407 Cleaning/Sanitary Supplies	47,000	47,000	79,300	47,000	0	0.0%
6409 Personal Protective Equipment	0	0	150		0	
6499 Other Supplies	76,500	68,850	11,781	68,900	50	0.1%
6504 Hardware	0	0	50		0	
6505 Lubricants	0				0	
6506 Lumber	0	0	50		0	
6511 Salt		0	250		0	
6517 Paint	0	0	1,250		0	
6599 Other Materials	0				0	
6602 Electrical	0				0	
6603 Grounds and Landscaping	0				0	
6607 Electricity	0	0	400		0	
6608 Water	0	0	10,520	0	0	
6611 Building - Interior	0	0	70		0	
6612 Safety Systems		0	150		0	
6613 Overhead Doors	0				0	
6614 Environmental Assessment/Clean-up	0				0	
6699 Other Building Cost	0	0	2,800		0	
6701 Equipment Purchase	705,000	505,000	112,583	460,000	-45,000	-8.9%
6702 Small Tools	16,600	16,600	12,715	16,600	0	0.0%
6703 Computer Equipment/Rentals	10,000	6,500	7,400	6,500	0	0.0%
6704 Equipment Rental		0	50		0	
6705 Equipment - Repair and Maintenance	92,000	91,800	82,304	91,800	0	0.0%
6706 Computer Repair and Maintenance	3,700	3,700	3,700	3,700	0	0.0%
6707 Plumbing & Heating	0	0	50		0	
6708 Mechanical Equipment	0	0	5,100		0	
6711 Communication System	65,000	65,000	89,400	65,000	0	0.0%
6802 Vehicle Repair and Maintenance	0	0	2,310		0	
6803 Vehicle Fuel - Diesel	0				0	
6804 Vehicle Fuel - Gasoline	0	0	1,000		0	
6899 Other Vehicle Expense	0	0	105	0	0	
6901 Membership Dues	7,200	7,200	7,700	7,200	0	0.0%
6902 Conferences and Workshops	0	0	100		0	
6903 Travel - Local	42,000	37,800	37,800	37,800	0	0.0%
6904 Travel - Out of Town	169,500	64,345	64,904	64,400	55	0.1%
6905 Training & Education	93,700	63,700	114,794	36,570	-27,130	-42.6%
6906 Licenses & Agreements	5,300	5,300	1,204	5,300	0	0.0%
6907 Commission Fees		0	55		0	
6908 Medical Examinations	40,000	40,000	8,395	40,000	0	0.0%
6910 Signage	0	0	0		0	
6911 Facilities Rental	5,000	5,000	64,000	65,000	60,000	1200.0%
6912 Advertising and Promotion	20,000	18,000	19,000	11,550	-6,450	-35.8%
6913 Awards	100,000	60,000	60,469	48,204	-11,796	-19.7%
6914 Recruiting	25,000	25,000	4,000	65,000	40,000	160.0%
6915 Research Data Acquisition	40,500	26,500	3,500	2,650	-23,850	-90.0%
6916 Public Education	25,000	25,000	55,000	25,000	0	0.0%
6917 Books and Periodicals	12,000	12,000	13,600	12,000	0	0.0%
6918 Meals	30,000	30,000	13,200	21,828	-8,172	-27.2%
6919 Special Projects	0	0	3,000		0	
6928 Committee Expenses	10,000	10,000	9,025	7,500	-2,500	-25.0%
6929 Visa Purchases		0	90		0	
6933 Community Events	10,200	10,200	9,250	10,200	0	0.0%
6938 Rewarding Excellence		40,000	20,742	17,200	-22,800	-57.0%
6943 Health and Wellness Initiatives	113,800	113,800	102,900	93,840	-19,960	-17.5%
6999 Other Goods and Services	93,500	64,150	83,677	64,200	50	0.1%
7001 Interdepartmental Equipment Charges	2,245,100	2,210,031	2,138,821	2,393,321	183,290	8.3%
7005 Interdepartmental Expenditures	493,400	493,400	493,400	493,400	0	0.0%
7099 Interdepartmental Chargebacks	0	0	0		0	
8003 Insurance Policies and Premiums	60,000	60,000	13,243		-60,000	-100.0%
8004 Grants	31,000	31,000	31,000	48,500	17,500	56.5%
8008 Transfer to/from Reserves	35,000	10,000	10,000	35,000	25,000	250.0%
8024 Transf to/fr Capital		0	-4,000		0	
9200 HR CATS Wage/Ben	0	0	-28,000	0	0	
9210 HR CATS OT Wage/Ben	0	0	-14,553		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-450,000	-300,000	-97,133	-300,000	0	0.0%
5102 Facilities Rentals	0	0	-6,000		0	
5508 Recoveries from External Parties	-450,000	-300,000	-85,133	-300,000	0	0.0%
5600 Miscellaneous Revenue	0	0	-6,000		0	
Fire & Emergency Services Total	54,247,800	55,550,216	55,479,766	57,910,960	2,360,744	4.2%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
Fiscal Services					0	
M100 Debt Servicing	36,025,762	33,606,416	33,522,401	35,371,000	1,764,584	5.3%
M100 Debt Servicing	36,025,762	33,606,416	33,522,401	35,371,000	1,764,584	5.3%
Expense	41,444,761	38,494,539	38,389,991	40,313,726	1,819,187	4.7%
6399 Contract Services	0	0	0	0	0	
7002 Other Interdepartmental Charges		88,017	88,017	88,017	0	0.0%
8010 Other Interest	318,000	0	0	0	0	
8011 Interest on Debentures	9,956,126	8,398,351	8,255,301	8,245,000	-153,351	-1.8%
8012 Principal on Debentures	29,170,062	28,325,174	28,325,174	30,210,000	1,884,826	6.7%
8015 Debenture Discount	372,073	280,288	318,790	340,000	59,712	21.3%
8017 Bank Charges	302,000	302,000	302,000	330,000	28,000	9.3%
8024 Transf to/fr Capital	1,326,500	1,100,709	1,100,709	1,100,709	0	0.0%
Revenue	-5,418,999	-4,888,123	-4,867,590	-4,942,726	-54,603	1.1%
4101 Capital Charges	-2,454,892	-2,363,891	-2,331,798	-2,737,000	-373,109	15.8%
4201 Area Rate LIC Residential	-940,000	-933,796	-933,796	-933,796	0	0.0%
4202 Area Rate LIC Commercial	-386,500	-254,930	-254,930	-254,930	0	0.0%
4802 Interest Revenue - Investments	0	0	0	0	0	
5202 Charter Revenue		0	0		0	
5507 Overages and Shortages		0	0		0	
5508 Recoveries from External Parties	-1,637,607	-1,335,506	-1,347,066	-1,017,000	318,506	-23.8%
5600 Miscellaneous Revenue	0	0	0	0	0	
M200 Transfers To Outside Agencies	5,557,000	9,777,000	10,470,568	9,777,000	0	0.0%
M200 Transfers To Outside Agencies	5,557,000	9,777,000	10,470,568	9,777,000	0	0.0%
Expense	138,837,900	140,602,839	141,296,407	142,081,761	1,478,922	1.1%
8001 Transfer to Outside Agencies	133,618,600	130,801,196	130,801,196	132,908,300	2,107,104	1.6%
8009 Fire Protection	9,802,500	9,442,000	10,135,568	9,442,000	0	0.0%
9000 Prior Year Surplus/Deficit	-4,583,200	359,643	359,643	-268,539	-628,182	-174.7%
Revenue	-133,280,900	-130,825,839	-130,825,839	-132,304,761	-1,478,922	1.1%
4200 Area Rate Revenue	-133,280,900	-130,825,839	-130,825,839	-132,304,761	-1,478,922	1.1%
M300 Other Fiscal Services	19,236,150	14,280,125	10,618,787	10,489,578	-3,790,547	-26.5%
M300 Other Fiscal Services	19,236,150	14,280,125	10,618,787	10,489,578	-3,790,547	-26.5%
Expense	19,671,150	14,690,590	11,042,320	10,989,578	-3,701,017	-25.2%
6001 Salaries - Regular	4,245,270	3,072,141	3,671,908	3,267,578	195,437	6.4%
6002 Salaries - Overtime	0	0	0	0	0	
6005 PDP Increases	0	0	0	0	0	
6099 Other Allowances				200,000	200,000	
6100 Benefits - Salaries	0	0	175,000	0	0	
6110 Vacancy Management		-3,500,000	-5,639,746	-4,500,000	-1,000,000	28.6%
6152 Retirement Incentives	2,220,130	2,135,000	2,135,000	2,183,000	48,000	2.2%
6154 Workers' Compensation	0	0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0	0	0	
6203 Office Furniture and Equipment	0	0	0	0	0	
6299 Other Office Expenses	0	0	0	0	0	
6399 Contract Services	34,550	34,550	34,550	35,000	450	1.3%
6602 Electrical	0	0	0	0	0	
6603 Grounds and Landscaping		0	0		0	
6607 Electricity	0	0	0	0	0	
6999 Other Goods and Services	586,600	3,185,499	928,208	108,000	-3,077,499	-96.6%
7006 Interdepartmental Revenues	87,700	87,700	87,700	88,000	300	0.3%
7099 Interdepartmental Chargebacks	0			200,000	200,000	
8001 Transfer to Outside Agencies	3,797,000	721,800	660,800	103,000	-618,800	-85.7%
8004 Grants	1,572,700	572,700	572,700	573,000	300	0.1%
8005 Tax Exemptions	1,511,400	1,486,400	1,486,400	1,487,000	600	0.0%
8006 Tax Concessions - Non Profit	2,382,700	2,726,700	2,726,700	2,977,000	250,300	9.2%
8007 Tax Concessions - Commercial	133,100	668,100	168,100	768,000	99,900	15.0%
8008 Transfer to/from Reserves	0	0	0	0	0	
8010 Other Interest	0	0	0	0	0	
8011 Interest on Debentures		0	0		0	
8016 Provision for Allowance	3,100,000	3,500,000	4,200,000	3,500,000	0	0.0%
8024 Transf to/fr Capital	0	0	0	0	0	
9000 Prior Year Surplus/Deficit	0	0	-165,000	0	0	
9200 HR CATS Wage/Ben	0	0	0	0	0	
Other		0	100,000		0	
8040 Operating Cost of Capital - Current Year		0	100,000		0	
Revenue	-435,000	-410,465	-523,533	-500,000	-89,535	21.8%
4860 Investment Income	0	0	0	0	0	
5250 Sales of Services Other	0	0	0	0	0	
5508 Recoveries from External Parties	0	0	0	0	0	
5600 Miscellaneous Revenue	-435,000	-410,465	-523,533	-500,000	-89,535	21.8%
M400 Transfers to/fr Other Funds	54,000,400	68,627,360	68,536,360	60,800,300	-7,827,060	-11.4%
M400 Transfers to/fr Other Funds	54,000,400	68,627,360	68,536,360	60,800,300	-7,827,060	-11.4%
Expense	54,000,400	68,627,360	68,536,360	60,800,300	-7,827,060	-11.4%
6110 Vacancy Management		0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove		0	0		0	
6201 Telephone	0	0	0	0	0	
6202 Courier/Postage	0	0	0	0	0	
6203 Office Furniture and Equipment	0	0	0	0	0	
6204 Computer Software and Licenses	0			0	0	
6205 Printing & Reproduction	0			0	0	
6207 Office Supplies	0	0	0	0	0	
6301 Professional Fees	0	0	0	0	0	
6302 Legal Fees	0	0	0	0	0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6303 Consulting Fees	0	0	0		0	
6309 Litigation Disbursements	0				0	
6399 Contract Services	0	0	0		0	
6499 Other Supplies	0	0	0	0	0	
6602 Electrical	0				0	
6704 Equipment Rental	0	0	0		0	
6706 Computer Repair and Maintenance		0	0		0	
6711 Communication System	0				0	
6802 Vehicle Repair and Maintenance	0	0	0		0	
6808 Natural Gas-Vehicles	0				0	
6901 Membership Dues	0	0	0		0	
6902 Conferences and Workshops	0	0	0		0	
6903 Travel - Local	0	0	0		0	
6904 Travel - Out of Town	0	0	0		0	
6905 Training & Education	0	0	0		0	
6908 Medical Examinations	0	0	0	0	0	
6909 Cost of Sales	0				0	
6912 Advertising and Promotion	0				0	
6917 Books and Periodicals	0	0	0		0	
6928 Committee Expenses		0	0		0	
6938 Rewarding Excellence	0	0	0		0	
6999 Other Goods and Services	2,900,000	8,539,200	8,539,200	2,421,000	-6,118,200	-71.6%
7099 Interdepartmental Chargebacks		0	0		0	
8003 Insurance Policies and Premiums	4,200,000	4,550,600	4,550,600	4,321,000	-229,600	-5.0%
8008 Transfer to/from Reserves	12,985,700	23,438,936	23,347,936	20,523,000	-2,915,936	-12.4%
8009 Fire Protection	0				0	
8014 Capital from Operating	33,849,700	32,098,624	32,098,624	33,535,300	1,436,676	4.5%
8022 Transf to/fr Trust	65,000				0	
8026 Property Damage	0	0	0		0	
Other	0	0	0	0	0	
6306 Property Survey	0				0	
6313 Investigative	0				0	
8002 Insurance Claims	0	0	0	0	0	
8040 Operating Cost of Capital - Current Year	0	0	0		0	
Revenue	0	0	0	0	0	
4850 Interest Revenue - Other	0	0	0		0	
5508 Recoveries from External Parties	0	0	0	0	0	
M500 Non-Departmental Revenue	-438,009,600	-451,922,296	-458,208,468	-455,571,000	-3,648,704	0.8%
M500 Non-Departmental Revenue	-438,009,600	-451,922,296	-458,208,468	-455,571,000	-3,648,704	0.8%
Expense	1,554,200	1,554,200	1,554,200	1,700,000	145,800	9.4%
6299 Other Office Expenses	0	0	0	0	0	
6399 Contract Services	0	0	0		0	
6802 Vehicle Repair and Maintenance		0	0		0	
6906 Licenses & Agreements	0	0	0		0	
6909 Cost of Sales	340,700	340,700	340,700	425,000	84,300	24.7%
6912 Advertising and Promotion	0				0	
7001 Interdepartmental Equipment Charges	100	100	100		-100	-100.0%
8001 Transfer to Outside Agencies		0	0		0	
8008 Transfer to/from Reserves	223,800	223,800	223,800	223,800	0	0.0%
8010 Other Interest		0	0		0	
8017 Bank Charges		0	0		0	
8024 Transf to/fr Capital	989,600	989,600	989,600	1,051,200	61,600	6.2%
9910 PM Shop Expenses	0	0	0		0	
Revenue	-439,563,800	-453,476,496	-459,762,668	-457,271,000	-3,794,504	0.8%
4001 Residential Property Taxes	-173,858,600	-181,990,000	-182,382,720	-194,005,000	-12,015,000	6.6%
4002 Commercial Property Taxes	-167,207,000	-175,632,000	-174,427,978	-158,212,000	17,420,000	-9.9%
4003 Business Occupancy Taxes	-14,881,000	-5,079,000	-4,824,165	-4,759,000	320,000	-6.3%
4005 Resource Property Taxes	-1,257,000	-1,302,000	-1,290,067	-1,371,000	-69,000	5.3%
4006 Recreational Non Profit	0	0	-13,716	-14,000	-14,000	
4007 Resource Forest Taxes	0	0	-43,497	-43,000	-43,000	
4008 Commercial Forest Taxes	0	0	-115,394	-115,000	-115,000	
4012 Fire Protection	-4,969,000	-9,189,000	-9,882,568	-9,189,000	0	0.0%
4013 Business Occupancy Appeals	123,000	123,000	165,000		-123,000	-100.0%
4094 Allowance for Residential Appeals	417,000	417,000	35,000		-417,000	-100.0%
4095 Allowance for Commercial Appeals	1,143,000	1,143,000	500,000		-1,143,000	-100.0%
4096 Allowance for Resource Appeals	14,000	14,000	3,000		-14,000	-100.0%
4100 Deed Transfer Taxes	-29,430,000	-30,000,000	-32,000,000	-32,390,000	-2,390,000	8.0%
4501 Tax Agreement - NSLC	-550,000	-570,000	-576,000	-655,000	-85,000	14.9%
4502 Tax Agreement - NSPI	-2,132,000	-2,162,500	-2,170,476	-2,163,000	-500	0.0%
4503 Tax Agreement - MT&T	-2,636,000	-2,600,000	-2,464,561	-2,292,000	308,000	-11.8%
4504 Tax Agreement - North Atlantic Marine	0	-6,440	-6,800	-7,000	-560	8.7%
4505 Tax Agreement - Imperial Oil	0	-3,608,000	-3,608,000	-3,608,000	0	0.0%
4506 Tax Agreement - Maritimes Northeast	0	-1,248,000	-1,281,000	-1,286,000	-38,000	3.0%
4507 Tax Agreement - Heritage	0	-140,000	-155,822	-156,000	-16,000	11.4%
4550 Tax Agreement - Other	-6,000				0	
4551 Halifax International Airport Tax Offset	1,494,000	1,600,000	1,623,083	1,794,000	194,000	12.1%
4601 Grant in Lieu - Federal	-17,651,600	-18,081,000	-18,510,448	-19,253,000	-1,172,000	6.5%
4602 Grant in Lieu - Provincial	-6,007,700	-6,029,500	-6,739,195	-7,336,000	-1,306,500	21.7%
4603 Grant in Lieu - Canada Post	-558,000	-627,160	-641,318	-686,000	-58,840	9.4%
4605 Grant in Lieu - Halifax Ports Corporatio	-1,935,200	-1,894,000	-1,970,000	-1,749,000	145,000	-7.7%
4606 Grant in Lieu - CBC	-300,900	-297,000	-293,000	-339,000	-42,000	14.1%
4607 Grant in Lieu - Via Rail	-140,600	-167,000	-167,000	-167,000	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
4608 Grant in Lieu - WCB	-129,800	-118,000	-119,000	-137,000	-19,000	16.1%
4609 Grant in Lieu - Citadel	-1,610,700	-1,546,000	-1,570,000	-1,596,000	-50,000	3.2%
4610 Grant in Lieu NRC	0	-71,000	-76,000	-77,000	-6,000	8.5%
4611 Grant in Lieu - Autoport	0				0	
4650 Grant in Lieu - Other	-1,180,400	-11,438	-11,030	-13,000	-1,562	13.7%
4706 Unconditional Grants NS (Other)	-2,800,000	-3,000,000	-3,244,538	-3,250,000	-250,000	8.3%
4707 Public Housing Amortization	-82,400	-41,158	-41,158	-41,000	158	-0.4%
4801 Interest Revenue - Taxes	-2,222,000	-2,510,000	-3,650,000	-3,700,000	-1,190,000	47.4%
4802 Interest Revenue - Investments	-715,000	0	0		0	
4803 Interest Revenue - Capital Charges	-413,000	-440,000	-500,000	-450,000	-10,000	2.3%
4850 Interest Revenue - Other	-165,000	-170,000	-550,000	-565,000	-395,000	232.4%
4860 Investment Income	-2,200,000	-512,000	-905,000	-1,435,000	-923,000	180.3%
4901 Parking Meters	-2,625,000	-2,630,000	-2,750,000	-2,750,000	-120,000	4.6%
5101 Parking Rentals	-1,554,100	-1,554,100	-1,554,100	-1,700,000	-145,900	9.4%
5401 Proceeds on Sales of Assets	0	0	0		0	
5502 Halifax Regional Water Commission Dividend	-3,700,000	-3,700,000	-3,700,000	-3,700,000	0	0.0%
5509 NSF Cheque Fee	-10,000	-10,000	-17,000	-10,000	0	0.0%
5600 Miscellaneous Revenue	-20,000	-20,000	-20,000	-20,000	0	0.0%
5803 Transfer - General Rate	37,800	27,400	27,400	19,000	-8,400	-30.7%
5804 Transfer - Urban Rate	155,400	155,400	155,400	155,000	-400	-0.3%
M700 Fiscal Transit				-13,779,000	-13,779,000	
M700 Fiscal Transit				-13,779,000	-13,779,000	
Expense				14,449,000	14,449,000	
6999 Other Goods and Services				2,480,000	2,480,000	
8008 Transfer to/from Reserves				5,150,000	5,150,000	
8014 Capital from Operating				6,819,000	6,819,000	
Revenue				-28,228,000	-28,228,000	
4002 Commercial Property Taxes				-28,066,000	-28,066,000	
5201 Bus Fare Revenue				-162,000	-162,000	
R755 Private Roads	0	0	0	0	0	
R755 Private Roads	0	0	0	0	0	
Expense	57,140	122,595	122,595	122,595		0.0%
6399 Contract Services		0	0	0	0	
8001 Transfer to Outside Agencies	57,140	122,595	122,595	122,595	0	0.0%
Revenue	-57,140	-122,595	-122,595	-122,595		0.0%
4200 Area Rate Revenue	-57,140	-122,595	-122,595	-122,595	0	0.0%
Fiscal Services Total	-323,190,288	-325,631,395	-335,060,352	-352,912,122	-27,280,727	8.4%
Halifax Regional Library						
B010 Administration - Library	1,994,800	1,656,200	15,495,999	3,313,417	1,657,217	100.1%
B010 Administration - Library	1,994,800	1,656,200	15,495,999	3,313,417	1,657,217	100.1%
Expense	5,860,100	6,459,900	21,122,300	8,117,117	1,657,217	25.7%
6001 Salaries - Regular	3,516,100	3,692,100	12,649,594	3,782,570	90,470	2.5%
6002 Salaries - Overtime	0	0	0	0	0	
6100 Benefits - Salaries	624,100	633,500	2,106,677	680,865	47,365	7.5%
6110 Vacancy Management		0	202,532		0	
6151 Vehicle Allowance	2,900	2,900	5,760	2,900	0	0.0%
6152 Retirement Incentives	18,700	19,600	67,043	22,317	2,717	13.9%
6154 Workers' Compensation	15,500	21,500	75,581	24,587	3,087	14.4%
6155 Overtime Meals	0	0	0		0	
6158 WCB Recoverable Earnings		0	0		0	
6201 Telephone	158,600	199,300	147,597	199,294	-6	0.0%
6202 Courier/Postage	38,000	34,200	20,148	34,200	0	0.0%
6203 Office Furniture and Equipment	10,500	9,700	37,000	11,350	1,650	17.0%
6204 Computer Software and Licenses	40,000	40,000	50,000	40,000	0	0.0%
6205 Printing & Reproduction	72,000	72,000	65,000	72,000	0	0.0%
6206 Microfilms	0				0	
6207 Office Supplies	35,100	31,590	90,000	31,590	0	0.0%
6208 Binding	19,000	17,000	17,000	17,000	0	0.0%
6299 Other Office Expenses	19,800	15,840	22,455	15,840	0	0.0%
6301 Professional Fees	12,000	12,000	15,000	12,000	0	0.0%
6302 Legal Fees	20,000	20,000	5,000	20,000	0	0.0%
6304 Janitorial Services	11,800	0	159,063		0	
6312 Refuse Collection	0	0	0		0	
6399 Contract Services	27,000	27,000	30,942	27,000	0	0.0%
6401 Uniforms & Clothing		0	137		0	
6406 Bridge Tolls	0	0	0		0	
6407 Cleaning/Sanitary Supplies	1,300	0	24,105		0	
6499 Other Supplies	84,900	84,900	77,000	84,900	0	0.0%
6507 Propane		0	27,100		0	
6605 Municipal Taxes	10,600	0	153,608		0	
6606 Heating Fuel		0	75,770		0	
6607 Electricity	19,900	0	238,500		0	
6608 Water		0	14,500		0	
6612 Safety Systems	0				0	
6699 Other Building Cost	19,400	40,900	401,000	39,900	-1,000	-2.4%
6701 Equipment Purchase	273,200	98,200	197,800	173,200	75,000	76.4%
6704 Equipment Rental		0	0		0	
6705 Equipment - Repair and Maintenance	1,500	1,500	4,000	1,500	0	0.0%
6706 Computer Repair and Maintenance	166,900	166,900	166,900	166,900	0	0.0%
6802 Vehicle Repair and Maintenance	14,600	14,600	72,000	13,600	-1,000	-6.8%
6804 Vehicle Fuel - Gasoline	6,000	4,800	37,400	5,195	395	8.2%
6901 Membership Dues	12,500	12,500	12,500	12,500	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6903 Travel - Local	38,000	34,200	40,235	34,200	0	0.0%
6904 Travel - Out of Town	0	0	29,571		0	
6905 Training & Education	90,000	90,000	91,040	51,669	-38,331	-42.6%
6906 Licenses & Agreements	0	0	0		0	
6911 Facilities Rental	159,700	0	1,218,829		0	
6912 Advertising and Promotion	31,300	31,300	18,995	20,085	-11,215	-35.8%
6917 Books and Periodicals	277,900	259,895	1,750,480	1,750,480	1,490,585	573.5%
6918 Meals		0	0		0	
6928 Committee Expenses	10,000	10,000	6,328	7,500	-2,500	-25.0%
6933 Community Events		0	6,000		0	
6946 Branch Programming		0	14,201		0	
6947 Literacy/Heritage Programming		0	4,500		0	
6948 Arts/Performances Programming	0	0	7,000		0	
6949 Readers Services Programming	0	0	5,400		0	
6950 Regional Services Programming		0	3,800		0	
6951 Reference Programming		0	200		0	
6952 Team Services Programming		0	7,000		0	
6999 Other Goods and Services	1,300	1,175	731	1,175	0	0.0%
8008 Transfer to/from Reserves	0	760,800	649,778	760,800	0	0.0%
8022 Transf to/fr Trust		0	-500		0	
8024 Transf to/fr Capital	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9911 PM Labour-Reg		0	0		0	
Other		0	-315,500		0	
8040 Operating Cost of Capital - Current Year			-315,500			
Revenue	-3,865,300	-4,803,700	-5,310,801	-4,803,700	0	0.0%
4703 Conditional Grants NS (Other)	-3,840,400	-4,785,800	-4,785,800	-4,785,800	0	0.0%
4902 Fines Fees		0	-507,101		0	
5102 Facilities Rentals	-7,900	-7,900	-7,900	-7,900	0	0.0%
5508 Recoveries from External Parties	0	0	0	0	0	
5520 Donations	-7,000	-5,000	-5,000	-5,000	0	0.0%
5600 Miscellaneous Revenue	-10,000	-5,000	-5,000	-5,000	0	0.0%
B020 Alderney Gate Library	1,592,100	1,638,962	0	1,533,147	-105,815	-6.5%
B020 Alderney Gate Library	1,592,100	1,638,962	0	1,533,147	-105,815	-6.5%
Expense	1,669,100	1,697,765	0	1,591,950	-105,815	-6.2%
6001 Salaries - Regular	1,222,000	1,262,700	0	1,321,326	58,626	4.6%
6002 Salaries - Overtime	0	0	0		0	
6100 Benefits - Salaries	217,000	216,500	0	237,839	21,339	9.9%
6152 Retirement Incentives	6,500	6,700	0	7,796	1,096	16.4%
6154 Workers' Compensation	5,400	7,300	0	8,589	1,289	17.7%
6203 Office Furniture and Equipment	5,000	5,000	0	5,000	0	0.0%
6207 Office Supplies	6,000	5,400	0	5,400	0	0.0%
6699 Other Building Cost	4,000	4,000	0	4,000	0	0.0%
6705 Equipment - Repair and Maintenance	500	500	0	500	0	0.0%
6917 Books and Periodicals	201,200	188,165	0		-188,165	-100.0%
6946 Branch Programming	1,500	1,500	0	1,500	0	0.0%
Revenue	-77,000	-58,803	0	-58,803	0	0.0%
4902 Fines Fees	-77,000	-58,803	0	-58,803	0	0.0%
B030 Spring Garden Rd. Mem. Library	1,782,400	1,846,122	0	1,792,861	-53,261	-2.9%
B030 Spring Garden Rd. Mem. Library	1,782,400	1,846,122	0	1,792,861	-53,261	-2.9%
Expense	1,907,600	1,941,771	0	1,888,510	-53,261	-2.7%
6001 Salaries - Regular	1,217,200	1,268,600	0	1,372,501	103,901	8.2%
6002 Salaries - Overtime	0	0	0		0	
6100 Benefits - Salaries	216,000	217,500	0	247,050	29,550	13.6%
6152 Retirement Incentives	6,500	6,700	0	8,098	1,398	20.9%
6154 Workers' Compensation	5,300	7,400	0	8,921	1,521	20.6%
6155 Overtime Meals	0	0	0		0	
6203 Office Furniture and Equipment	3,900	2,870	0	2,870	0	0.0%
6207 Office Supplies	8,200	7,610	0	7,610	0	0.0%
6304 Janitorial Services	28,000	34,000	0	37,230	3,230	9.5%
6308 Snow Removal	0	0	0		0	
6312 Refuse Collection	0	0	0		0	
6399 Contract Services	0	0	0		0	
6401 Uniforms & Clothing	0				0	
6407 Cleaning/Sanitary Supplies	5,500	5,500	0	5,500	0	0.0%
6504 Hardware	0	0	0		0	
6602 Electrical	0	0	0		0	
6606 Heating Fuel	72,900	61,200	0	66,230	5,030	8.2%
6607 Electricity	46,000	46,000	0	46,000	0	0.0%
6608 Water	2,000	2,000	0	2,000	0	0.0%
6609 Elevator & Escalator	0	0	0		0	
6612 Safety Systems	0	0	0		0	
6699 Other Building Cost	82,000	82,000	0	82,000	0	0.0%
6705 Equipment - Repair and Maintenance	0				0	
6707 Plumbing & Heating	0	0	0		0	
6708 Mechanical Equipment	0	0	0		0	
6802 Vehicle Repair and Maintenance	0	0	0		0	
6803 Vehicle Fuel - Diesel		0	0		0	
6912 Advertising and Promotion	0	0	0		0	
6917 Books and Periodicals	211,600	197,891	0		-197,891	-100.0%
6946 Branch Programming	2,500	2,500	0	2,500	0	0.0%
6999 Other Goods and Services	0	0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
9200 HR CATS Wage/Ben	0	0	0	0	0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-125,200	-95,649	0	-95,649	0	0.0%
4902 Fines Fees	-125,200	-95,649	0	-95,649	0	0.0%
5508 Recoveries from External Parties				0	0	
B040 Branch Libraries	9,778,700	10,400,466	0	10,747,729	347,263	3.3%
B040 Branch Libraries	9,778,700	10,400,466	0	10,747,729	347,263	3.3%
Expense	10,237,100	10,753,115	0	11,100,378	347,263	3.2%
6001 Salaries - Regular	6,313,500	6,622,856	0	7,364,406	741,550	11.2%
6002 Salaries - Overtime	0	0	0		0	
6003 Wages - Regular		0	0		0	
6099 Other Allowances	0				0	
6100 Benefits - Salaries	1,120,600	1,131,300	0	1,325,595	194,295	17.2%
6101 Benefits - Wages		0	0		0	
6110 Vacancy Management		0	0		0	
6150 Honorariums	0	0	0		0	
6151 Vehicle Allowance	2,900	2,610	0	2,610	0	0.0%
6152 Retirement Incentives	33,600	35,000	0	43,451	8,451	24.1%
6154 Workers' Compensation	27,800	38,500	0	47,870	9,370	24.3%
6155 Overtime Meals	0	0	0		0	
6158 WCB Recoverable Earnings		0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6203 Office Furniture and Equipment	22,600	20,000	0	23,150	3,150	15.8%
6204 Computer Software and Licenses		0	0		0	
6207 Office Supplies	45,700	42,920	0	45,920	3,000	7.0%
6302 Legal Fees		0	0		0	
6304 Janitorial Services	85,300	107,400	0	149,304	41,904	39.0%
6308 Snow Removal	0	0	0		0	
6311 Security	0	0	0		0	
6312 Refuse Collection	0	0	0		0	
6399 Contract Services	0	0	0		0	
6401 Uniforms & Clothing	2,000	2,000	0	2,000	0	0.0%
6402 Medical & First Aid Supplies	0	0	0		0	
6406 Bridge Tolls	0	0	0		0	
6407 Cleaning/Sanitary Supplies	11,600	13,400	0	16,400	3,000	22.4%
6499 Other Supplies	0	0	0		0	
6502 Chemicals		0	0		0	
6504 Hardware	0	0	0		0	
6507 Propane	7,200	27,100	0	27,100	0	0.0%
6517 Paint	0	0	0		0	
6599 Other Materials		0	0		0	
6602 Electrical	0	0	0		0	
6605 Municipal Taxes	72,500	83,100	0	200,269	117,169	141.0%
6606 Heating Fuel	45,000	37,800	0	40,907	3,107	8.2%
6607 Electricity	182,100	185,100	0	210,500	25,400	13.7%
6608 Water	12,500	12,500	0	15,500	3,000	24.0%
6609 Elevator & Escalator	0	0	0		0	
6611 Building - Interior	0	0	0		0	
6612 Safety Systems	0	0	0		0	
6616 Natural Gas-Buildings	0	0	0	0	0	
6699 Other Building Cost	156,400	162,800	0	207,955	45,155	27.7%
6701 Equipment Purchase	35,000	35,000	0	35,000	0	0.0%
6702 Small Tools	0				0	
6704 Equipment Rental	0	0	0		0	
6705 Equipment - Repair and Maintenance	20,600	20,600	0	21,100	500	2.4%
6707 Plumbing & Heating		0	0		0	
6708 Mechanical Equipment	0	0	0		0	
6802 Vehicle Repair and Maintenance	31,000	31,000	0	31,000	0	0.0%
6803 Vehicle Fuel - Diesel	14,300	13,700	0	14,825	1,125	8.2%
6804 Vehicle Fuel - Gasoline	26,300	18,900	0	20,454	1,554	8.2%
6904 Travel - Out of Town	0	0	0		0	
6906 Licenses & Agreements	0	0	0		0	
6910 Signage	0				0	
6911 Facilities Rental	815,300	995,000	0	1,207,162	212,162	21.3%
6912 Advertising and Promotion	0	0	0		0	
6917 Books and Periodicals	1,108,000	1,069,229	0		-1,069,229	-100.0%
6933 Community Events	4,000	4,000	0	6,000	2,000	50.0%
6946 Branch Programming	15,400	15,400	0	16,000	600	3.9%
6947 Literacy/Heritage Programming	4,500	4,500	0	4,500	0	0.0%
6948 Arts/Performances Programming	7,000	7,000	0	7,000	0	0.0%
6949 Readers Services Programming	3,400	3,400	0	3,400	0	0.0%
6950 Regional Services Programming	3,800	3,800	0	3,800	0	0.0%
6951 Reference Programming	200	200	0	200	0	0.0%
6952 Team Services Programming	7,000	7,000	0	7,000	0	0.0%
6999 Other Goods and Services	0	0	0		0	
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves		0	0		0	
8022 Transf to/fr Trust	0	0	0		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
Other	0	0	0		0	
8040 Operating Cost of Capital - Current Year	0	0	0		0	
Revenue	-458,400	-352,649	0	-352,649	0	0.0%
4902 Fines Fees	-447,400	-341,649	0	-341,649	0	0.0%
5102 Facilities Rentals	-9,200	-9,200	0	-9,200	0	0.0%
5508 Recoveries from External Parties	0	0	0	0	0	
5520 Donations	0	0	0	0	0	
5600 Miscellaneous Revenue	-1,800	-1,800		-1,800		0.0%
B060 Restricted Funds	0	0	0	0	0	
B060 Restricted Funds	0	0	0	0	0	
Expense	0	0	0	0	0	
6001 Salaries - Regular	0	0	0	0	0	
6002 Salaries - Overtime	0	0	0	0	0	
6003 Wages - Regular	0	0	0	0	0	
6099 Other Allowances	0	0	0	0	0	
6100 Benefits - Salaries	0	0	0	0	0	
6101 Benefits - Wages	0	0	0	0	0	
6152 Retirement Incentives	0	0	0	0	0	
6154 Workers' Compensation	0	0	0	0	0	
6204 Computer Software and Licenses	0	0	0	0	0	
6205 Printing & Reproduction	0	0	0	0	0	
6207 Office Supplies	0	0	0	0	0	
6303 Consulting Fees	100,000					
6701 Equipment Purchase	0	0	0	0	0	
6903 Travel - Local	0	0	0	0	0	
6904 Travel - Out of Town	0	0	0	0	0	
6905 Training & Education	0	0	0	0	0	
6912 Advertising and Promotion	0	0	0	0	0	
6917 Books and Periodicals	0	0	0	0	0	
6946 Branch Programming	0	0	0	0	0	
6947 Literacy/Heritage Programming	0	0	0	0	0	
6948 Arts/Performances Programming	0	0	0	0	0	
6949 Readers Services Programming	0	0	0	0	0	
6950 Regional Services Programming	0	0	0	0	0	
6952 Team Services Programming	0	0	0	0	0	
8008 Transfer to/from Reserves	-100,000					
Revenue	0	0	0	0	0	
5600 Miscellaneous Revenue	0	0	0	0	0	
Halifax Regional Library Total	15,148,000	15,541,750	15,495,999	17,387,154	1,845,404	11.9%
Halifax Regional Municipality Police Services						
P100 Chief's Office	4,563,140	4,639,260	4,682,620	4,565,300	-73,960	-1.6%
P150 Executive Office	2,887,300	2,925,670	3,022,358	2,983,400	57,730	2.0%
Expense	3,021,000	3,059,370	3,169,273	3,132,900	73,530	2.4%
6001 Salaries - Regular	1,130,000	1,203,700	1,016,565	1,122,800	-80,900	-6.7%
6002 Salaries - Overtime	13,600	13,600	71,100	65,000	51,400	377.9%
6005 PDP Increases	0	0	-1,059		0	
6050 Court Time	600	600	10,100	600	0	0.0%
6052 Shift Differentials	7,600	7,600	7,800	7,600	0	0.0%
6053 Extra Duty	0	0	4,000	0	0	
6099 Other Allowances	0	0	3,232	0	0	
6100 Benefits - Salaries	181,200	193,200	193,400	204,000	10,800	5.6%
6110 Vacancy Management	0	0	34,431	0	0	
6150 Honorariums	0	0	0	0	0	
6152 Retirement Incentives	6,600	8,400	7,839	8,100	-300	-3.6%
6154 Workers' Compensation	13,500	12,900	9,602	12,900	0	0.0%
6156 Clothing Allowance	4,200	4,200	4,200	4,200	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0	0	0	
6201 Telephone	26,800	26,800	48,350	25,100	-1,700	-6.3%
6202 Courier/Postage	7,600	5,170	19,400	7,700	2,530	48.9%
6203 Office Furniture and Equipment	24,100	24,100	13,000	13,100	-11,000	-45.6%
6204 Computer Software and Licenses	9,400	9,400	800		-9,400	-100.0%
6205 Printing & Reproduction	0	0	0	0	0	
6207 Office Supplies	9,600	7,600	12,100	6,100	-1,500	-19.7%
6304 Janitorial Services	0	0	171	0	0	
6399 Contract Services	1,133,200	1,161,100	1,312,000	1,277,800	116,700	10.1%
6401 Uniforms & Clothing	230,200	225,200	265,000	250,600	25,400	11.3%
6402 Medical & First Aid Supplies	1,000	1,000	500	300	-700	-70.0%
6403 Patrol Equip Supplies	12,000	12,000	27,342	3,000	-9,000	-75.0%
6405 Photography Supplies & Equipment	0	0	0	0	0	
6407 Cleaning/Sanitary Supplies	0	0	1,600	1,500	1,500	
6499 Other Supplies	0	0	1,200	0	0	
6517 Paint	0	0	0	0	0	
6611 Building - Interior	0	0	0	0	0	
6699 Other Building Cost	50,000	50,000	63,613	67,800	17,800	35.6%
6701 Equipment Purchase	45,500	45,500	5,000	15,000	-30,500	-67.0%
6703 Computer Equipment/Rentals	10,000	10,000	1,835	8,000	-2,000	-20.0%
6704 Equipment Rental	0	0	1,000	0	0	
6705 Equipment - Repair and Maintenance	6,400	6,400	5,400	9,400	3,000	46.9%
6706 Computer Repair and Maintenance	0	0	0	0	0	
6708 Mechanical Equipment	0	0	6,000	4,100	4,100	
6711 Communication System	14,600	14,600	0	0	-14,600	-100.0%
6803 Vehicle Fuel - Diesel	800	600	0	600	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6901 Membership Dues	100	100	100	100	0	0.0%
6903 Travel - Local	0	0	15		0	
6904 Travel - Out of Town	0	0	27		0	
6905 Training & Education	0	0	700		0	
6911 Facilities Rental	0	0	2,636		0	
6917 Books and Periodicals		0	24		0	
6918 Meals	6,500	6,500	14,000	17,500	11,000	169.2%
6938 Rewarding Excellence	0				0	
6940 Fencing	0				0	
6999 Other Goods and Services	500	7,100	6,250		-7,100	-100.0%
7002 Other Interdepartmental Charges	2,000	2,000			-2,000	-100.0%
7005 Interdepartmental Expenditures	73,400				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-133,700	-133,700	-146,915	-149,500	-15,800	11.8%
4902 Fines Fees		0	100		0	
5508 Recoveries from External Parties	-133,700	-133,700	-147,015	-149,500	-15,800	11.8%
P170 Chief's Division	1,675,840	1,713,590	1,660,262	1,581,900	-131,690	-7.7%
Expense	1,735,840	1,713,590	1,763,597	1,605,000	-108,590	-6.3%
6001 Salaries - Regular	1,135,300	1,133,800	884,879	922,000	-211,800	-18.7%
6002 Salaries - Overtime	29,200	29,200	58,500	51,300	22,100	75.7%
6005 PDP Increases	0	0	-14,811		0	
6050 Court Time	1,200	1,200	900	1,200	0	0.0%
6052 Shift Differentials	1,800	1,800	950	1,800	0	0.0%
6053 Extra Duty	0				0	
6099 Other Allowances	0				0	
6100 Benefits - Salaries	173,200	175,200	175,200	140,100	-35,100	-20.0%
6110 Vacancy Management		0	74,142		0	
6151 Vehicle Allowance	0				0	
6152 Retirement Incentives	8,700	7,600	5,966	6,000	-1,600	-21.1%
6154 Workers' Compensation	12,100	11,400	8,102	9,200	-2,200	-19.3%
6156 Clothing Allowance	7,300	5,700	7,300	5,700	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	15,700	15,700	30,700	30,500	14,800	94.3%
6202 Courier/Postage	0	0	100		0	
6203 Office Furniture and Equipment	2,400	2,400	930	2,400	0	0.0%
6204 Computer Software and Licenses	72,600	58,300	159,000	81,600	23,300	40.0%
6205 Printing & Reproduction	100	100	1,300	100	0	0.0%
6206 Microfilms	0				0	
6207 Office Supplies	10,400	8,400	1,600	3,400	-5,000	-59.5%
6303 Consulting Fees	0				0	
6399 Contract Services	106,000	106,000	223,200	226,000	120,000	113.2%
6499 Other Supplies	0				0	
6605 Municipal Taxes	0				0	
6699 Other Building Cost	0	0	318		0	
6701 Equipment Purchase	1,000	1,000	666	300	-700	-70.0%
6706 Computer Repair and Maintenance		0	0		0	
6901 Membership Dues	8,100	8,100	6,800	5,000	-3,100	-38.3%
6902 Conferences and Workshops	4,700	4,700	3,700	3,400	-1,300	-27.7%
6903 Travel - Local	700	700	500	500	-200	-28.6%
6904 Travel - Out of Town	12,400	12,400	8,255	8,400	-4,000	-32.3%
6905 Training & Education	1,300	1,300			-1,300	-100.0%
6911 Facilities Rental	0				0	
6912 Advertising and Promotion	12,300	9,290	30,500	9,400	110	1.2%
6917 Books and Periodicals	100	100	600	200	100	100.0%
6918 Meals	4,800	4,800	5,800	6,000	1,200	25.0%
6938 Rewarding Excellence	39,340	39,300	6,000	10,000	-29,300	-74.6%
6999 Other Goods and Services	100	100	2,000		-100	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8003 Insurance Policies and Premiums	75,000	75,000	80,500	80,500	5,500	7.3%
9200 HR CATS Wage/Ben	0				0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
Revenue	-60,000	0	-103,335	-23,100	-23,100	
5508 Recoveries from External Parties	-60,000	0	-103,335	-23,100	-23,100	
P200 Operations Support	18,504,640	18,710,999	18,257,510	19,980,353	1,269,354	6.8%
A400 Emergency 911 Communications	6,613,940	6,810,600	6,450,404	7,024,900	214,300	3.1%
Expense	6,613,940	6,810,600	6,451,385	7,024,900	214,300	3.1%
6001 Salaries - Regular	4,867,000	5,039,500	4,737,433	5,208,700	169,200	3.4%
6002 Salaries - Overtime	139,500	139,500	155,000	145,700	6,200	4.4%
6005 PDP Increases	0	0	-4,968		0	
6050 Court Time	42,900	42,900	10,500	42,900	0	0.0%
6051 Shift Agreements	0	0	59,300		0	
6052 Shift Differentials	64,800	64,800	5,500	64,800	0	0.0%
6099 Other Allowances	0				0	
6100 Benefits - Salaries	886,700	910,200	910,200	953,500	43,300	4.8%
6110 Vacancy Management		0	108,352		0	
6152 Retirement Incentives	28,200	41,000	35,102	35,300	-5,700	-13.9%
6154 Workers' Compensation	87,400	81,500	79,457	83,200	1,700	2.1%
6156 Clothing Allowance	1,600	1,600	1,600	1,600	0	0.0%
6201 Telephone	47,100	47,100	54,000	46,700	-400	-0.8%
6202 Courier/Postage	0	0	200		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6203 Office Furniture and Equipment	47,300	47,100	5,800	47,100	0	0.0%
6205 Printing & Reproduction	0	0	130		0	
6207 Office Supplies	12,000	9,600	8,000	11,200	1,600	16.7%
6399 Contract Services	400	400	67	400	0	0.0%
6403 Patrol Equip Supplies	0				0	
6407 Cleaning/Sanitary Supplies	0				0	
6499 Other Supplies	1,000	1,000	200	1,000	0	0.0%
6699 Other Building Cost	3,800	3,800	4,000	3,800	0	0.0%
6701 Equipment Purchase	3,700	3,700	6,850	3,700	0	0.0%
6703 Computer Equipment/Rentals	0	0	62		0	
6705 Equipment - Repair and Maintenance	0	0	200		0	
6711 Communication System	120,000	120,000	50,000	120,000	0	0.0%
6901 Membership Dues	0				0	
6902 Conferences and Workshops	20,000	17,000	1,500	17,000	0	0.0%
6903 Travel - Local	3,000	3,000	500	3,000	0	0.0%
6904 Travel - Out of Town	0	0	4,000		0	
6905 Training & Education	0				0	
6912 Advertising and Promotion	10,000	10,000	800	10,000	0	0.0%
6914 Recruiting	0				0	
6917 Books and Periodicals	0				0	
6918 Meals	5,000	5,000	1,500	5,000	0	0.0%
6919 Special Projects	2,000	2,000		2,000	0	0.0%
6937 Corporate Training	0				0	
6938 Rewarding Excellence	3,840	3,800	800	3,800	0	0.0%
6999 Other Goods and Services	2,200	1,600	800		-1,600	-100.0%
7002 Other Interdepartmental Charges	214,500	214,500	214,500	214,500	0	0.0%
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0				0	
Revenue	0	0	-981	0	0	
5508 Recoveries from External Parties	0	0	-981	0	0	
N710 Dispatch	77,800	77,800	57,003	77,800	0	0.0%
Expense	77,800	77,800	57,003	77,800	0	0.0%
6204 Computer Software and Licenses		0	3,103		0	
6705 Equipment - Repair and Maintenance	41,300	41,300	45,000	41,300	0	0.0%
6731 Airtime	35,600	35,600	8,000	35,600	0	0.0%
6906 Licenses & Agreements	900	900	900	900	0	0.0%
N720 Police	366,700	412,944	317,601	413,000	56	0.0%
Expense	366,700	412,944	317,601	413,000	56	0.0%
6201 Telephone	0	0	51,666		0	
6403 Patrol Equip Supplies		0	6,000		0	
6701 Equipment Purchase	30,000	30,000	30,000	30,000	0	0.0%
6705 Equipment - Repair and Maintenance	39,700	39,700	42,300	39,700	0	0.0%
6711 Communication System		28,572	14,300	28,600	28	0.1%
6731 Airtime	132,900	150,572	189,000	150,600	28	0.0%
6732 Mobile Data	145,000	145,000	57,000	145,000	0	0.0%
6733 Site Rentals	0				0	
6906 Licenses & Agreements	19,100	19,100	3,500	19,100	0	0.0%
8008 Transfer to/from Reserves		0	-76,165		0	
N730 Fire	616,200	616,200	731,500	616,200	0	0.0%
Expense	616,200	616,200	731,500	616,200	0	0.0%
6201 Telephone		0			0	
6705 Equipment - Repair and Maintenance	182,500	182,500	5,000	182,500	0	0.0%
6711 Communication System	0	0	541,000		0	
6730 Communication Circuits	111,800	111,800	41,500	111,800	0	0.0%
6731 Airtime	225,900	225,900	105,000	225,900	0	0.0%
6733 Site Rentals	53,800	53,800	12,400	53,800	0	0.0%
6906 Licenses & Agreements	42,200	42,200	26,600	42,200	0	0.0%
N740 Non-Emergency	0				0	
Expense	0				0	
6201 Telephone	0				0	
6706 Computer Repair and Maintenance	0				0	
6906 Licenses & Agreements	0				0	
P160 Deputy Operational Support	451,200	455,800	402,762	632,200	176,400	38.7%
Expense	926,800	931,400	772,162	849,400	-82,000	-8.8%
6001 Salaries - Regular	431,200	436,200	343,357	337,800	-98,400	-22.6%
6002 Salaries - Overtime	2,000	2,000	500		-2,000	-100.0%
6005 PDP Increases	0	0	-6,231		0	
6052 Shift Differentials		0	452		0	
6099 Other Allowances	0	0	15,000	0	0	
6100 Benefits - Salaries	67,700	69,400	69,400	56,900	-12,500	-18.0%
6152 Retirement Incentives	2,200	2,600	2,341	2,200	-400	-15.4%
6154 Workers' Compensation	6,700	6,200	4,913	5,000	-1,200	-19.4%
6156 Clothing Allowance	1,600	1,600	1,600	1,600	0	0.0%
6201 Telephone	7,400	7,400	8,400	7,100	-300	-4.1%
6202 Courier/Postage	0				0	
6203 Office Furniture and Equipment		0	0		0	
6204 Computer Software and Licenses	200	200	200	200	0	0.0%
6207 Office Supplies	1,700	1,700	250	1,700	0	0.0%
6302 Legal Fees	135,000	135,000	180,000	176,400	41,400	30.7%
6399 Contract Services	199,600	199,600	98,780	199,600	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6403 Patrol Equip Supplies	0				0	
6699 Other Building Cost	0				0	
6701 Equipment Purchase	400	400		400	0	0.0%
6705 Equipment - Repair and Maintenance	300	300	13,000	13,300	13,000	4333.3%
6901 Membership Dues	100	100	500	100	0	0.0%
6902 Conferences and Workshops	200	200		200	0	0.0%
6904 Travel - Out of Town	2,500	2,500	400	2,500	0	0.0%
6911 Facilities Rental	59,900	59,900	39,000	43,800	-16,100	-26.9%
6912 Advertising and Promotion	500	500		500	0	0.0%
6918 Meals	100	100	300	100	0	0.0%
6919 Special Projects	0				0	
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	7,500	5,500			-5,500	-100.0%
Revenue	-475,600	-475,600	-369,400	-217,200	258,400	-54.3%
4904 Plumbing Permits	0				0	
4909 False Alarm Ordinance	-150,900	-150,900	-120,000	-200,900	-50,000	33.1%
4910 NSLC Offences	-14,000	-14,000	-14,000	-14,000	0	0.0%
5250 Sales of Services Other	0				0	
5508 Recoveries from External Parties	-308,400	-308,400	-235,400	0	308,400	-100.0%
5600 Miscellaneous Revenue	-2,300	-2,300		-2,300	0	0.0%
P300 Support Division	2,256,700	2,108,288	2,276,242	2,562,600	454,312	21.5%
Expense	2,490,700	2,379,288	2,769,428	2,926,900	547,612	23.0%
6001 Salaries - Regular	1,695,800	1,638,900	1,910,923	2,097,600	458,700	28.0%
6002 Salaries - Overtime	9,100	9,100	25,800	23,400	14,300	157.1%
6005 PDP Increases	0	0	-5,778		0	
6050 Court Time	0	0	9,900		0	
6052 Shift Differentials	2,600	2,600	2,400	2,600	0	0.0%
6053 Extra Duty	0	0	0		0	
6099 Other Allowances	0	0	667		0	
6100 Benefits - Salaries	315,300	311,800	311,800	382,700	70,900	22.7%
6110 Vacancy Management		0	38,083		0	
6152 Retirement Incentives	11,300	12,000	13,543	14,000	2,000	16.7%
6154 Workers' Compensation	24,500	22,200	17,406	24,900	2,700	12.2%
6156 Clothing Allowance	4,000	2,400	6,000	2,400	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	8,600	8,600	18,800	7,600	-1,000	-11.6%
6202 Courier/Postage	1,200	1,200	1,200	1,000	-200	-16.7%
6203 Office Furniture and Equipment	12,500	12,500	21,000	18,500	6,000	48.0%
6204 Computer Software and Licenses	7,900	7,900		4,400	-3,500	-44.3%
6205 Printing & Reproduction	0	0	889		0	
6207 Office Supplies	19,700	16,700	19,400	18,700	2,000	12.0%
6303 Consulting Fees	0	0	0		0	
6399 Contract Services	0				0	
6401 Uniforms & Clothing	1,800	1,800	4,739	1,800	0	0.0%
6403 Patrol Equip Supplies	14,000	14,000	50,429	14,000	0	0.0%
6405 Photography Supplies & Equipment	0	0	32		0	
6499 Other Supplies	0	0	718		0	
6504 Hardware	0	0	15		0	
6699 Other Building Cost	1,800	1,800	1,890	1,800	0	0.0%
6701 Equipment Purchase	1,000	1,000	1,632	1,000	0	0.0%
6704 Equipment Rental	0	0	6,957		0	
6705 Equipment - Repair and Maintenance	8,300	8,300	2,961	8,700	400	4.8%
6711 Communication System	27,000	27,000		27,000	0	0.0%
6802 Vehicle Repair and Maintenance	0				0	
6804 Vehicle Fuel - Gasoline	0				0	
6806 Long Term Fleet Rentals	3,100	3,100			-3,100	-100.0%
6901 Membership Dues	400	400	1,000	400	0	0.0%
6902 Conferences and Workshops	1,100	1,100	17,000	1,100	0	0.0%
6903 Travel - Local	0	0	10		0	
6904 Travel - Out of Town	80,000	35,688	105,050	35,700	12	0.0%
6905 Training & Education	234,700	234,700	172,000	234,700	0	0.0%
6911 Facilities Rental	0	0	231		0	
6912 Advertising and Promotion	0				0	
6917 Books and Periodicals	1,700	1,700	6,100	1,700	0	0.0%
6918 Meals	1,200	1,200	1,801	1,200	0	0.0%
6937 Corporate Training	0	0	6,000		0	
6938 Rewarding Excellence	0	0	1,830		0	
6999 Other Goods and Services	2,100	1,600	0		-1,600	-100.0%
7099 Interdepartmental Chargebacks	0	0	-3,000		0	
8003 Insurance Policies and Premiums	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
Revenue	-234,000	-271,000	-493,186	-364,300	-93,300	34.4%
5250 Sales of Services Other	-220,000	-257,000	-370,000	-257,000	0	0.0%
5508 Recoveries from External Parties	-14,000	-14,000	-121,118	-107,300	-93,300	666.4%
5600 Miscellaneous Revenue	0	0	-2,068	0	0	
P950 Administration	3,157,500	3,209,164	3,541,629	3,465,253	256,089	8.0%
Expense	3,664,400	3,761,064	4,084,129	3,914,653	153,589	4.1%
6001 Salaries - Regular	1,050,000	1,276,500	1,244,506	1,291,800	15,300	1.2%
6002 Salaries - Overtime	7,500	7,500	5,851	7,600	100	1.3%
6005 PDP Increases	0	0	-11,058		0	
6050 Court Time	0	0	983		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6053 Extra Duty	400,000	400,000	385,000	400,000	0	0.0%
6099 Other Allowances	0	0	2,674		0	
6100 Benefits - Salaries	209,700	246,300	246,300	237,300	-9,000	-3.7%
6110 Vacancy Management		0	58,974		0	
6152 Retirement Incentives	5,900	7,400	7,287	7,100	-300	-4.1%
6154 Workers' Compensation	20,200	20,300	21,218	21,300	1,000	4.9%
6155 Overtime Meals	0	0	10		0	
6156 Clothing Allowance	1,900	1,900	3,500	1,900	0	0.0%
6157 Stipends		0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	8,400	8,400	11,180	7,900	-500	-6.0%
6202 Courier/Postage	900	900	1,750	1,500	600	66.7%
6203 Office Furniture and Equipment	9,700	9,600	5,300	5,300	-4,300	-44.8%
6204 Computer Software and Licenses	0	0	0		0	
6205 Printing & Reproduction	0	0	500	2,900	2,900	
6207 Office Supplies	50,500	41,200	76,750	77,800	36,600	88.8%
6303 Consulting Fees	0	0	0		0	
6399 Contract Services	30,300	30,300	154,000	30,300	0	0.0%
6401 Uniforms & Clothing	300	300		300	0	0.0%
6403 Patrol Equip Supplies	0	0	100		0	
6405 Photography Supplies & Equipment	0	0	0		0	
6406 Bridge Tolls	0				0	
6499 Other Supplies	400	400	135		-400	-100.0%
6505 Lubricants	0				0	
6699 Other Building Cost	0	0	4,000		0	
6701 Equipment Purchase	0				0	
6705 Equipment - Repair and Maintenance	0				0	
6802 Vehicle Repair and Maintenance	0	0	310		0	
6804 Vehicle Fuel - Gasoline	0	0	0	0	0	
6805 Tires and Tubes		0	0		0	
6901 Membership Dues	500	500	1,570	500	0	0.0%
6902 Conferences and Workshops	0				0	
6903 Travel - Local	0	0	303	200	200	
6904 Travel - Out of Town	200	200	3,000		-200	-100.0%
6905 Training & Education	4,400	4,400	1,000	4,400	0	0.0%
6911 Facilities Rental	0	0	150		0	
6912 Advertising and Promotion	300	300	900	300	0	0.0%
6917 Books and Periodicals	2,000	2,000	5,000	2,000	0	0.0%
6918 Meals	500	500	900	500	0	0.0%
6938 Rewarding Excellence	0	0	300		0	
6999 Other Goods and Services	900	900	400	0	-900	-100.0%
7001 Interdepartmental Equipment Charges	1,859,900	1,701,264	1,859,336	1,813,753	112,489	6.6%
7099 Interdepartmental Chargebacks	0	0	-8,000		0	
8024 Transf to/fr Capital		0	0		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9910 PM Shop Expenses	0	0	0		0	
Revenue	-506,900	-551,900	-542,500	-449,400	102,500	-18.6%
4902 Fines Fees	0				0	
5250 Sales of Services Other	-37,000	-37,000	-50,000	-37,000	0	0.0%
5254 SOT Cancellation Fees	-57,500	-102,500	-82,700	0	102,500	-100.0%
5508 Recoveries from External Parties	0	0	-4,800		0	
5600 Miscellaneous Revenue	-412,400	-412,400	-405,000	-412,400	0	0.0%
S100 General Admin C. Projects	408,600	381,130	275,382	380,300	-830	-0.2%
Expense	408,600	381,130	283,074	380,300	-830	-0.2%
6001 Salaries - Regular	265,700	248,862	187,186	250,500	1,638	0.7%
6002 Salaries - Overtime	2,000	5,000	1,037		-5,000	-100.0%
6005 PDP Increases	0	0	-5,455		0	
6099 Other Allowances	300				0	
6100 Benefits - Salaries	50,200	38,748	38,748	42,600	3,852	9.9%
6110 Vacancy Management		0	41,046		0	
6152 Retirement Incentives	1,700	1,700	1,205	1,500	-200	-11.8%
6154 Workers' Compensation	4,200	4,400	2,659	3,500	-900	-20.5%
6156 Clothing Allowance	300	2,000	1,600	2,000	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	1,900	1,900	1,200	1,700	-200	-10.5%
6202 Courier/Postage	1,800	1,800		1,800	0	0.0%
6203 Office Furniture and Equipment	1,000	1,500	0	1,500	0	0.0%
6204 Computer Software and Licenses	1,000	5,500	1,500	5,500	0	0.0%
6205 Printing & Reproduction	5,000	4,390	4,500	4,400	10	0.2%
6207 Office Supplies	5,600	3,500	800	3,500	0	0.0%
6399 Contract Services	38,000	38,000		38,000	0	0.0%
6401 Uniforms & Clothing		0	0		0	
6706 Computer Repair and Maintenance	3,000	3,000	300	6,000	3,000	100.0%
6901 Membership Dues	0	0	502		0	
6903 Travel - Local	3,500	2,500	650	2,500	0	0.0%
6904 Travel - Out of Town	3,000	2,000	1,000	2,000	0	0.0%
6905 Training & Education	10,500	8,500	2,346	8,500	0	0.0%
6912 Advertising and Promotion	2,500	1,000	750	1,000	0	0.0%
6917 Books and Periodicals	300	300		300	0	0.0%
6918 Meals	2,000	2,000	500	2,000	0	0.0%
6938 Rewarding Excellence	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6999 Other Goods and Services	5,100	4,530	1,000	1,500	-3,030	-66.9%
Revenue	0	0	-7,692		0	
5508 Recoveries from External Parties	0	0	-7,692		0	
S200 Operations	383,300	376,710	350,027	290,600	-86,110	-22.9%
Expense	395,300	391,710	367,527	305,600	-86,110	-22.0%
6001 Salaries - Regular	202,200	210,600	204,431	214,600	4,000	1.9%
6002 Salaries - Overtime	0				0	
6005 PDP Increases	0	0	-4,578		0	
6100 Benefits - Salaries	40,100	39,900	39,900	40,900	1,000	2.5%
6152 Retirement Incentives	1,200	1,200	1,257	1,300	100	8.3%
6154 Workers' Compensation	4,200	3,900	3,617	4,000	100	2.6%
6201 Telephone	5,000	5,000	3,200	4,800	-2,000	-4.0%
6202 Courier/Postage	100	100	150	100	0	0.0%
6203 Office Furniture and Equipment	900	900		900	0	0.0%
6205 Printing & Reproduction	2,000				0	
6207 Office Supplies	2,500	1,000	900	1,000	0	0.0%
6401 Uniforms & Clothing	14,000	14,000	17,000	14,000	0	0.0%
6402 Medical & First Aid Supplies	800	800	250	800	0	0.0%
6406 Bridge Tolls	4,000	0	50		0	
6407 Cleaning/Sanitary Supplies	1,300	1,300	250	1,300	0	0.0%
6701 Equipment Purchase	5,700	5,700	2,000	5,700	0	0.0%
6704 Equipment Rental	6,000	6,000	2,000	6,000	0	0.0%
6705 Equipment - Repair and Maintenance	0				0	
6706 Computer Repair and Maintenance	1,000	1,000	500	1,000	0	0.0%
6807 Vehicle Leases	91,100	91,100	84,100		-91,100	-100.0%
6903 Travel - Local	4,000	6,710	10,000	9,200	2,490	37.1%
6906 Licenses & Agreements	0				0	
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	9,200	2,500	2,500		-2,500	-100.0%
Revenue	-12,000	-15,000	-17,500	-15,000	0	0.0%
5600 Miscellaneous Revenue	-12,000	-15,000	-17,500	-15,000	0	0.0%
S230 Facilities/Buildings	49,200	56,900	55,403	58,000	1,100	1.9%
Expense	49,200	56,900	55,403	58,000	1,100	1.9%
6202 Courier/Postage	0	0	92		0	
6308 Snow Removal	0	4,000	5,000	4,000	0	0.0%
6312 Refuse Collection	6,500	6,500	6,000	6,500	0	0.0%
6399 Contract Services		0	870		0	
6401 Uniforms & Clothing	0				0	
6402 Medical & First Aid Supplies	1,600	800	400	800	0	0.0%
6602 Electrical	0	0	66		0	
6606 Heating Fuel	15,000	13,100	13,600	14,200	1,100	8.4%
6607 Electricity	7,500	10,500	11,100	10,500	0	0.0%
6608 Water	900	1,900	3,000	1,900	0	0.0%
6611 Building - Interior	4,000	8,000	3,200	8,000	0	0.0%
6612 Safety Systems	0	0	0		0	
6699 Other Building Cost	6,800	10,100	9,000	12,100	2,000	19.8%
6701 Equipment Purchase	0	0	12		0	
6702 Small Tools		0	229		0	
6707 Plumbing & Heating	0				0	
6708 Mechanical Equipment	0				0	
6803 Vehicle Fuel - Diesel		0	834		0	
6999 Other Goods and Services	6,900	2,000	2,000	0	-2,000	-100.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
S240 Initiatives	373,900	371,563	330,752	386,500	14,937	4.0%
Expense	1,259,400	1,252,063	1,210,767	1,287,000	34,937	2.8%
6001 Salaries - Regular	449,900	428,530	440,823	435,300	6,770	1.6%
6002 Salaries - Overtime	3,000	3,100	1,200	3,600	500	16.1%
6005 PDP Increases	0	0	-12,773		0	
6100 Benefits - Salaries	110,000	99,933	99,933	106,100	6,167	6.2%
6152 Retirement Incentives	2,600	2,800	2,560	2,500	-300	-10.7%
6154 Workers' Compensation	16,100	15,200	14,335	14,700	-500	-3.3%
6157 Stipends	288,400	313,200	302,382	313,200	0	0.0%
6201 Telephone	2,500	2,500	2,530	2,500	0	0.0%
6202 Courier/Postage	500	500	375	500	0	0.0%
6205 Printing & Reproduction		0	0		0	
6207 Office Supplies	1,900	2,400	1,275	2,400	0	0.0%
6312 Refuse Collection	3,000	4,000	3,000	5,500	1,500	37.5%
6399 Contract Services	8,000	4,000	1,077	4,000	0	0.0%
6407 Cleaning/Sanitary Supplies	4,800	7,300	6,400	7,300	0	0.0%
6504 Hardware	2,000	2,000	500	2,000	0	0.0%
6506 Lumber	3,000	3,000	750	3,000	0	0.0%
6517 Paint	2,000	2,000	500	2,000	0	0.0%
6611 Building - Interior	0				0	
6701 Equipment Purchase	4,000	5,000	7,000	5,500	500	10.0%
6704 Equipment Rental	2,000	2,000	850	2,000	0	0.0%
6705 Equipment - Repair and Maintenance	3,900	4,800	9,050	5,800	1,000	20.8%
6706 Computer Repair and Maintenance	1,300	1,800	1,900	1,800	0	0.0%
6903 Travel - Local	0	0	0		0	
6905 Training & Education	0				0	
6906 Licenses & Agreements		0	0		0	
6909 Cost of Sales					0	
	325,000	310,000	285,000	310,000	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6911 Facilities Rental	42,000	55,000	61,000	57,300	2,300	4.2%
6913 Awards	0				0	
6999 Other Goods and Services	3,500	3,000	6,100	0	-3,000	-100.0%
9900 Rev/Exp.Vehicle Rental	0	0	0	0	0	
9981 Labour/Adm	0	0	0	0	0	
9983 YL Overhead	-20,000	-20,000	-25,000		20,000	-100.0%
Other	0	0	0	0	0	
9985 Direct/Overhead Charges	0	0	0	0	0	
Revenue	-885,500	-880,500	-880,015	-900,500	-20,000	2.3%
5250 Sales of Services Other	-235,000	-235,000	-230,015	-235,000	0	0.0%
5251 Otter Paper Revenue	0				0	
5402 Sale of Bottles	-100,000	-105,000	-105,000	-105,000	0	0.0%
5403 Sales of Other Recyclables	-470,000	-470,000	-480,000	-470,000	0	0.0%
5507 Overages and Shortages	0	0	0	0	0	
5508 Recoveries from External Parties	-500	-500		-20,500	-20,000	4000.0%
5600 Miscellaneous Revenue	-80,000	-70,000	-65,000	-70,000	0	0.0%
S300 Contractual Services	1,117,000	1,157,200	1,002,783	1,219,700	62,500	5.4%
Expense	1,432,000	1,472,200	1,453,783	1,534,700	62,500	4.2%
6001 Salaries - Regular	689,000	724,200	696,154	740,300	16,100	2.2%
6002 Salaries - Overtime	60,000	60,000	61,254	56,200	-3,800	-6.3%
6005 PDP Increases	0	0	-4,909		0	
6051 Shift Agreements	2,000	2,000	1,500	2,000	0	0.0%
6100 Benefits - Salaries	137,200	142,200	142,200	147,400	5,200	3.7%
6110 Vacancy Management		0	26,416		0	
6152 Retirement Incentives	3,800	3,900	4,004	4,100	200	5.1%
6154 Workers' Compensation	14,700	13,700	13,789	14,100	400	2.9%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	7,100	7,100	5,425	6,700	-400	-5.6%
6202 Courier/Postage	2,000	1,500	700	1,500	0	0.0%
6204 Computer Software and Licenses	4,500				0	
6205 Printing & Reproduction	6,000	0	900		0	
6207 Office Supplies	5,600	6,200	4,100	6,200	0	0.0%
6299 Other Office Expenses	0				0	
6399 Contract Services	476,600	489,200	489,200	534,000	44,800	9.2%
6401 Uniforms & Clothing	9,000	9,000	5,000	9,000	0	0.0%
6407 Cleaning/Sanitary Supplies		0	0		0	
6701 Equipment Purchase	2,500	3,500	3,500	3,500	0	0.0%
6705 Equipment - Repair and Maintenance		0	0		0	
6706 Computer Repair and Maintenance	5,000	4,000	1,250	7,500	3,500	87.5%
6901 Membership Dues	400				0	
6903 Travel - Local	2,500	2,200	950	2,200	0	0.0%
6999 Other Goods and Services	4,100	3,500	2,350	0	-3,500	-100.0%
Revenue	-315,000	-315,000	-451,000	-315,000	0	0.0%
4907 Taxi Licenses	-165,000	-165,000	-168,000	-165,000	0	0.0%
4908 Animal Licenses	-150,000	-150,000	-235,000	-150,000	0	0.0%
5508 Recoveries from External Parties		0	-48,000	0	0	
S400 Community Standards	1,108,700	1,181,400	1,091,045	1,173,300	-8,100	-0.7%
Expense	1,108,700	1,181,400	1,091,045	1,191,800	10,400	0.9%
6001 Salaries - Regular	830,400	895,300	832,583	908,300	13,000	1.5%
6002 Salaries - Overtime	30,000	30,000	3,800	3,000	-27,000	-90.0%
6005 PDP Increases	0	0	-3,853		0	
6051 Shift Agreements	700	700	5	700	0	0.0%
6100 Benefits - Salaries	168,600	180,500	180,500	186,800	6,300	3.5%
6110 Vacancy Management		0	55,010		0	
6152 Retirement Incentives	4,500	4,900	4,789	4,900	0	0.0%
6154 Workers' Compensation	17,800	17,300	16,211	17,500	200	1.2%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	6,300	6,300	8,900	5,700	-600	-9.5%
6202 Courier/Postage	10,000	10,000	1,600	10,000	0	0.0%
6205 Printing & Reproduction	4,000				0	
6207 Office Supplies	6,000	6,000	4,000	6,000	0	0.0%
6399 Contract Services	30,000	30,000	3,250	30,000	0	0.0%
6401 Uniforms & Clothing	8,000	8,000	4,000	8,000	0	0.0%
6699 Other Building Cost	0				0	
6701 Equipment Purchase	3,000	3,000	2,550	3,000	0	0.0%
6702 Small Tools	0				0	
6706 Computer Repair and Maintenance	4,000	4,000	5,000	6,000	2,000	50.0%
6807 Vehicle Leases	0				0	
6901 Membership Dues	400	400		400	0	0.0%
6903 Travel - Local	1,500	1,500	1,700	500	-1,000	-66.7%
6907 Commission Fees	0				0	
6999 Other Goods and Services	2,000	2,000	1,500	1,000	-1,000	-50.0%
9981 Labour/Adm	0	0	0	0	0	
9983 YL Overhead	-18,500	-18,500	-30,500		18,500	-100.0%
Other	0	0	0	0	0	
9985 Direct/Overhead Charges	0	0	0	0	0	
Revenue	0	0	0	-18,500	-18,500	
5508 Recoveries from External Parties		0		-18,500	-18,500	
S500 Contracted Services	1,523,900	1,495,300	1,374,977	1,680,000	184,700	12.4%
Expense	1,551,600	1,509,000	1,389,882	1,693,700	184,700	12.2%
6001 Salaries - Regular	1,358,900	1,318,100	1,396,052	1,510,600	192,500	14.6%
6002 Salaries - Overtime	0	0	2,917		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6053 Extra Duty	0	0	4,424		0	
6099 Other Allowances	0	17,000	19,510	17,000	0	0.0%
6100 Benefits - Salaries	115,300	104,200	70,000	92,600	-11,600	-11.1%
6152 Retirement Incentives	800	800	650	700	-100	-12.5%
6154 Workers' Compensation	32,200	24,600	26,819	28,500	3,900	15.9%
6156 Clothing Allowance	34,300	34,300	25,000	34,300	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove		0	-163,700		0	
6201 Telephone	1,100	1,100	700	1,100	0	0.0%
6202 Courier/Postage		0	10		0	
6203 Office Furniture and Equipment	0				0	
6205 Printing & Reproduction	0				0	
6207 Office Supplies	300	600	400	600	0	0.0%
6399 Contract Services		0	0		0	
6401 Uniforms & Clothing	1,800	1,800	1,500	1,800	0	0.0%
6403 Patrol Equip Supplies	100				0	
6903 Travel - Local	4,500	4,500	4,300	4,500	0	0.0%
6911 Facilities Rental		1,000	400	1,000	0	0.0%
6912 Advertising and Promotion	1,300				0	
6918 Meals	1,000	1,000	800	1,000	0	0.0%
6999 Other Goods and Services	0	0	100		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
Revenue	-27,700	-13,700	-14,905	-13,700	0	0.0%
4200 Area Rate Revenue	-24,900	-13,500	-13,505	-13,500	0	0.0%
5508 Recoveries from External Parties	-200	-200	-1,400	-200	0	0.0%
5803 Transfer - General Rate	-2,600				0	
P400 Operations Division	43,313,960	45,818,730	46,518,673	50,470,600	4,651,870	10.2%
P405 Deputy Operations	988,100	1,053,500	852,002	925,500	-128,000	-12.1%
Expense	988,100	1,053,500	859,002	925,500	-128,000	-12.1%
6001 Salaries - Regular	809,500	692,400	657,561	727,800	35,400	5.1%
6002 Salaries - Overtime	1,000	201,000	3,000	3,800	-197,200	-98.1%
6005 PDP Increases	0	0	-19,041		0	
6050 Court Time	2,000	2,000	800	2,000	0	0.0%
6052 Shift Differentials	0	0	951		0	
6053 Extra Duty	0	0	0		0	
6099 Other Allowances	0				0	
6100 Benefits - Salaries	92,200	78,900	78,900	108,300	29,400	37.3%
6110 Vacancy Management		0	22,262		0	
6152 Retirement Incentives	4,100	3,200	4,223	4,500	1,300	40.6%
6154 Workers' Compensation	6,200	5,200	5,077	6,900	1,700	32.7%
6156 Clothing Allowance	7,000	5,100	6,400	5,100	0	0.0%
6201 Telephone	3,000	3,000	8,500	3,000	0	0.0%
6202 Courier/Postage	400	400	100	100	-300	-75.0%
6203 Office Furniture and Equipment	0				0	
6204 Computer Software and Licenses	2,000	1,600	400	600	-1,000	-62.5%
6207 Office Supplies	2,000	2,000	600	2,000	0	0.0%
6303 Consulting Fees	0				0	
6399 Contract Services	0				0	
6401 Uniforms & Clothing		0	342		0	
6403 Patrol Equip Supplies	49,700	49,700	30,000	44,000	-5,700	-11.5%
6405 Photography Supplies & Equipment	0				0	
6499 Other Supplies	0	0	139		0	
6699 Other Building Cost		0	1,083		0	
6701 Equipment Purchase	0	0	3,665		0	
6703 Computer Equipment/Rentals	0				0	
6705 Equipment - Repair and Maintenance	0	0	0		0	
6711 Communication System		0	7,500	7,500	7,500	
6804 Vehicle Fuel - Gasoline	0				0	
6901 Membership Dues	500	500	2,500	2,500	2,000	400.0%
6902 Conferences and Workshops	0	0	70		0	
6904 Travel - Out of Town	5,000	5,000	2,500	2,500	-2,500	-50.0%
6905 Training & Education		0	70		0	
6911 Facilities Rental	2,500	2,500	3,600	3,900	1,400	56.0%
6912 Advertising and Promotion	0				0	
6917 Books and Periodicals	0	0	500		0	
6918 Meals	1,000	1,000	1,000	1,000	0	0.0%
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	0	0	36,300		0	
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
Revenue	0	0	-7,000	0	0	
5508 Recoveries from External Parties	0	0	-7,000	0	0	
P500 Criminal Investigations Division	11,007,800	11,561,930	13,549,059	15,464,200	3,902,270	33.8%
Expense	14,911,700	16,431,530	18,714,550	20,022,100	3,590,570	21.9%
6001 Salaries - Regular	11,034,200	12,252,200	12,930,041	14,204,300	1,952,100	15.9%
6002 Salaries - Overtime	483,800	483,800	1,157,600	1,062,300	578,500	119.6%
6005 PDP Increases	0	0	-6,670		0	
6050 Court Time	151,600	182,300	243,700	182,300	0	0.0%
6052 Shift Differentials	47,200	47,200	63,103	47,200	0	0.0%
6053 Extra Duty	0	0	0	0	0	
6099 Other Allowances	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6100 Benefits - Salaries	1,957,300	2,170,000	2,158,181	2,575,200	405,200	18.7%
6110 Vacancy Management		0	168,424		0	
6152 Retirement Incentives	99,200	97,400	100,711	103,000	5,600	5.7%
6154 Workers' Compensation	84,800	93,600	35,673	104,900	11,300	12.1%
6155 Overtime Meals	0	0	80		0	
6156 Clothing Allowance	169,500	171,000	197,500	171,000	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	100,000	100,000	154,780	200,200	100,200	100.2%
6202 Courier/Postage	100	100	735	100	0	0.0%
6203 Office Furniture and Equipment	37,100	22,730	53,800	43,400	20,670	90.9%
6204 Computer Software and Licenses	27,100	26,700	21,165	16,700	-10,000	-37.5%
6205 Printing & Reproduction	0	0	39		0	
6207 Office Supplies	33,900	29,700	30,250	29,700	0	0.0%
6299 Other Office Expenses	0	0	0		0	
6303 Consulting Fees	0	0	0		0	
6399 Contract Services	140,800	-230,900	184,500	240,800	471,700	-204.3%
6401 Uniforms & Clothing	3,000	3,000	2,000	2,000	-1,000	-33.3%
6402 Medical & First Aid Supplies		0	5		0	
6403 Patrol Equip Supplies	57,200	57,200	50,800	44,000	-13,200	-23.1%
6404 Recreation Programming Supplies		0	0		0	
6405 Photography Supplies & Equipment	50,000	44,960	35,000	40,000	-4,960	-11.0%
6406 Bridge Tolls		0	5		0	
6499 Other Supplies	4,500	3,910	3,470	2,900	-1,010	-25.8%
6504 Hardware	0	0	825		0	
6699 Other Building Cost	0	0	93,739		0	
6701 Equipment Purchase	31,300	29,700	11,200	65,600	35,900	120.9%
6702 Small Tools		0		5,000	5,000	
6703 Computer Equipment/Rentals	0	0	5,000	5,000	5,000	
6704 Equipment Rental	0	0	355		0	
6705 Equipment - Repair and Maintenance	8,400	8,400	6,315	5,000	-3,400	-40.5%
6801 Vehicle Purchase	0				0	
6803 Vehicle Fuel - Diesel		0	504		0	
6804 Vehicle Fuel - Gasoline		0	19		0	
6806 Long Term Fleet Rentals	47,300	47,300	90,600	57,300	10,000	21.1%
6901 Membership Dues	1,500	1,500	2,750	2,100	600	40.0%
6902 Conferences and Workshops		0	500		0	
6903 Travel - Local	2,000	2,000	300	500	-1,500	-75.0%
6904 Travel - Out of Town	45,000	45,000	42,512	43,200	-1,800	-4.0%
6905 Training & Education	0	0	659	1,200	1,200	
6906 Licenses & Agreements	0				0	
6911 Facilities Rental	353,400	524,230	529,039	544,700	20,470	3.9%
6917 Books and Periodicals	400	400	283		-400	-100.0%
6918 Meals	500	500	1,070	300	-200	-40.0%
6938 Rewarding Excellence	0				0	
6940 Fencing	-27,400				0	
6999 Other Goods and Services	-268,200	-4,600	288		4,600	-100.0%
7099 Interdepartmental Chargebacks	-107,500	-121,500		-121,500	0	0.0%
8008 Transfer to/from Reserves	343,700	343,700	343,700	343,700	0	0.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-3,903,900	-4,869,600	-5,165,491	-4,557,900	311,700	-6.4%
5508 Recoveries from External Parties	-3,900,000	-4,865,700	-5,165,491	-4,554,000	311,700	-6.4%
5600 Miscellaneous Revenue	-3,900	-3,900		-3,900	0	0.0%
P910 Operations Central	11,216,600	12,688,200	12,096,175	13,248,900	560,700	4.4%
Expense	13,224,700	13,780,100	12,915,776	13,566,800	-213,300	-1.5%
6001 Salaries - Regular	10,210,900	10,703,500	9,421,487	10,351,000	-352,500	-3.3%
6002 Salaries - Overtime	327,600	327,600	562,000	490,900	163,300	49.8%
6005 PDP Increases	0	0	-1,809		0	
6050 Court Time	281,900	281,900	331,000	281,900	0	0.0%
6051 Shift Agreements	21,000				0	
6052 Shift Differentials	62,800	83,800	95,678	83,800	0	0.0%
6053 Extra Duty	0	0	0	0	0	
6099 Other Allowances	0	0	2,280		0	
6100 Benefits - Salaries	1,875,100	1,940,400	1,940,400	1,878,300	-62,100	-3.2%
6110 Vacancy Management		0	38,345		0	
6152 Retirement Incentives	85,300	88,800	74,391	75,500	-13,300	-15.0%
6154 Workers' Compensation	74,100	72,500	14,074	68,600	-3,900	-5.4%
6156 Clothing Allowance	99,900	97,400	100,700	97,400	0	0.0%
6201 Telephone	26,500	26,500	14,000	23,900	-2,600	-9.8%
6202 Courier/Postage	0	0	170		0	
6203 Office Furniture and Equipment	1,200	1,200	600	200	-1,000	-83.3%
6204 Computer Software and Licenses	0	0	1,500	1,500	1,500	
6207 Office Supplies	800	800	1,766	2,000	1,200	150.0%
6304 Janitorial Services	0				0	
6399 Contract Services	99,600	99,600	117,200	99,600	0	0.0%
6401 Uniforms & Clothing	7,200	7,200	10,350	3,200	-4,000	-55.6%
6402 Medical & First Aid Supplies		0	124		0	
6403 Patrol Equip Supplies	22,200	22,200	39,440	52,900	30,700	138.3%
6405 Photography Supplies & Equipment	0				0	
6406 Bridge Tolls		0	50		0	
6407 Cleaning/Sanitary Supplies	0	0	2,000		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6499 Other Supplies	0				0	
6504 Hardware	0	0	0		0	
6605 Municipal Taxes	1,200	1,200	600		-1,200	-100.0%
6607 Electricity	0	0	400		0	
6699 Other Building Cost	0	0	27,072	32,200	32,200	
6701 Equipment Purchase	7,300	7,300	12,375	12,500	5,200	71.2%
6703 Computer Equipment/Rentals	900	900	2,189	900	0	0.0%
6705 Equipment - Repair and Maintenance	2,700	2,700	1,100	1,500	-1,200	-44.4%
6707 Plumbing & Heating	0				0	
6802 Vehicle Repair and Maintenance		0	80		0	
6803 Vehicle Fuel - Diesel	6,300	4,800	1,400	5,200	400	8.3%
6804 Vehicle Fuel - Gasoline	0				0	
6805 Tires and Tubes		0	113		0	
6806 Long Term Fleet Rentals	38,000	38,000	72,500	38,000	0	0.0%
6808 Natural Gas-Vehicles	0				0	
6901 Membership Dues	0	0	400		0	
6903 Travel - Local	0				0	
6904 Travel - Out of Town	300	300	300	300	0	0.0%
6905 Training & Education	0	0	-1,335	0	0	
6911 Facilities Rental	2,800	2,800	31,700	31,800	29,000	1035.7%
6912 Advertising and Promotion	100	100	100	100	0	0.0%
6918 Meals	300	300	300	300	0	0.0%
6928 Committee Expenses		0	124		0	
6938 Rewarding Excellence		0	0		0	
6999 Other Goods and Services	35,400	35,000	612		-35,000	-100.0%
7099 Interdepartmental Chargebacks	-70,800	-70,800		-70,800	0	0.0%
8003 Insurance Policies and Premiums	4,100	4,100		4,100	0	0.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-2,008,100	-1,091,900	-819,601	-317,900	774,000	-70.9%
5508 Recoveries from External Parties	-1,817,300	-914,100	-623,901	-118,900	795,200	-87.0%
5600 Miscellaneous Revenue	-190,800	-177,800	-195,700	-199,000	-21,200	11.9%
P920 Operations East	9,662,800	10,001,300	9,392,273	9,085,100	-916,200	-9.2%
Expense	9,662,800	10,062,600	9,392,273	9,085,100	-977,500	-9.7%
6001 Salaries - Regular	7,585,700	7,943,800	6,791,200	6,924,300	-1,019,500	-12.8%
6002 Salaries - Overtime	137,000	137,000	385,000	346,200	209,200	152.7%
6005 PDP Increases	0	0	-5,237		0	
6050 Court Time	207,600	207,600	367,000	207,600	0	0.0%
6051 Shift Agreements	21,000				0	
6052 Shift Differentials	83,600	104,600	69,630	104,600	0	0.0%
6053 Extra Duty	0	0	0	0	0	
6099 Other Allowances	0	0	196		0	
6100 Benefits - Salaries	1,418,600	1,461,200	1,461,200	1,269,000	-192,200	-13.2%
6110 Vacancy Management		0	82,952		0	
6152 Retirement Incentives	62,900	65,600	51,093	50,300	-15,300	-23.3%
6154 Workers' Compensation	60,100	57,900	12,397	48,300	-9,600	-16.6%
6156 Clothing Allowance	48,600	48,400	48,400	48,400	0	0.0%
6201 Telephone	6,500	6,500	12,800	6,000	-500	-7.7%
6202 Courier/Postage	100	100	250	300	200	200.0%
6203 Office Furniture and Equipment	1,900	1,900	3,500	3,500	1,600	84.2%
6204 Computer Software and Licenses	0	0	1,500		0	
6205 Printing & Reproduction		0	155			
6207 Office Supplies	2,500	2,500	5,800	4,500	2,000	80.0%
6304 Janitorial Services	900	900	55,000	45,000	44,100	4900.0%
6399 Contract Services	1,000	1,000	1,969	1,000	0	0.0%
6401 Uniforms & Clothing	1,000	1,000	300	500	-500	-50.0%
6403 Patrol Equip Supplies	1,100	1,100	4,976	1,600	500	45.5%
6405 Photography Supplies & Equipment	0	0	0		0	
6407 Cleaning/Sanitary Supplies	0	0	682		0	
6499 Other Supplies	0	0	50		0	
6504 Hardware	0				0	
6605 Municipal Taxes	1,800	1,800	8,500	1,800	0	0.0%
6699 Other Building Cost	0	0	9,000		0	
6701 Equipment Purchase	400	400	415		-400	-100.0%
6704 Equipment Rental	0	0	210		0	
6705 Equipment - Repair and Maintenance	600	600	600	600	0	0.0%
6706 Computer Repair and Maintenance		0	400		0	
6708 Mechanical Equipment	0	0	0		0	
6711 Communication System	0	0	225		0	
6901 Membership Dues	0	0	864		0	
6904 Travel - Out of Town	0	0	1,718		0	
6905 Training & Education	0	0	-1,600	0	0	
6911 Facilities Rental	2,700	2,700	8,042	10,200	7,500	277.8%
6912 Advertising and Promotion	200	200	25		-200	-100.0%
6917 Books and Periodicals	200	200			-200	-100.0%
6918 Meals	500	500	271		-500	-100.0%
6938 Rewarding Excellence	0	0	390		0	
6999 Other Goods and Services	4,900	3,700	1,000		-3,700	-100.0%
7005 Interdepartmental Expenditures	11,400	11,400	11,400	11,400	0	0.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	-61,300			61,300	-100.0%
5508 Recoveries from External Parties	0	-61,300			61,300	-100.0%
P930 Operations West	8,001,600	8,037,500	7,914,885	8,845,000	807,500	10.0%
Expense	8,001,600	8,313,200	8,009,385	8,940,000	626,800	7.5%
6001 Salaries - Regular	6,231,300	6,497,800	6,100,383	6,942,200	444,400	6.8%
6002 Salaries - Overtime	129,300	129,300	245,000	223,800	94,500	73.1%
6005 PDP Increases	0	0	-299		0	
6050 Court Time	224,300	224,300	230,000	224,300	0	0.0%
6051 Shift Agreements	21,000				0	
6052 Shift Differentials	48,500	69,500	58,340	69,500	0	0.0%
6053 Extra Duty	0	0	0	0	0	
6099 Other Allowances	0	0	0		0	
6100 Benefits - Salaries	1,134,000	1,174,600	1,174,600	1,258,100	83,500	7.1%
6110 Vacancy Management	0	0	30,033		0	
6152 Retirement Incentives	51,600	53,600	49,486	50,600	-3,000	-5.6%
6154 Workers' Compensation	44,500	44,400	6,159	45,500	1,100	2.5%
6156 Clothing Allowance	34,800	37,400	37,400	37,400	0	0.0%
6201 Telephone	9,600	9,600	4,600	4,700	-4,900	-51.0%
6202 Courier/Postage	0	0	300		0	
6203 Office Furniture and Equipment	2,600	2,600	4,000	4,000	1,400	53.8%
6204 Computer Software and Licenses	0	0	2,500		0	
6205 Printing & Reproduction	0	0	0		0	
6207 Office Supplies	3,800	3,800	3,800	3,800	0	0.0%
6303 Consulting Fees	0				0	
6304 Janitorial Services	1,000	1,000	4,300	4,300	3,300	330.0%
6308 Snow Removal	0				0	
6399 Contract Services	2,500	2,500	2,500	2,500	0	0.0%
6401 Uniforms & Clothing	10,000	10,000	2,079	10,000	0	0.0%
6403 Patrol Equip Supplies	5,400	5,400	2,818	15,000	9,600	177.8%
6407 Cleaning/Sanitary Supplies	0				0	
6499 Other Supplies	0				0	
6504 Hardware	0	0	90		0	
6699 Other Building Cost	0	0	4,000		0	
6701 Equipment Purchase	0	0	1,000		0	
6705 Equipment - Repair and Maintenance	800	800	3,000	1,600	800	100.0%
6901 Membership Dues	0	0	388		0	
6904 Travel - Out of Town	0	0	1,500		0	
6905 Training & Education	0	0	-700	0	0	
6911 Facilities Rental	20,000	20,000	16,000	16,700	-3,300	-16.5%
6912 Advertising and Promotion	200	200			-200	-100.0%
6917 Books and Periodicals	200	200			-200	-100.0%
6918 Meals	100	100	175	300	200	200.0%
6999 Other Goods and Services	400	400	233		-400	-100.0%
7005 Interdepartmental Expenditures	25,700	25,700	25,700	25,700	0	0.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
9911 PM Labour-Reg	0				0	
Revenue		-275,700	-94,500	-95,000	180,700	-65.5%
5508 Recoveries from External Parties		-275,700	-94,500	-95,000	180,700	-65.5%
P940 Public Safety	2,437,060	2,476,300	2,714,279	2,901,900	425,600	17.2%
Expense	2,442,060	2,526,300	2,793,875	2,965,500	439,200	17.4%
6001 Salaries - Regular	1,691,200	1,759,900	2,200,238	2,141,500	381,600	21.7%
6002 Salaries - Overtime	54,600	54,600	46,000	47,500	-7,100	-13.0%
6005 PDP Increases	0	0	-8,049		0	
6050 Court Time	165,800	165,800	36,736	165,800	0	0.0%
6051 Shift Agreements		0	854		0	
6052 Shift Differentials	21,800	21,800	1,535	21,800	0	0.0%
6053 Extra Duty	0	0	0	0	0	
6099 Other Allowances	0				0	
6100 Benefits - Salaries	306,500	324,200	324,200	390,300	66,100	20.4%
6110 Vacancy Management		0	16,645		0	
6152 Retirement Incentives	13,000	13,700	16,196	15,200	1,500	10.9%
6154 Workers' Compensation	16,900	15,600	5,615	17,400	1,800	11.5%
6156 Clothing Allowance	5,100	8,900	8,900	8,900	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	12,600	12,600	37,050	31,900	19,300	153.2%
6202 Courier/Postage	100	100	300	100	0	0.0%
6203 Office Furniture and Equipment	2,800	2,800	3,233	2,400	-400	-14.3%
6204 Computer Software and Licenses	2,500	2,500	4,750	5,000	2,500	100.0%
6205 Printing & Reproduction	2,100	1,000	1,250	1,000	0	0.0%
6207 Office Supplies	5,700	5,700	5,350	3,300	-2,400	-42.1%
6299 Other Office Expenses	0				0	
6303 Consulting Fees	0				0	
6399 Contract Services		0	124		0	
6401 Uniforms & Clothing	1,000	1,000	400	1,000	0	0.0%
6403 Patrol Equip Supplies	0	0	1,012		0	
6405 Photography Supplies & Equipment	400	400	100	400	0	0.0%
6406 Bridge Tolls	600	600		600	0	0.0%
6499 Other Supplies		0	1,000		0	
6605 Municipal Taxes		0	800		0	
6607 Electricity	0	0	6,200	6,000	6,000	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6699 Other Building Cost	0				0	
6701 Equipment Purchase	4,000	4,000	2,430	4,400	400	10.0%
6703 Computer Equipment/Rentals	1,000	1,000		1,000	0	0.0%
6705 Equipment - Repair and Maintenance	5,300	5,300	2,500	5,300	0	0.0%
6706 Computer Repair and Maintenance	8,000	8,000	13,000	13,000	5,000	62.5%
6711 Communication System	42,800	42,800	21,400	25,000	-17,800	-41.6%
6802 Vehicle Repair and Maintenance	6,000	6,000	83	6,000	0	0.0%
6804 Vehicle Fuel - Gasoline	4,600	4,600	17	5,000	400	8.7%
6807 Vehicle Leases	8,700	8,700	1,030		-8,700	-100.0%
6901 Membership Dues	700	700	1,200	900	200	28.6%
6902 Conferences and Workshops	4,000	4,000	1,315	4,000	0	0.0%
6903 Travel - Local	2,000	2,000	4,320	1,700	-300	-15.0%
6904 Travel - Out of Town	5,400	5,400	7,253	5,400	0	0.0%
6905 Training & Education	7,500	7,500	2,075	7,500	0	0.0%
6910 Signage	0				0	
6911 Facilities Rental	5,000	5,000	15,100	5,000	0	0.0%
6912 Advertising and Promotion	5,500	5,500	2,495	5,500	0	0.0%
6917 Books and Periodicals	500	500	550	500	0	0.0%
6918 Meals	3,700	3,700	6,944	3,700	0	0.0%
6919 Special Projects	12,000	10,600	2,500	10,600	0	0.0%
6928 Committee Expenses	500	500	250	500	0	0.0%
6929 Visa Purchases	0				0	
6938 Rewarding Excellence	360	400	200	400	0	0.0%
6999 Other Goods and Services	2,900	8,900	1,274		-8,900	-100.0%
7001 Interdepartmental Equipment Charges	8,900				0	
7099 Interdepartmental Chargebacks	0	0	-2,500		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
Revenue	-5,000	-50,000	-79,596	-63,600	-13,600	27.2%
5508 Recoveries from External Parties	-5,000	-50,000	-79,596	-63,600	-13,600	27.2%
Halifax Regional Municipality Police Services Total	66,381,740	69,168,989	69,458,803	75,016,253	5,847,264	8.5%
Human Resources					0	
A205 Administration	407,100	409,315	420,978	401,941	-7,374	-1.8%
A205 Administration	407,100	409,315	420,978	401,941	-7,374	-1.8%
Expense	407,100	409,315	420,978	401,941	-7,374	-1.8%
6001 Salaries - Regular	252,400	264,600	264,363	278,033	13,433	5.1%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	-8,343		0	
6100 Benefits - Salaries	37,000	38,400	38,400	39,377	977	2.5%
6110 Vacancy Management		0	8,580		0	
6152 Retirement Incentives	1,500	1,500	1,500	1,640	140	9.3%
6154 Workers' Compensation	3,100	2,900	2,900	2,977	77	2.7%
6201 Telephone	4,300	4,300	2,400	4,242	-58	-1.3%
6202 Courier/Postage	2,500	2,250	2,250	2,250	0	0.0%
6203 Office Furniture and Equipment	1,500	1,350	1,350	1,350	0	0.0%
6204 Computer Software and Licenses	500	500	500	500	0	0.0%
6205 Printing & Reproduction	0	0	0		0	
6207 Office Supplies	20,200	18,270	18,270	18,270	0	0.0%
6299 Other Office Expenses	0	0	0		0	
6302 Legal Fees	0				0	
6303 Consulting Fees	10,000	4,560		4,560	0	0.0%
6399 Contract Services	4,600	4,600	300	4,600	0	0.0%
6519 Welding Supplies	0	0	0		0	
6705 Equipment - Repair and Maintenance	2,000	2,000	2,000	2,000	0	0.0%
6901 Membership Dues	3,000	3,000	4,600	3,000	0	0.0%
6902 Conferences and Workshops	0	0	1,200		0	
6903 Travel - Local	1,000	585	585	585	0	0.0%
6904 Travel - Out of Town	0	0	3,000		0	
6905 Training & Education	10,000	10,100	12,000	5,798	-4,302	-42.6%
6907 Commission Fees	0				0	
6915 Research Data Acquisition	0	0	0		0	
6916 Public Education	0	0	5,103		0	
6917 Books and Periodicals	1,500	1,500	1,500	1,500	0	0.0%
6918 Meals	0	0	0		0	
6919 Special Projects	29,000	26,280	50,000	20,096	-6,184	-23.5%
6928 Committee Expenses	0	0	1,000		0	
6937 Corporate Training	0	0	0		0	
6938 Rewarding Excellence	20,000	20,100	5,000	8,643	-11,457	-57.0%
6999 Other Goods and Services	3,000	2,520	2,520	2,520	0	0.0%
9200 HR CATS Wage/Ben	0				0	
9911 PM Labour-Reg	0				0	
A210 Organizational Development & Health	1,742,890	1,870,480	1,870,480	1,819,116	-51,364	-2.7%
A210 Organizational Development & Health	1,742,890	1,870,480	1,870,480	1,819,116	-51,364	-2.7%
Expense	1,742,890	1,870,480	1,871,050	1,819,116	-51,364	-2.7%
6001 Salaries - Regular	977,600	1,110,500	997,823	1,128,250	17,750	1.6%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	-24,323		0	
6099 Other Allowances	0	0	0		0	
6100 Benefits - Salaries	163,500	177,900	164,900	172,676	-5,224	-2.9%
6110 Vacancy Management	0	0	60,300		0	
6152 Retirement Incentives	5,200	5,600	5,600	5,748	148	2.6%
6154 Workers' Compensation	15,700	13,500	13,500	14,897	1,397	10.3%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6201 Telephone	10,000	10,100	10,100	9,675	-425	-4.2%
6202 Courier/Postage	0	0	1,570		0	
6203 Office Furniture and Equipment	1,000	900	900	900	0	0.0%
6204 Computer Software and Licenses	0				0	
6205 Printing & Reproduction	5,000	0	26		0	
6207 Office Supplies	0	0	214	0	0	
6299 Other Office Expenses	0	0	356		0	
6301 Professional Fees	135,000	152,200	152,200	152,200	0	0.0%
6399 Contract Services	11,000	11,100	100,800	11,100	0	0.0%
6401 Uniforms & Clothing		0	0		0	
6402 Medical & First Aid Supplies	7,000	7,000	7,000	7,000	0	0.0%
6699 Other Building Cost	0				0	
6704 Equipment Rental	0				0	
6706 Computer Repair and Maintenance		0	0		0	
6711 Communication System		0	0		0	
6901 Membership Dues	2,000	2,000	2,500	2,000	0	0.0%
6902 Conferences and Workshops	0	0	6,750	0	0	
6903 Travel - Local	8,000	6,700	8,000	6,700	0	0.0%
6904 Travel - Out of Town	0	0	1,851		0	
6905 Training & Education	18,000	18,100	14,040	10,391	-7,709	-42.6%
6908 Medical Examinations	0	0	280		0	
6917 Books and Periodicals	2,000	2,000	2,550	2,000	0	0.0%
6918 Meals	0	0	195		0	
6919 Special Projects	40,000	36,180	34,568	27,667	-8,513	-23.5%
6928 Committee Expenses	13,000	13,100	13,100	9,825	-3,275	-25.0%
6937 Corporate Training	325,000	300,000	292,650	255,000	-45,000	-15.0%
6938 Rewarding Excellence	890	900	900	387	-513	-57.0%
6939 Duty to Accomodate	0				0	
6999 Other Goods and Services	3,000	2,700	2,700	2,700	0	0.0%
8008 Transfer to/from Reserves	0				0	
Revenue	0	0	-570		0	
5508 Recoveries from External Parties	0	0	-570		0	
A220 Client Services	1,434,390	1,390,940	1,389,550	1,429,492	38,552	2.8%
A220 Client Services	1,434,390	1,390,940	1,389,550	1,429,492	38,552	2.8%
Expense	1,434,390	1,390,940	1,389,550	1,429,492	38,552	2.8%
6001 Salaries - Regular	1,125,600	1,082,300	1,054,567	1,103,605	21,305	2.0%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	-34,437		0	
6100 Benefits - Salaries	194,900	180,000	180,000	190,158	10,158	5.6%
6110 Vacancy Management		0	62,170		0	
6152 Retirement Incentives	6,400	5,900	5,900	6,511	611	10.4%
6154 Workers' Compensation	18,100	15,900	15,900	16,156	256	1.6%
6201 Telephone	8,100	8,200	7,884	7,768	-432	-5.3%
6202 Courier/Postage	100	90	310	90	0	0.0%
6203 Office Furniture and Equipment	2,500	1,800	0	1,800	0	0.0%
6204 Computer Software and Licenses	0				0	
6205 Printing & Reproduction	800	0	1,050		0	
6207 Office Supplies	0	0	0		0	
6303 Consulting Fees	0	0	0		0	
6399 Contract Services	0	0		78,200	78,200	
6402 Medical & First Aid Supplies	0	0	135		0	
6509 Reagents	0				0	
6804 Vehicle Fuel - Gasoline	0				0	
6901 Membership Dues	2,000	2,000	2,096	2,000	0	0.0%
6903 Travel - Local	8,000	6,700	6,700	6,700	0	0.0%
6904 Travel - Out of Town	0	0	5,700		0	
6905 Training & Education	20,000	20,100	14,400	11,539	-8,561	-42.6%
6912 Advertising and Promotion	0	0	0		0	
6914 Recruiting	42,000	62,200	64,000		-62,200	-100.0%
6915 Research Data Acquisition	0	0	0		0	
6917 Books and Periodicals	2,500	2,500	560	2,500	0	0.0%
6918 Meals	1,000	1,000	365	728	-272	-27.2%
6919 Special Projects	0				0	
6937 Corporate Training		0	0		0	
6938 Rewarding Excellence	890	900	900	387	-513	-57.0%
6999 Other Goods and Services	1,500	1,350	1,350	1,350	0	0.0%
7099 Interdepartmental Chargebacks	0				0	
Revenue	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	
A221 WCB	25,000	111,070	80,800	112,949	1,879	1.7%
A221 WCB	25,000	111,070	80,800	112,949	1,879	1.7%
Expense	25,000	111,070	80,800	112,949	1,879	1.7%
6001 Salaries - Regular	66,500	54,000	55,655	55,460	1,460	2.7%
6005 PDP Increases	0	0	-1,655		0	
6100 Benefits - Salaries	12,000	10,500	10,500	10,862	362	3.4%
6152 Retirement Incentives	400	300	300	327	27	9.0%
6154 Workers' Compensation	1,100	1,000	1,000	1,030	30	3.0%
6999 Other Goods and Services	50,000	45,270	15,000	45,270	0	0.0%
8008 Transfer to/from Reserves	-105,000				0	
A230 Total Compensation	718,890	628,774	619,420	701,925	73,151	11.6%
A230 Total Compensation	718,890	628,774	619,420	701,925	73,151	11.6%
Expense	718,890	708,774	699,420	781,925	73,151	10.3%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6001 Salaries - Regular	480,500	496,700	540,000	568,277	71,577	14.4%
6002 Salaries - Overtime	10,000	10,200	8,500	9,067	-1,133	-11.1%
6005 PDP Increases	0	0	-17,375		0	
6100 Benefits - Salaries	81,600	85,000	85,000	97,591	12,591	14.8%
6110 Vacancy Management		0	0		0	
6152 Retirement Incentives	2,800	2,900	2,900	3,353	453	15.6%
6154 Workers' Compensation	7,400	6,900	6,900	8,110	1,210	17.5%
6201 Telephone	5,500	5,500	5,500	5,320	-180	-3.3%
6202 Courier/Postage	500	450	600	450	0	0.0%
6203 Office Furniture and Equipment	0				0	
6205 Printing & Reproduction	2,000				0	
6207 Office Supplies	0	0	400		0	
6301 Professional Fees	0				0	
6303 Consulting Fees	76,000	51,644	13,373	50,000	-1,644	-3.2%
6901 Membership Dues	10,800	10,900	12,500	12,544	1,644	15.1%
6902 Conferences and Workshops		0	0		0	
6903 Travel - Local	900	810	810	810	0	0.0%
6904 Travel - Out of Town	0	0	5,215		0	
6905 Training & Education	13,300	13,500	8,000	9,250	-4,250	-31.5%
6912 Advertising and Promotion	1,000				0	
6917 Books and Periodicals	1,500	1,500	1,500		-1,500	-100.0%
6918 Meals	0				0	
6919 Special Projects	24,000	21,690	21,690	16,586	-5,104	-23.5%
6938 Rewarding Excellence	890	900	900	387	-513	-57.0%
6999 Other Goods and Services	200	180	3,007	180	0	0.0%
Revenue	0	-80,000	-80,000	-80,000	0	0.0%
5508 Recoveries from External Parties	0	0	0		0	
5521 CUPE Admin Fee	0	-80,000	-80,000	-80,000	0	0.0%
A240 Labour Relations	443,890	570,050	570,050	556,347	-13,703	-2.4%
A240 Labour Relations	443,890	570,050	570,050	556,347	-13,703	-2.4%
Expense	443,890	570,050	570,050	556,347	-13,703	-2.4%
6001 Salaries - Regular	353,900	452,100	433,870	441,620	-10,480	-2.3%
6002 Salaries - Overtime	0	0	1,600		0	
6005 PDP Increases	0	0	-7,969		0	
6100 Benefits - Salaries	48,800	74,700	74,700	74,634	-66	-0.1%
6110 Vacancy Management		0	26,199		0	
6152 Retirement Incentives	1,400	2,600	2,600	2,605	5	0.2%
6154 Workers' Compensation	5,200	7,500	7,500	7,755	255	3.4%
6201 Telephone	1,800	1,800	2,200	1,663	-137	-7.6%
6202 Courier/Postage	100	90	90	90	0	0.0%
6203 Office Furniture and Equipment	1,000	810	810	810	0	0.0%
6205 Printing & Reproduction	500				0	
6207 Office Supplies	0	0	330		0	
6299 Other Office Expenses	0				0	
6301 Professional Fees	10,000	10,100	7,645	5,500	-4,600	-45.5%
6302 Legal Fees	0				0	
6303 Consulting Fees		0	0		0	
6802 Vehicle Repair and Maintenance	0				0	
6901 Membership Dues	5,800	5,800	4,360	2,000	-3,800	-65.5%
6902 Conferences and Workshops	0	0	0		0	
6903 Travel - Local	6,000	5,200	5,200	4,200	-1,000	-19.2%
6904 Travel - Out of Town	0	0	600	2,000	2,000	
6905 Training & Education	6,500	6,500	7,000	7,232	732	11.3%
6912 Advertising and Promotion		0	365		0	
6915 Research Data Acquisition	0				0	
6917 Books and Periodicals	1,500	1,500	1,500	2,401	901	60.1%
6918 Meals	0	0	350	3,000	3,000	
6929 Visa Purchases	0				0	
6938 Rewarding Excellence	890	900	900	387	-513	-57.0%
6999 Other Goods and Services	500	450	200	450	0	0.0%
Human Resources Total	4,772,160	4,980,629	4,951,278	5,021,770	41,141	0.8%
Infrastructure & Asset Management					0	
CCCI CCC Implementation Project	304,400	314,872	327,372	348,078	33,206	10.5%
CCCI CCC Implementation Project	304,400	314,872	327,372	348,078	33,206	10.5%
Expense	304,400	314,872	327,372	348,078	33,206	10.5%
6001 Salaries - Regular	414,200	309,437	320,437	271,967	-37,470	-12.1%
6002 Salaries - Overtime	0	0	-240	178	178	
6005 PDP Increases	0	0	0		0	
6100 Benefits - Salaries	71,200	54,375	55,875	46,301	-8,075	-14.8%
6152 Retirement Incentives	2,400	1,758	1,758	1,574	-184	-10.5%
6154 Workers' Compensation	6,500	4,756	4,756	3,841	-915	-19.2%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	2,800	4,190	2,500	4,000	-190	-4.5%
6202 Courier/Postage	100	90	108	100	10	11.1%
6203 Office Furniture and Equipment	700	206	779	200	-6	-2.9%
6204 Computer Software and Licenses	500	503	1,027	500	-3	-0.6%
6205 Printing & Reproduction	600	363	1,863	400	37	10.2%
6207 Office Supplies	1,700	2,146	1,646	1,881	-265	-12.3%
6301 Professional Fees	0	0	1,000		0	
6312 Refuse Collection	1,200	1,050	3,050	1,000	-50	-4.8%
6399 Contract Services		0	49,962	12,130	12,130	
6703 Computer Equipment/Rentals		0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6901 Membership Dues	3,000	3,016	2,000	3,000	-16	-0.5%
6902 Conferences and Workshops	5,000	4,528	1,000	2,570	-1,958	-43.2%
6903 Travel - Local	2,000	1,810	1,810	1,800	-10	-0.6%
6904 Travel - Out of Town	5,000	3,570	3,570	3,600	30	0.8%
6905 Training & Education	1,100	1,457	1,000	879	-578	-39.7%
6912 Advertising and Promotion	3,000	2,710	1,000	1,729	-981	-36.2%
6915 Research Data Acquisition	1,000	1,005	1,005	95	-910	-90.5%
6917 Books and Periodicals	1,000	1,000	1,000	1,000	0	0.0%
6918 Meals	500	503	787	863	360	71.6%
6919 Special Projects	0				0	
6929 Visa Purchases	0	0	1,493		0	
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	700	634	421		-634	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	-119,800	-84,235	-132,235	-11,530	72,705	-86.3%
8024 Transf to/fr Capital	-100,000				0	
CPRJ Facility Development	1,444,100	1,569,279	1,831,441	1,538,816	-30,463	-1.9%
CPRJ Facility Development	1,444,100	1,569,279	1,831,441	1,538,816	-30,463	-1.9%
Expense	1,444,100	1,569,279	1,821,983	1,538,816	-30,463	-1.9%
6001 Salaries - Regular	1,120,400	1,155,809	1,166,151	1,131,059	-24,750	-2.1%
6002 Salaries - Overtime	2,000	2,036	6,252	3,011	975	47.9%
6005 PDP Increases	0	0	0		0	
6100 Benefits - Salaries	188,100	199,023	212,923	196,565	-2,458	-1.2%
6110 Vacancy Management		0	65,658		0	
6150 Honorariums	0		450		0	
6152 Retirement Incentives	6,100	6,546	7,026	6,474	-72	-1.1%
6154 Workers' Compensation	18,300	16,890	18,290	16,280	-610	-3.6%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0		0	
6201 Telephone	6,000	6,782	7,772	6,000	-782	-11.5%
6202 Courier/Postage	600	543	488	160	-383	-70.5%
6203 Office Furniture and Equipment	18,600	15,759	19,761	20,000	4,241	26.9%
6204 Computer Software and Licenses	1,900	1,910	2,172	2,200	290	15.2%
6205 Printing & Reproduction	1,800	819	7,162	5,752	4,933	602.3%
6207 Office Supplies	3,900	3,529	3,146	2,950	-579	-16.4%
6299 Other Office Expenses	1,500	1,200	66		-1,200	-100.0%
6302 Legal Fees	0				0	
6303 Consulting Fees	1,400	1,070	11,070	10,000	8,930	834.6%
6307 Design Services	0				0	
6311 Security	0	0	0		0	
6399 Contract Services	65,600	65,948	13,108	78,510	12,562	19.0%
6401 Uniforms & Clothing	700	800	300		-800	-100.0%
6407 Cleaning/Sanitary Supplies	0				0	
6409 Personal Protective Equipment		0	753	600	600	
6504 Hardware	1,500	1,500			-1,500	-100.0%
6602 Electrical	13,100	13,200			-13,200	-100.0%
6611 Building - Interior		0	192		0	
6699 Other Building Cost	0	0	574		0	
6701 Equipment Purchase	0	0	981		0	
6702 Small Tools	0				0	
6705 Equipment - Repair and Maintenance		0	799		0	
6706 Computer Repair and Maintenance		0	0		0	
6709 Manholes and Manhole Equipment	0				0	
6711 Communication System	0	0	0		0	
6901 Membership Dues	2,000	2,011	2,011	2,500	489	24.3%
6902 Conferences and Workshops	800	725	225	191	-534	-73.7%
6903 Travel - Local	33,400	30,223	30,223	30,456	233	0.8%
6904 Travel - Out of Town	1,000	714	214	700	-14	-2.0%
6905 Training & Education	5,500	5,533	1,508	-653	-6,186	-111.8%
6910 Signage	0				0	
6912 Advertising and Promotion	1,300	1,175	1,175	2,079	904	76.9%
6913 Awards	0	0	440		0	
6914 Recruiting	0	0	2,190		0	
6917 Books and Periodicals	400	400	200	150	-250	-62.5%
6918 Meals	700	728	1,694	1,405	677	93.0%
6919 Special Projects	400	362	811	78,927	78,565	21703.0%
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	700	90,544	46,753		-90,544	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	0				0	
8024 Transf to/fr Capital	-53,600	-56,500		-56,500	0	0.0%
9200 HR CATS Wage/Ben	0	0	166,145		0	
9210 HR CATS OT Wage/Ben	0	0	23,300		0	
9911 PM Labour-Reg	0				0	
Revenue	0	0	9,458		0	
5508 Recoveries from External Parties	0	0	9,458		0	
IADM IAM Admin	386,120	406,373	341,705	410,657	4,284	1.1%
IADM IAM Admin	386,120	406,373	341,705	410,657	4,284	1.1%
Expense	386,120	406,373	341,705	410,657	4,284	1.1%
6001 Salaries - Regular	246,700	464,333	456,476	534,101	69,768	15.0%
6002 Salaries - Overtime	0	0	41	356	356	
6005 PDP Increases	0	0	0		0	
6100 Benefits - Salaries	35,100	74,377	74,377	86,851	12,474	16.8%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6110 Vacancy Management		0	7,857		0	
6152 Retirement Incentives	1,400	2,668	2,668	3,088	420	15.8%
6154 Workers' Compensation	3,100	5,909	5,909	7,132	1,223	20.7%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	13,000	0	0	
6201 Telephone	1,100	1,600	1,600	1,521	-79	-4.9%
6202 Courier/Postage	500	450	450	450	0	0.0%
6203 Office Furniture and Equipment	500	180		180	0	0.0%
6204 Computer Software and Licenses	500	500	500	500	0	0.0%
6205 Printing & Reproduction	500	0	550	500	500	
6207 Office Supplies	2,500	2,250	2,250	2,250	0	0.0%
6299 Other Office Expenses	1,000	800	800	800	0	0.0%
6301 Professional Fees	1,000	1,000		1,000	0	0.0%
6303 Consulting Fees	3,000	2,280		2,280	0	0.0%
6399 Contract Services		0			0	
6402 Medical & First Aid Supplies		0	0		0	
6706 Computer Repair and Maintenance		0	0		0	
6901 Membership Dues	2,000	2,010	2,010	2,010	0	0.0%
6902 Conferences and Workshops	5,000	4,500	4,500	2,582	-1,918	-42.6%
6903 Travel - Local	2,400	2,160	2,160	2,160	0	0.0%
6904 Travel - Out of Town	5,000	3,550	1,000	3,550	0	0.0%
6905 Training & Education	5,000	5,000		2,870	-2,130	-42.6%
6917 Books and Periodicals	300	300	300	300	0	0.0%
6918 Meals	500	500	500	364	-136	-27.2%
6919 Special Projects		0		70,238	70,238	
6938 Rewarding Excellence	4,920	4,946	4,946	2,127	-2,819	-57.0%
6999 Other Goods and Services	64,100	72,249	5,000		-72,249	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	0				0	
8024 Transf to/fr Capital	0	-245,189	-245,189	-316,553	-71,364	29.1%
PRKPLN Parks Planning	1,219,100	1,219,775	1,164,476	1,197,626	-22,149	-1.8%
PRKPLN Parks Planning	1,219,100	1,219,775	1,164,476	1,197,626	-22,149	-1.8%
Expense	1,219,100	1,219,775	1,173,009	1,197,626	-22,149	-1.8%
6001 Salaries - Regular	804,300	874,338	812,412	862,059	-12,279	-1.4%
6002 Salaries - Overtime	3,000	3,055	3,055	1,511	-1,544	-50.5%
6005 PDP Increases	0	0	0		0	
6100 Benefits - Salaries	140,200	156,194	156,194	151,758	-4,436	-2.8%
6110 Vacancy Management		0	61,926		0	
6151 Vehicle Allowance	6,000	6,000			-6,000	-100.0%
6152 Retirement Incentives	4,200	4,835	4,835	4,553	-283	-5.8%
6154 Workers' Compensation	14,100	13,716	13,716	14,026	310	2.3%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-149,000		0	
6201 Telephone	3,800	3,821	6,100	6,500	2,679	70.1%
6202 Courier/Postage	1,100	995	400	400	-595	-59.8%
6203 Office Furniture and Equipment	2,000	1,811	5,500	6,000	4,189	231.3%
6204 Computer Software and Licenses	400	402	3,000	3,000	2,598	646.3%
6205 Printing & Reproduction	4,100	1,910	3,000	3,000	1,090	57.1%
6207 Office Supplies	7,500	6,786	7,000	7,200	414	6.1%
6301 Professional Fees	2,000	2,000		2,000	0	0.0%
6303 Consulting Fees	5,100	3,894			-3,894	-100.0%
6305 Property Appraisal	11,600	11,916	30,000	11,916	0	0.0%
6399 Contract Services	240,000	241,272	170,000	210,675	-30,597	-12.7%
6401 Uniforms & Clothing	100	100		200	100	100.0%
6405 Photography Supplies & Equipment	500	450		450	0	0.0%
6499 Other Supplies	0				0	
6504 Hardware		0	30		0	
6703 Computer Equipment/Rentals	2,500	411		411	0	0.0%
6704 Equipment Rental	100	100	100	100	0	0.0%
6706 Computer Repair and Maintenance	1,000	1,004	1,004	1,004	0	0.0%
6711 Communication System	9,200	9,240	3,100	4,000	-5,240	-56.7%
6901 Membership Dues	1,100	1,106	2,600	2,700	1,594	144.1%
6902 Conferences and Workshops	3,000	2,717	2,717	1,542	-1,175	-43.2%
6903 Travel - Local	6,100	5,520	11,000	11,000	5,480	99.3%
6904 Travel - Out of Town	2,600	1,857	1,000	1,857	0	0.0%
6905 Training & Education	1,200	1,207	1,207	693	-514	-42.6%
6906 Licenses & Agreements	100	100	100	25,000	24,900	24900.0%
6911 Facilities Rental	1,000	1,005	11,000	11,000	9,995	994.5%
6912 Advertising and Promotion	4,000	3,614	3,614	2,319	-1,295	-35.8%
6917 Books and Periodicals	200	200	200	200	0	0.0%
6918 Meals	500	503	503	366	-137	-27.2%
6919 Special Projects	1,000	905	905	-213	-1,118	-123.5%
6933 Community Events	0				0	
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	6,400	5,791	5,791		-5,791	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8024 Transf to/fr Capital	-70,900	-149,000	0	-149,600	-600	0.4%
9200 HR CATS Wage/Ben	0				0	
9911 PM Labour-Reg		0	0		0	
Revenue	0	0	-8,533	0	0	
5508 Recoveries from External Parties	0	0	-8,533		0	
RDEC Design & Construction	4,036,880	4,158,569	4,105,128	4,139,591	-18,978	-0.5%
RDEC Design & Construction	4,036,880	4,158,569	4,105,128	4,139,591	-18,978	-0.5%
Expense	4,106,880	4,249,369	4,232,907	4,209,977	-39,392	-0.9%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6001 Salaries - Regular	3,067,500	3,219,867	3,131,901	3,194,889	-24,978	-0.8%
6002 Salaries - Overtime	4,000	4,073	94,257	54,115	50,042	1228.6%
6005 PDP Increases	0	0	0	0	0	
6100 Benefits - Salaries	570,400	599,843	599,843	608,664	8,821	1.5%
6110 Vacancy Management		0	87,967		0	
6151 Vehicle Allowance	2,600				0	
6152 Retirement Incentives	16,300	17,058	17,058	17,075	17	0.1%
6154 Workers' Compensation	60,700	56,184	56,184	55,931	-253	-0.5%
6199 Comp & Benefits - Inter Dept, Exp/revcoe	0	0	0	-59,536	-59,536	
6201 Telephone	29,600	28,823	27,823	26,041	-2,782	-9.7%
6202 Courier/Postage	2,300	2,084	2,379	2,376	292	14.0%
6203 Office Furniture and Equipment	9,700	8,782	10,768	8,123	-659	-7.5%
6204 Computer Software and Licenses	49,000	43,264	39,538	46,196	2,932	6.8%
6205 Printing & Reproduction	23,200	16,879	13,380	14,495	-2,384	-14.1%
6206 Microfilms	9,500	9,551	7,000	9,550	-1	0.0%
6207 Office Supplies	8,300	7,511	9,068	7,710	199	2.6%
6299 Other Office Expenses	0				0	
6303 Consulting Fees	0				0	
6401 Uniforms & Clothing	5,700	5,700	5,100	5,200	-500	-8.8%
6405 Photography Supplies & Equipment	1,000	900	900	900	0	0.0%
6406 Bridge Tolls	800	800	800	800	0	0.0%
6499 Other Supplies	2,400	2,160	2,160	2,160	0	0.0%
6502 Chemicals	0				0	
6517 Paint	800	800	1,250	800	0	0.0%
6701 Equipment Purchase	5,000	3,722	2,000	3,720	-2	-0.1%
6702 Small Tools	2,500	2,510	2,510	2,530	20	0.8%
6703 Computer Equipment/Rentals	22,300	22,298	18,550	25,050	2,752	12.3%
6705 Equipment - Repair and Maintenance	3,000	3,013	3,013	3,010	-3	-0.1%
6807 Vehicle Leases	4,800	4,800	4,800	4,800	0	0.0%
6901 Membership Dues	14,100	14,178	14,178	14,201	23	0.2%
6902 Conferences and Workshops	14,000	12,679	9,251	7,106	-5,573	-44.0%
6903 Travel - Local	107,000	100,762	100,304	101,984	1,222	1.2%
6904 Travel - Out of Town	4,000	3,566	3,635	3,568	2	0.1%
6905 Training & Education	29,500	29,660	17,413	14,974	-14,686	-49.5%
6906 Licenses & Agreements	0				0	
6912 Advertising and Promotion	8,000	3,607		2,309	-1,298	-36.0%
6918 Meals	0	0	15		0	
6928 Committee Expenses	1,300	1,308	1,005	975	-333	-25.5%
6938 Rewarding Excellence	2,680	3,688	3,504	2,039	-1,649	-44.7%
6999 Other Goods and Services	2,000	1,812	1,353	0	-1,812	-100.0%
7001 Interdepartmental Equipment Charges	22,900	17,487	34,000	28,222	10,735	61.4%
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	-90,000		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-70,000	-90,800	-127,779	-70,386	20,414	-22.5%
5255 Engineering Fees	-70,000	-90,800	-126,827	-70,386	20,414	-22.5%
5508 Recoveries from External Parties	0	0	-952		0	
SEMO Sustainable Environment	725,400	614,259	573,738	628,168	13,909	2.3%
SEMO Sustainable Environment	725,400	614,259	573,738	628,168	13,909	2.3%
Expense	725,400	614,259	594,595	628,168	13,909	2.3%
6001 Salaries - Regular	266,100	285,651	307,651	306,163	20,512	7.2%
6002 Salaries - Overtime	0	0	6,400	733	733	
6005 PDP Increases	0	0	0	0	0	
6100 Benefits - Salaries	45,700	49,339	49,339	56,033	6,694	13.6%
6152 Retirement Incentives	1,500	1,539	1,539	1,674	135	8.8%
6154 Workers' Compensation	4,000	4,706	4,706	4,822	116	2.5%
6199 Comp & Benefits - Inter Dept, Exp/revcoe	0				0	
6201 Telephone	7,200	7,928	7,928	7,000	-928	-11.7%
6202 Courier/Postage	0	0	200	0	0	
6203 Office Furniture and Equipment	1,500	638	638	726	88	13.8%
6204 Computer Software and Licenses	500	503	503	2,000	1,497	297.6%
6205 Printing & Reproduction	0				0	
6207 Office Supplies	2,100	1,900	1,900	2,500	600	31.6%
6299 Other Office Expenses	0	0	39		0	
6303 Consulting Fees	73,800	56,357	73,214	20,000	-36,357	-64.5%
6312 Refuse Collection	0	0	441		0	
6399 Contract Services	309,400	196,741	151,965	237,098	40,357	20.5%
6401 Uniforms & Clothing	0	0	1,080	1,300	1,300	
6402 Medical & First Aid Supplies		0	35		0	
6404 Recreation Programming Supplies		0	0		0	
6405 Photography Supplies & Equipment	0				0	
6406 Bridge Tolls	0	0	50		0	
6407 Cleaning/Sanitary Supplies	0	0	7		0	
6408 Pre School Nutrition Supplies		0	0		0	
6499 Other Supplies	0	0	359		0	
6599 Other Materials		0	12		0	
6701 Equipment Purchase	0	0	138	147,161	147,161	
6704 Equipment Rental		0	0	5,000	5,000	
6705 Equipment - Repair and Maintenance	0	0	300	1,000	1,000	
6804 Vehicle Fuel - Gasoline	0	0	400		0	
6899 Other Vehicle Expense	0	0	4,163	0	0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6901 Membership Dues	1,000	1,006	5,406	1,006	0	0.0%
6902 Conferences and Workshops	0	0	1,360	2,000	2,000	
6903 Travel - Local	11,500	10,406	3,806	10,406	0	0.0%
6904 Travel - Out of Town	1,500	1,071	2,071	1,071	0	0.0%
6905 Training & Education	3,600	3,622	4,622	4,457	835	23.1%
6911 Facilities Rental	36,600	36,794	36,565	14,000	-22,794	-62.0%
6912 Advertising and Promotion	3,600	3,253	3,253	3,834	581	17.9%
6914 Recruiting	0	0	0	0	0	
6915 Research Data Acquisition	34,200	34,381	20,381	28,438	-5,943	-17.3%
6916 Public Education	15,000	15,080	15,080	45,080	30,000	198.9%
6917 Books and Periodicals	0	0	500	0	0	
6918 Meals	0	0	100	0	0	
6919 Special Projects	0	0	0	10,000	10,000	
6999 Other Goods and Services	190,700	188,977	173,977	0	-188,977	-100.0%
7001 Interdepartmental Equipment Charges	0	0	600	0	0	
7002 Other Interdepartmental Charges	5,100	5,100	4,600	5,100	0	0.0%
7099 Interdepartmental Chargebacks	0	0	0	0	0	
8008 Transfer to/from Reserves	-289,200	-290,733	-290,733	-290,433	300	-0.1%
8024 Transf to/fr Capital	0	0	0	0	0	
9200 HR CATS Wage/Ben	0	0	0	0	0	
Revenue	0	0	-20,857	0	0	
5508 Recoveries from External Parties	0	0	-20,857	0	0	
Infrastructure & Asset Management Total	8,116,000	8,283,127	8,343,860	8,262,935	-20,192	-0.2%
Legal Services & Risk Management					0	
A110 Legal Services	2,194,490	2,228,105	2,280,325	2,425,595	197,490	8.9%
A110 Legal Services	2,194,490	2,228,105	2,280,325	2,425,595	197,490	8.9%
Expense	2,338,490	2,456,105	2,482,565	2,619,695	163,590	6.7%
6001 Salaries - Regular	1,539,460	1,650,800	1,691,902	1,778,172	127,372	7.7%
6002 Salaries - Overtime	1,000	1,000	1,000	889	-111	-11.1%
6005 PDP Increases	0	0	-45,949	0	0	
6100 Benefits - Salaries	237,050	245,600	245,600	272,078	26,478	10.8%
6110 Vacancy Management	0	0	4,847	0	0	
6152 Retirement Incentives	8,930	8,900	8,900	10,267	1,367	15.4%
6154 Workers' Compensation	20,640	20,200	20,200	21,673	1,473	7.3%
6201 Telephone	10,400	8,950	8,950	9,000	50	0.6%
6202 Courier/Postage	3,500	3,240	3,240	3,600	360	11.1%
6203 Office Furniture and Equipment	8,200	7,290	5,000	8,990	1,700	23.3%
6204 Computer Software and Licenses	23,000	24,300	24,300	30,562	6,262	25.8%
6205 Printing & Reproduction	7,200	6,480	3,000	4,400	-2,080	-32.1%
6207 Office Supplies	18,800	17,370	15,000	17,000	-370	-2.1%
6299 Other Office Expenses	0	0	0	0	0	
6301 Professional Fees	0	0	0	0	0	
6302 Legal Fees	260,000	123,500	210,000	160,813	37,313	30.2%
6303 Consulting Fees	10,000	0	0	0	0	
6309 Litigation Disbursements	35,000	35,000	20,000	25,000	-10,000	-28.6%
6314 Prosecution Services	0	173,200	152,325	156,000	-17,200	-9.9%
6399 Contract Services	24,970	0	0	0	0	
6499 Other Supplies	0	0	0	0	0	
6607 Electricity	0	0	0	0	0	
6699 Other Building Cost	10,000	10,000	0	10,000	0	0.0%
6706 Computer Repair and Maintenance	0	0	0	0	0	
6709 Manholes and Manhole Equipment	0	0	0	0	0	
6711 Communication System	0	0	0	0	0	
6901 Membership Dues	55,000	58,000	58,000	58,000	0	0.0%
6902 Conferences and Workshops	0	0	0	0	0	
6903 Travel - Local	6,000	5,400	5,400	6,000	600	11.1%
6904 Travel - Out of Town	8,500	6,035	6,600	6,035	0	0.0%
6905 Training & Education	17,000	17,100	10,000	9,817	-7,283	-42.6%
6910 Signage	0	0	0	0	0	
6917 Books and Periodicals	30,000	30,000	30,000	30,000	0	0.0%
6918 Meals	800	800	800	582	-218	-27.3%
6928 Committee Expenses	250	250	250	-63	-313	-125.2%
6938 Rewarding Excellence	1,790	1,790	1,000	-20	-1,810	-101.1%
6999 Other Goods and Services	1,000	900	2,200	900	0	0.0%
7099 Interdepartmental Chargebacks	0	0	0	0	0	
Revenue	-144,000	-228,000	-202,240	-194,100	33,900	-14.9%
4909 False Alarm Ordinance	0	0	0	0	0	
5250 Sales of Services Other	-144,000	-144,000	-142,240	-144,100	-100	0.1%
5508 Recoveries from External Parties	0	-84,000	-60,000	-50,000	34,000	-40.5%
A303 Insurance & Risk Management	-100	0	0	0	0	
A303 Insurance & Risk Management	-100	0	0	0	0	
Expense	-100	0	0	0	0	
6001 Salaries - Regular	276,900	290,400	295,151	305,371	14,971	5.2%
6002 Salaries - Overtime	0	0	0	0	0	
6005 PDP Increases	0	0	-4,751	0	0	
6100 Benefits - Salaries	49,500	52,500	52,500	55,289	2,789	5.3%
6152 Retirement Incentives	1,600	1,600	1,600	1,722	122	7.6%
6154 Workers' Compensation	4,700	4,450	4,450	4,704	254	5.7%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0	0	0	
6201 Telephone	2,700	4,250	4,250	4,250	0	0.0%
6202 Courier/Postage	0	0	0	0	0	
6903 Travel - Local	0	0	0	0	0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6999 Other Goods and Services		0	0		0	
8008 Transfer to/from Reserves	-335,500	-353,200	-353,200	-371,336	-18,136	5.1%
Legal Services & Risk Management Total	2,194,390	2,228,105	2,280,325	2,425,595	197,490	8.9%
Office of the Auditor General					0	
AGBU Auditor General	615,100	659,494	654,194	793,300	133,806	20.3%
AGBU Office of the Auditor General	615,100	659,494	654,194	793,300	133,806	20.3%
Expense	615,100	659,494	661,794	793,300	133,806	20.3%
6001 Salaries - Regular	388,700	479,100	488,300	590,964	111,864	23.3%
6002 Salaries - Overtime	0	0	0	0	0	
6005 PDP Increases	0	0	-9,200	0	0	
6100 Benefits - Salaries	70,800	95,495	95,495	69,510	-25,985	-27.2%
6152 Retirement Incentives	1,200	1,634	1,634	2,023	389	23.8%
6154 Workers' Compensation	3,100	8,900	8,900	6,419	-2,481	-27.9%
6201 Telephone	6,400	3,800	3,800	3,819	19	0.5%
6202 Courier/Postage	100	450	450	450	0	0.0%
6203 Office Furniture and Equipment	11,400	6,210	6,210	6,210	0	0.0%
6204 Computer Software and Licenses	1,500	5,000	5,000	5,000	0	0.0%
6205 Printing & Reproduction	0	0	0	0	0	
6207 Office Supplies	2,500	8,550	8,550	8,550	0	0.0%
6299 Other Office Expenses	0	0	0	0	0	
6301 Professional Fees	4,500	4,500	4,500	44,500	40,000	888.9%
6303 Consulting Fees	0	0	0	0	0	
6399 Contract Services	56,800	11,900	11,900	11,900	0	0.0%
6499 Other Supplies	10,000	0	0	0	0	
6504 Hardware	0	0	0	0	0	
6517 Paint	0	0	0	0	0	
6703 Computer Equipment/Rentals	2,500	1,200	3,000	1,200	0	0.0%
6706 Computer Repair and Maintenance	0	0	0	0	0	
6802 Vehicle Repair and Maintenance	0	0	0	0	0	
6901 Membership Dues	2,000	5,000	5,000	5,000	0	0.0%
6902 Conferences and Workshops	3,500	7,650	7,650	7,650	0	0.0%
6903 Travel - Local	3,500	3,600	3,600	3,600	0	0.0%
6904 Travel - Out of Town	500	355	855	355	0	0.0%
6905 Training & Education	10,100	20,200	20,200	20,200	0	0.0%
6911 Facilities Rental	35,000	0	0	0	0	
6912 Advertising and Promotion	500	450	450	450	0	0.0%
6917 Books and Periodicals	500	1,500	1,500	1,500	0	0.0%
6918 Meals	0	0	0	0	0	
6919 Special Projects	0	54,000	54,000	54,000	0	0.0%
6938 Rewarding Excellence	0	0	0	0	0	
6999 Other Goods and Services	0	0	0	0	0	
7099 Interdepartmental Chargebacks	0	0	0	0	0	
8008 Transfer to/from Reserves	0	-60,000	-60,000	-50,000	10,000	-16.7%
9200 HR CATS Wage/Ben	0	0	0	0	0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0	0	0	
Revenue		0	-7,600		0	
5508 Recoveries from External Parties	0	0	-7,600	0	0	
Office of the Auditor General Total	615,100	659,494	654,194	793,300	133,806	20.3%
Office of the Chief Administrator					0	
A470 Marketing, Design, Print Services	1,843,600	2,072,677	2,151,817	2,055,820	-16,857	-0.8%
A470 Marketing, Design, Print Services	1,843,600	2,072,677	2,151,817	2,055,820	-16,857	-0.8%
Expense	2,100,600	2,122,677	2,176,817	2,105,820	-8,857	-0.8%
6001 Salaries - Regular	1,007,200	973,440	971,340	940,406	-33,034	-3.4%
6002 Salaries - Overtime	8,000	8,600	15,100	10,533	1,933	22.5%
6005 PDP Increases	0	0	-4,500	0	0	
6100 Benefits - Salaries	194,700	184,700	184,700	177,325	-7,375	-4.0%
6110 Vacancy Management	0	0	6,600	0	0	
6152 Retirement Incentives	5,400	5,035	5,035	4,770	-265	-5.3%
6154 Workers' Compensation	20,600	17,580	17,580	17,135	-445	-2.5%
6155 Overtime Meals	400	400	400	400	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	0	0	0	
6201 Telephone	4,800	4,800	9,000	6,800	2,000	41.7%
6202 Courier/Postage	556,200	563,967	541,097	562,336	-1,631	-0.3%
6203 Office Furniture and Equipment	95,100	91,800	117,000	119,800	28,000	30.5%
6204 Computer Software and Licenses	7,600	7,600	9,600	7,600	0	0.0%
6205 Printing & Reproduction	51,100	40,590	110,590	47,590	7,000	17.2%
6207 Office Supplies	8,800	7,920	11,500	7,920	0	0.0%
6399 Contract Services	32,500	43,000	41,600	43,000	0	0.0%
6401 Uniforms & Clothing	300	300	450	300	0	0.0%
6405 Photography Supplies & Equipment	1,000	900	900	900	0	0.0%
6499 Other Supplies	117,400	105,660	96,440	91,660	-14,000	-13.3%
6701 Equipment Purchase	0	0	0	0	0	
6705 Equipment - Repair and Maintenance	32,500	32,500	34,000	32,500	0	0.0%
6706 Computer Repair and Maintenance	1,100	1,100	1,100	1,100	0	0.0%
6902 Conferences and Workshops	6,000	5,400	5,400	3,099	-2,301	-42.6%
6903 Travel - Local	4,000	3,600	3,600	3,600	0	0.0%
6904 Travel - Out of Town	500	355	355	355	0	0.0%
6905 Training & Education	3,700	3,700	3,700	2,124	-1,576	-42.6%
6912 Advertising and Promotion	53,700	1,800	1,800	17,198	15,398	855.4%
6915 Research Data Acquisition	4,400	4,400	4,400	2,440	-1,960	-44.5%
6917 Books and Periodicals	1,000	1,000	0	1,000	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6918 Meals	300	300	300	218	-82	-27.3%
6938 Rewarding Excellence	8,400	8,630	6,730	3,711	-4,919	-57.0%
6999 Other Goods and Services	17,800	3,600	2,000		-3,600	-100.0%
7099 Interdepartmental Chargebacks	-143,900				0	
9200 HR CATS Wage/Ben	0	0	-21,000		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-257,000	-50,000	-25,000	-50,000	0	0.0%
5505 Environmental Protection Levies	0				0	
5508 Recoveries from External Parties	-257,000	-50,000	-25,000	-50,000	0	0.0%
E001 CAO Office	446,290	420,385	400,016	518,489	98,104	23.3%
E001 CAO Office	446,290	420,385	400,016	518,489	98,104	23.3%
Expense	446,290	420,385	400,016	518,489	98,104	23.3%
6001 Salaries - Regular	289,000	293,920	296,120	402,400	108,480	36.9%
6002 Salaries - Overtime		0	0		0	
6005 PDP Increases	0	0	-3,500		0	
6100 Benefits - Salaries	46,300	47,110	47,110	48,109	999	2.1%
6110 Vacancy Management		0	1,300		0	
6151 Vehicle Allowance	2,900	2,900	2,900	2,900	0	0.0%
6152 Retirement Incentives	600	600	600	628	28	4.7%
6154 Workers' Compensation	3,100	2,920	2,920	2,997	77	2.6%
6201 Telephone	4,500	4,500	4,500	5,500	1,000	22.2%
6202 Courier/Postage	1,000	900	900	900	0	0.0%
6203 Office Furniture and Equipment	2,500	2,250	375	2,250	0	0.0%
6205 Printing & Reproduction	4,000	10,620	9,600	10,620	0	0.0%
6207 Office Supplies	3,000	12,150	12,150	14,150	2,000	16.5%
6303 Consulting Fees	35,200	27,360	0	35,665	8,305	30.4%
6399 Contract Services		100,000	100,000	100,000	0	0.0%
6499 Other Supplies		0	0		0	
6901 Membership Dues	2,700	2,500	3,500	4,500	2,000	80.0%
6902 Conferences and Workshops	5,000	9,000	2,500	5,165	-3,835	-42.6%
6903 Travel - Local	800	450	450	450	0	0.0%
6904 Travel - Out of Town	5,000	21,300	20,750	21,300	0	0.0%
6905 Training & Education	2,000	2,500		1,435	-1,065	-42.6%
6912 Advertising and Promotion	1,000	14,400	15,830	9,241	-5,159	-35.8%
6913 Awards	4,000	4,000	4,300	5,214	1,214	30.4%
6915 Research Data Acquisition	10,000				0	
6917 Books and Periodicals	1,000	1,000	300	1,000	0	0.0%
6919 Special Projects	3,000	2,700	11	2,065	-635	-23.5%
6936 Staff Relations	1,000	4,500	3,500	8,500	4,000	88.9%
6938 Rewarding Excellence	890	0	0		0	
6999 Other Goods and Services	17,800	77,805	98,900	58,500	-19,305	-24.8%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves		-225,000	-225,000	-225,000	0	0.0%
9911 PM Labour-Reg		0	0		0	
Revenue	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	
E002 DCAO Corporate Services & Strategy	1,419,320	1,465,878	1,482,128	1,582,042	116,164	7.9%
E002 DCAO Corporate Services & Strategy	1,419,320	1,465,878	1,482,128	1,582,042	116,164	7.9%
Expense	1,419,320	1,465,878	1,482,178	1,582,042	116,164	7.9%
6001 Salaries - Regular	787,800	834,060	853,788	929,424	95,364	11.4%
6002 Salaries - Overtime	25,800	26,000	21,000	22,500	-3,500	-13.5%
6003 Wages - Regular	0				0	
6005 PDP Increases	0	0	-24,300		0	
6100 Benefits - Salaries	130,800	136,090	139,150	153,125	17,035	12.5%
6101 Benefits - Wages	0				0	
6110 Vacancy Management		0	43,700		0	
6151 Vehicle Allowance	2,900	2,900	2,900	2,900	0	0.0%
6152 Retirement Incentives	4,500	4,600	4,700	5,351	751	16.3%
6153 Severance		0	3,300		0	
6154 Workers' Compensation	13,500	12,570	12,910	13,945	1,375	10.9%
6199 Comp & Benefits - Inter Dept, Exp/recv		0	-10,228		0	
6201 Telephone	14,400	14,400	16,400	13,968	-432	-3.0%
6202 Courier/Postage	10,100	9,090	12,090	12,090	3,000	33.0%
6203 Office Furniture and Equipment	2,100	1,890	1,890	1,890	0	0.0%
6204 Computer Software and Licenses	0	0	0		0	
6205 Printing & Reproduction	9,100	8,190	8,190	8,190	0	0.0%
6207 Office Supplies	13,700	12,330	12,330	12,330	0	0.0%
6299 Other Office Expenses	0	0	0		0	
6301 Professional Fees	0				0	
6310 Outside Personnel	0				0	
6399 Contract Services	39,000	40,000	26,500	40,000	0	0.0%
6504 Hardware		0	0		0	
6699 Other Building Cost	0				0	
6703 Computer Equipment/Rentals	0				0	
6705 Equipment - Repair and Maintenance	2,400	2,400	2,400	2,400	0	0.0%
6706 Computer Repair and Maintenance	0				0	
6711 Communication System	900	900	900	900	0	0.0%
6901 Membership Dues	115,000	115,000	118,500	118,500	3,500	3.0%
6902 Conferences and Workshops	2,900	2,790	2,790	2,330	-460	-16.5%
6903 Travel - Local	6,100	5,490	3,090	5,490	0	0.0%
6904 Travel - Out of Town	800	568	568	953	385	67.8%
6905 Training & Education	8,000	8,300	2,300	8,172	-128	-1.5%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6911 Facilities Rental	600	600	600	600	0	0.0%
6912 Advertising and Promotion	20,700	18,630	18,630	18,630	0	0.0%
6917 Books and Periodicals	0	0		375	375	
6918 Meals	5,000	4,000	4,000	4,364	364	9.1%
6933 Community Events		0	100		0	
6938 Rewarding Excellence	720	720	720	515	-205	-28.5%
6999 Other Goods and Services	500	1,260	1,360	0	-1,260	-100.0%
8008 Transfer to/from Reserves	202,000	203,100	203,100	203,100	0	0.0%
9200 HR CATS Wage/Ben	0	0	-1,200		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	0	-50		0	
5508 Recoveries from External Parties	0	0	-50		0	
E003 DCAO Operations	484,080	497,784	485,228	514,840	17,056	3.4%
E003 DCAO Operations	484,080	497,784	485,228	514,840	17,056	3.4%
Expense	484,080	497,784	485,228	514,840	17,056	3.4%
6001 Salaries - Regular	296,100	311,220	321,220	328,833	17,613	5.7%
6002 Salaries - Overtime		0	136		0	
6005 PDP Increases	0	0	-10,000		0	
6100 Benefits - Salaries	38,400	38,000	38,000	41,347	3,347	8.8%
6151 Vehicle Allowance	2,800	2,800	2,800	2,800	0	0.0%
6152 Retirement Incentives	1,700	1,800	1,800	1,940	140	7.8%
6154 Workers' Compensation	3,300	3,020	3,020	3,089	69	2.3%
6201 Telephone	3,400	3,400	3,400	3,400	0	0.0%
6202 Courier/Postage	200	180	180	200	20	11.1%
6205 Printing & Reproduction		0		1,200	1,200	
6207 Office Supplies	3,600	3,114	3,500	3,986	872	28.0%
6399 Contract Services	116,200	116,200	116,200	116,200	0	0.0%
6504 Hardware		0	-257		0	
6702 Small Tools	0				0	
6901 Membership Dues	4,200	4,200	304	4,200	0	0.0%
6902 Conferences and Workshops	1,600	1,440		836	-604	-41.9%
6903 Travel - Local	900	810	810	800	-10	-1.2%
6905 Training & Education	3,200	3,200		1,837	-1,363	-42.6%
6918 Meals		0		1,800	1,800	
6919 Special Projects		1,350		1,082	-268	-19.9%
6938 Rewarding Excellence	3,580	3,000	0	1,290	-1,710	-57.0%
6999 Other Goods and Services	4,900	4,050	4,050	0	-4,050	-100.0%
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben		0	65		0	
9911 PM Labour-Reg	0	0	0		0	
E005 External & Corp. Affairs	902,800	974,807	964,635	964,246	-10,561	-1.1%
E005 External & Corp. Affairs	902,800	974,807	964,635	964,246	-10,561	-1.1%
Expense	902,800	974,807	964,635	964,246	-10,561	-1.1%
6001 Salaries - Regular	406,300	612,240	618,440	623,344	11,104	1.8%
6002 Salaries - Overtime		0	0		0	
6005 PDP Increases	0	0	-13,300		0	
6100 Benefits - Salaries	65,700	102,400	102,400	104,983	2,583	2.5%
6110 Vacancy Management		0	7,100		0	
6152 Retirement Incentives	2,400	3,515	3,515	3,678	163	4.6%
6154 Workers' Compensation	5,400	8,030	8,030	8,237	207	2.6%
6201 Telephone	3,100	3,100	1,800	2,992	-108	-3.5%
6202 Courier/Postage	100	0	0		0	
6203 Office Furniture and Equipment	1,000	900	20,000	900	0	0.0%
6205 Printing & Reproduction	9,400	8,550	0	8,550	0	0.0%
6207 Office Supplies	400	720	0	720	0	0.0%
6299 Other Office Expenses	500	400	1,000	400	0	0.0%
6303 Consulting Fees	10,000	7,600	2,400	7,600	0	0.0%
6399 Contract Services	0				0	
6506 Lumber		0	0		0	
6510 Road Oils		0	0		0	
6901 Membership Dues	300	390	250	390	0	0.0%
6902 Conferences and Workshops	16,400	9,360	1,700	5,371	-3,989	-42.6%
6903 Travel - Local	3,000	1,350	0	1,350	0	0.0%
6904 Travel - Out of Town	5,400	3,692	2,000	3,692	0	0.0%
6905 Training & Education	1,500	9,000	1,300	5,167	-3,833	-42.6%
6912 Advertising and Promotion	19,900	17,910	19,000	11,493	-6,417	-35.8%
6913 Awards	0	0	0		0	
6917 Books and Periodicals	0	0	0		0	
6918 Meals	0	0	0		0	
6919 Special Projects	48,500	43,650	26,000	175,379	131,729	301.8%
6999 Other Goods and Services	303,500	142,000	163,000		-142,000	-100.0%
9200 HR CATS Wage/Ben		0	0		0	
9210 HR CATS OT Wage/Ben		0	0		0	
9911 PM Labour-Reg		0	0		0	
Revenue	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	
GOVA HRM Council Support & Partners	4,814,900	4,959,896	4,989,331	5,168,871	208,975	4.2%
GOVA HRM Council Support & Partners	4,814,900	4,959,896	4,989,331	5,168,871	208,975	4.2%
Expense	4,845,300	5,026,296	5,214,231	5,199,471	173,175	3.4%
6001 Salaries - Regular	2,472,700	2,667,420	2,686,855	2,750,102	82,682	3.1%
6002 Salaries - Overtime	6,500	6,500	6,500	3,500	-3,000	-46.2%
6003 Wages - Regular	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6005 PDP Increases	0	0	-21,300		0	
6100 Benefits - Salaries	380,100	407,500	407,500	436,607	29,107	7.1%
6110 Vacancy Management		0	9,800		0	
6152 Retirement Incentives	11,300	12,250	12,250	15,324	3,074	25.1%
6154 Workers' Compensation	42,400	39,780	39,780	40,766	986	2.5%
6201 Telephone	56,700	57,700	57,700	68,914	11,214	19.4%
6202 Courier/Postage	7,000	4,950	4,950	5,700	750	15.2%
6203 Office Furniture and Equipment	3,000	2,160	2,160	2,160	0	0.0%
6204 Computer Software and Licenses		0	0		0	
6205 Printing & Reproduction	2,700	1,800	1,800	1,800	0	0.0%
6207 Office Supplies	31,700	29,286	29,286	30,985	1,699	5.8%
6299 Other Office Expenses	9,000	6,720	6,720	6,720	0	0.0%
6399 Contract Services	2,500	2,500	2,500	2,500	0	0.0%
6402 Medical & First Aid Supplies	0				0	
6406 Bridge Tolls		0	0	500	500	
6701 Equipment Purchase	1,000	500	500		-500	-100.0%
6702 Small Tools		0	0		0	
6703 Computer Equipment/Rentals	800	500	500	500	0	0.0%
6704 Equipment Rental		0	0		0	
6706 Computer Repair and Maintenance		0	0		0	
6711 Communication System	0	0	0		0	
6899 Other Vehicle Expense		0		50,301	50,301	
6901 Membership Dues	900	900	900	900	0	0.0%
6902 Conferences and Workshops	25,500	23,400	23,400	23,400	0	0.0%
6903 Travel - Local	50,000	45,000	45,000	46,500	1,500	3.3%
6904 Travel - Out of Town	52,000	35,500	35,500	36,850	1,350	3.8%
6905 Training & Education	6,500	6,500	6,500	6,500	0	0.0%
6911 Facilities Rental	400	410	410	410	0	0.0%
6912 Advertising and Promotion	116,300	108,720	112,720	110,832	2,112	1.9%
6913 Awards	5,000	4,500	4,500	4,500	0	0.0%
6916 Public Education		40,000	36,000	38,800	-1,200	-3.0%
6917 Books and Periodicals	1,500	4,000	4,000	4,000	0	0.0%
6918 Meals	16,000	15,000	15,000	15,000	0	0.0%
6929 Visa Purchases	0	0	0		0	
6933 Community Events	8,800	93,800	93,800	95,400	1,600	1.7%
6999 Other Goods and Services	135,000	9,000	9,000	0	-9,000	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8004 Grants	1,400,000	1,400,000	1,580,000	1,400,000	0	0.0%
9200 HR CATS Wage/Ben		0	0		0	
Revenue	-30,400	-66,400	-224,900	-30,600	35,800	-53.9%
5206 Stipends	-30,400	-30,600	-40,000	-30,600	0	0.0%
5508 Recoveries from External Parties	0	-35,800	-184,900	0	35,800	-100.0%
Office of the Chief Administrator Total	9,910,990	10,391,427	10,473,155	10,804,308	412,881	4.0%
RCMP					0	
P700 RCMP	20,353,100	20,621,300	20,620,300	21,714,200	1,092,900	5.3%
P700 RCMP	20,353,100	20,621,300	20,620,300	21,714,200	1,092,900	5.3%
Expense	20,353,100	20,621,300	20,621,300	21,714,200	1,092,900	5.3%
6201 Telephone		0	0		0	
6204 Computer Software and Licenses	0	0	0		0	
6399 Contract Services	20,353,100	20,621,300	20,621,300	21,714,200	1,092,900	5.3%
Revenue	0	0	-1,000		0	
4902 Fines Fees	0	0	-1,000		0	
RCMP Total	20,353,100	20,621,300	20,620,300	21,714,200	1,092,900	5.3%
Transportation & Public Works					0	
FLTE Fleet Services	520,120	422,985	422,985	579,418	156,433	37.0%
R910 Fleet: Administration	521,420	422,985	422,985	579,418	156,433	37.0%
Expense	521,420	422,985	422,985	579,418	156,433	37.0%
6001 Salaries - Regular	401,700	318,471	358,832	389,880	71,409	22.4%
6002 Salaries - Overtime	600	612	612	81,344	80,732	13191.5%
6005 PDP Increases	0	0	-8,059		0	
6100 Benefits - Salaries	74,020	63,520	72,287	69,397	5,877	9.3%
6110 Vacancy Management		0	13,278		0	
6152 Retirement Incentives	2,100	1,824	2,085	2,272	448	24.6%
6154 Workers' Compensation	15,300	15,026	16,853	14,220	-806	-5.4%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-56,435		0	
6201 Telephone	500	500	1,905	356	-144	-28.8%
6202 Courier/Postage	0	0	300		0	
6203 Office Furniture and Equipment	3,000	2,700	1,500	2,700	0	0.0%
6204 Computer Software and Licenses	1,400	1,400	200	1,400	0	0.0%
6205 Printing & Reproduction	400	360	360	360	0	0.0%
6207 Office Supplies	3,600	3,240	3,000	3,240	0	0.0%
6310 Outside Personnel	400	400	232	400	0	0.0%
6402 Medical & First Aid Supplies	0				0	
6406 Bridge Tolls	0	0	62		0	
6701 Equipment Purchase	1,900	1,900	2,100	1,900	0	0.0%
6703 Computer Equipment/Rentals	0				0	
6802 Vehicle Repair and Maintenance	0				0	
6807 Vehicle Leases	0				0	
6901 Membership Dues	500	500	700	500	0	0.0%
6902 Conferences and Workshops	3,500	3,150	2,512	1,808	-1,342	-42.6%
6903 Travel - Local	2,900	2,610	1,000	2,610	0	0.0%
6904 Travel - Out of Town	3,200	2,272	5,500	2,272	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6905 Training & Education	1,400	1,400	1,400	804	-596	-42.6%
6906 Licenses & Agreements		0	89		0	
6917 Books and Periodicals	3,100	3,100	872	3,100	0	0.0%
6918 Meals	0				0	
6936 Staff Relations	0				0	
6938 Rewarding Excellence	0	0	800		0	
6999 Other Goods and Services		0	0		0	
7001 Interdepartmental Equipment Charges	1,900	0	1,000	855	855	
9911 PM Labour-Reg		0	0		0	
R979 Fleet: Turner Site	-900	0	0	0	0	
Expense	-900	0	43,842	0	0	
6001 Salaries - Regular	2,072,600	2,176,953	2,027,766	2,130,329	-46,624	-2.1%
6002 Salaries - Overtime	142,200	145,044	145,044	128,928	-16,116	-11.1%
6005 PDP Increases	0	0	-6,147		0	
6051 Shift Agreements	20,000	20,102	20,102	20,102	0	0.0%
6099 Other Allowances		0	0		0	
6100 Benefits - Salaries	414,000	438,686	416,187	438,243	-443	-0.1%
6110 Vacancy Management		0	177,833		0	
6152 Retirement Incentives	15,400	15,887	15,887	15,470	-417	-2.6%
6154 Workers' Compensation	43,800	40,675	40,675	39,834	-841	-2.1%
6155 Overtime Meals	9,700	9,753	7,753	9,753	0	0.0%
6156 Clothing Allowance	0	0	0		0	
6158 WCB Recoverable Earnings	0	0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	10,800	10,800	5,500	10,577	-223	-2.1%
6202 Courier/Postage	1,000	900	1,600	900	0	0.0%
6203 Office Furniture and Equipment	1,500	1,350	3,050	1,350	0	0.0%
6204 Computer Software and Licenses	0				0	
6205 Printing & Reproduction	0				0	
6207 Office Supplies	4,000	3,600	3,600	3,600	0	0.0%
6399 Contract Services	2,200	2,200	3,700	2,200	0	0.0%
6401 Uniforms & Clothing	21,000	21,000	25,000	21,000	0	0.0%
6402 Medical & First Aid Supplies	1,000	1,000	0	1,000	0	0.0%
6405 Photography Supplies & Equipment		0	0		0	
6406 Bridge Tolls	3,000	3,000	1,000	3,000	0	0.0%
6407 Cleaning/Sanitary Supplies	0	0	0		0	
6499 Other Supplies	3,500	3,150	1,150	3,150	0	0.0%
6502 Chemicals	0				0	
6504 Hardware	0	0	0	0	0	
6505 Lubricants	0	0	0		0	
6506 Lumber	0				0	
6508 Ready Mix Concrete		0	0		0	
6516 Topsoil	0				0	
6517 Paint	0	0	0		0	
6519 Welding Supplies	4,000	4,000	6,200	4,000	0	0.0%
6599 Other Materials	5,500	5,500	500	5,500	0	0.0%
6602 Electrical	0				0	
6608 Water	0				0	
6611 Building - Interior	0				0	
6699 Other Building Cost	10,100	10,100	40,600	10,100	0	0.0%
6701 Equipment Purchase	20,000	20,000	2,000	20,000	0	0.0%
6702 Small Tools	8,000	8,000	11,000	8,000	0	0.0%
6705 Equipment - Repair and Maintenance	12,200	12,200	17,600	12,200	0	0.0%
6707 Plumbing & Heating		0	0		0	
6708 Mechanical Equipment	0				0	
6711 Communication System		0	0		0	
6801 Vehicle Purchase	0	0	0		0	
6802 Vehicle Repair and Maintenance	1,751,100	1,070,317	2,606,317	1,070,317	0	0.0%
6803 Vehicle Fuel - Diesel	650,000	382,026	602,026	413,428	31,402	8.2%
6804 Vehicle Fuel - Gasoline	590,000	587,406	587,406	635,689	48,283	8.2%
6805 Tires and Tubes	0	0	0		0	
6899 Other Vehicle Expense	9,000	9,000	1,000	9,000	0	0.0%
6901 Membership Dues	500	500	500	500	0	0.0%
6902 Conferences and Workshops	1,600	1,440	240	826	-614	-42.6%
6903 Travel - Local	3,400	3,060	1,060	3,060	0	0.0%
6904 Travel - Out of Town	3,000	2,130	130	2,130	0	0.0%
6905 Training & Education	2,500	2,500	4,500	1,435	-1,065	-42.6%
6906 Licenses & Agreements	200,000	200,000	200,000	200,000	0	0.0%
6908 Medical Examinations		0	0		0	
6912 Advertising and Promotion	0				0	
6913 Awards	3,000	3,000	500	2,410	-590	-19.7%
6915 Research Data Acquisition	0				0	
6916 Public Education	0				0	
6917 Books and Periodicals	0	0	0		0	
6918 Meals	1,200	1,200	1,200	873	-327	-27.3%
6919 Special Projects	0				0	
6929 Visa Purchases	0	0	0		0	
6936 Staff Relations	0				0	
6938 Rewarding Excellence		0	0		0	
6999 Other Goods and Services	0	0	0		0	
7001 Interdepartmental Equipment Charges	76,200	52,447	52,447	41,370	-11,077	-21.1%
7003 Fleet Long Term (Rev)	-6,117,900	-5,268,926	-6,981,084	-5,270,274	-1,348	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9900 Rev/Exp.Vehicle Rental		0	0		0	
9910 PM Shop Expenses	0	0	0	0	0	
9911 PM Labour-Reg	0				0	
Revenue	0	0	-43,842		0	
5508 Recoveries from External Parties	0				0	
5513 Government Rebates	0	0	-224		0	
5515 Accident Rebates	0	0	-43,618		0	
R980 Fleet: Emergency	-400	0	0	0	0	
Expense	-400	0	16,000	0	0	
6001 Salaries - Regular	1,022,600	1,065,455	1,057,698	1,128,952	63,497	6.0%
6002 Salaries - Overtime	30,300	30,906	77,000	27,472	-3,434	-11.1%
6005 PDP Increases	0	0	-5,212		0	
6100 Benefits - Salaries	186,500	195,437	196,923	211,339	15,902	8.1%
6110 Vacancy Management		0	37,821		0	
6151 Vehicle Allowance	2,900				0	
6152 Retirement Incentives	7,400	7,683	7,683	8,353	670	8.7%
6154 Workers' Compensation	19,500	19,837	19,837	20,995	1,158	5.8%
6155 Overtime Meals	0	0	500		0	
6156 Clothing Allowance	2,000	2,011	2,011	2,011	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6202 Courier/Postage	0	0	2,000		0	
6203 Office Furniture and Equipment	1,500	270	900	270	0	0.0%
6206 Microfilms		0	0		0	
6207 Office Supplies	4,000	3,600	2,900	3,600	0	0.0%
6309 Litigation Disbursements	0				0	
6399 Contract Services	128,500	471,800	422,800	471,800	0	0.0%
6401 Uniforms & Clothing	6,600	7,600	7,600	7,600	0	0.0%
6402 Medical & First Aid Supplies	0	0	300		0	
6403 Patrol Equip Supplies	31,100	30,200	37,700	30,200	0	0.0%
6407 Cleaning/Sanitary Supplies	500	500	500	500	0	0.0%
6499 Other Supplies	0				0	
6501 Asphalt		0	0		0	
6502 Chemicals	500	500	500	500	0	0.0%
6504 Hardware	0	0	0		0	
6505 Lubricants	14,800	23,500	20,000	23,500	0	0.0%
6506 Lumber	0				0	
6507 Propane	500	500	500	500	0	0.0%
6514 Sods		0	0		0	
6519 Welding Supplies		0	0		0	
6599 Other Materials	0				0	
6602 Electrical	0	0	0		0	
6612 Safety Systems	0				0	
6699 Other Building Cost	5,600	5,600	14,700	5,600	0	0.0%
6701 Equipment Purchase	65,400	55,400	48,400	55,400	0	0.0%
6702 Small Tools	12,400	12,400	12,400	12,400	0	0.0%
6705 Equipment - Repair and Maintenance	0	0	0		0	
6706 Computer Repair and Maintenance	2,000	2,000	2,000	2,000	0	0.0%
6707 Plumbing & Heating		0	200		0	
6708 Mechanical Equipment	0				0	
6710 Sewer Pipe		0	200		0	
6711 Communication System	0	0	300		0	
6801 Vehicle Purchase		0	0		0	
6802 Vehicle Repair and Maintenance	1,096,800	734,800	887,000	734,800	0	0.0%
6803 Vehicle Fuel - Diesel	152,000	126,800	157,000	227,586	100,786	79.5%
6804 Vehicle Fuel - Gasoline	1,123,000	890,900	956,900	1,011,747	120,847	13.6%
6805 Tires and Tubes	170,000	170,000	160,000	170,000	0	0.0%
6806 Long Term Fleet Rentals	0	0	0		0	
6899 Other Vehicle Expense	0	0	1,000	0	0	
6902 Conferences and Workshops	0				0	
6903 Travel - Local	4,000	3,600	3,600	3,600	0	0.0%
6904 Travel - Out of Town	3,000	2,130	1,130	2,130	0	0.0%
6905 Training & Education	7,700	7,700	4,700	4,421	-3,279	-42.6%
6906 Licenses & Agreements	0	36,000	49,000	36,000	0	0.0%
6912 Advertising and Promotion	0				0	
6913 Awards	500	1,416	1,016	1,138	-278	-19.6%
6918 Meals	500	500	900	364	-136	-27.2%
6933 Community Events		0	0		0	
6938 Rewarding Excellence		0	0		0	
6999 Other Goods and Services	2,500	2,250	3,750	2,250	0	0.0%
7001 Interdepartmental Equipment Charges	0				0	
7003 Fleet Long Term (Rev)	-4,105,000	-3,911,295	-3,998,157	-4,207,028	-295,733	7.6%
7099 Interdepartmental Chargebacks	0	0	0		0	
8024 Transf to/fr Capital		0	-180,000		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9910 PM Shop Expenses	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	0	-16,000	0	0	
5508 Recoveries from External Parties	0	0	-16,000	0	0	
5513 Government Rebates		0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
R990 Fleet: Halifax Regional Water Commission	0	0	0	0	0	
Expense	710,000	0	208,000	0	0	
6406 Bridge Tolls	0	0	0		0	
6802 Vehicle Repair and Maintenance	0	0	0		0	
6803 Vehicle Fuel - Diesel	0	0	0	0	0	
6804 Vehicle Fuel - Gasoline	0	0	0	0	0	
6807 Vehicle Leases	0	0	0		0	
6899 Other Vehicle Expense	0	0	208,000		0	
6906 Licenses & Agreements	0				0	
7001 Interdepartmental Equipment Charges	710,000				0	
9910 PM Shop Expenses	0	0	0		0	
Revenue	-710,000	0	-208,000		0	
5508 Recoveries from External Parties	-710,000	0	-208,000		0	
5513 Government Rebates		0	0		0	
MOPS Municipal Operations	31,285,110	31,943,871	37,504,619	32,740,137	796,266	2.5%
ICEE Ice Control (East, West and Central)	3,837,250	4,178,198	5,183,358	2,778,014	-1,400,184	-33.5%
Expense	3,837,250	4,178,198	5,183,358	2,778,014	-1,400,184	-33.5%
6002 Salaries - Overtime	98,900	100,878	100,878	-12,087	-112,965	-112.0%
6154 Workers' Compensation	0				0	
6155 Overtime Meals		0	0		0	
6201 Telephone	1,500	1,500	0	1,500	0	0.0%
6202 Courier/Postage	300	270	90	270	0	0.0%
6203 Office Furniture and Equipment	0	0	0		0	
6207 Office Supplies	900	810	810	810	0	0.0%
6301 Professional Fees	2,000	2,000		2,000	0	0.0%
6310 Outside Personnel	4,900	4,900	0	4,900	0	0.0%
6311 Security		0	0		0	
6312 Refuse Collection		0	0		0	
6399 Contract Services	0	0	104,000	0	0	
6401 Uniforms & Clothing	10,000	10,000	1,700	10,000	0	0.0%
6402 Medical & First Aid Supplies	300	300	500	300	0	0.0%
6405 Photography Supplies & Equipment	300	270	90	270	0	0.0%
6406 Bridge Tolls	500	500	2,300	500	0	0.0%
6407 Cleaning/Sanitary Supplies	0	0	700	0	0	
6409 Personal Protective Equipment	900	900	600	900	0	0.0%
6499 Other Supplies	900	810	810	810	0	0.0%
6502 Chemicals	40,000	40,000	0	40,000	0	0.0%
6504 Hardware	9,000	9,000	0	9,000	0	0.0%
6505 Lubricants	2,000	2,000	1,400	2,000	0	0.0%
6506 Lumber	2,000	2,000	700	2,000	0	0.0%
6510 Road Oils	1,400	1,400		1,400	0	0.0%
6511 Salt	1,540,000	1,540,000	1,526,680	1,540,000	0	0.0%
6512 Sand	120,000	120,000	100	120,000	0	0.0%
6515 Stone and Gravel		0	2,000		0	
6517 Paint	500	500	200	500	0	0.0%
6518 Metal	0				0	
6520 Salt-Sand Mix	0	0	95,000		0	
6599 Other Materials	900	900	600	900	0	0.0%
6602 Electrical	600	600	200	600	0	0.0%
6606 Heating Fuel	0	0	0		0	
6607 Electricity		0	0		0	
6608 Water	600	600	200	600	0	0.0%
6613 Overhead Doors	0				0	
6701 Equipment Purchase	2,000	2,000	0	2,000	0	0.0%
6702 Small Tools	2,000	2,000	16,900	2,000	0	0.0%
6703 Computer Equipment/Rentals	2,000	2,000	1,400	2,000	0	0.0%
6704 Equipment Rental	960,000	960,000	1,477,987	960,000	0	0.0%
6705 Equipment - Repair and Maintenance	500	500	1,100	500	0	0.0%
6707 Plumbing & Heating	2,000	2,000	500	2,000	0	0.0%
6708 Mechanical Equipment	0				0	
6711 Communication System	4,900	4,900	24,000	4,900	0	0.0%
6801 Vehicle Purchase	0				0	
6802 Vehicle Repair and Maintenance	18,000	18,000	1,500	18,000	0	0.0%
6803 Vehicle Fuel - Diesel	0				0	
6805 Tires and Tubes	0				0	
6807 Vehicle Leases	0	0	4,000		0	
6899 Other Vehicle Expense	900	900	600	900	0	0.0%
6901 Membership Dues	1,500	1,500	500	1,500	0	0.0%
6902 Conferences and Workshops	0				0	
6903 Travel - Local	1,000	900	630	900	0	0.0%
6904 Travel - Out of Town	8,000	5,680	1,400	5,680	0	0.0%
6905 Training & Education	17,700	17,700	6,900	10,161	-7,539	-42.6%
6906 Licenses & Agreements		0	0		0	
6910 Signage	900	900	600	900	0	0.0%
6911 Facilities Rental	20,000	20,000	0	20,000	0	0.0%
6912 Advertising and Promotion	0	0	0		0	
6913 Awards	5,000	5,000	3,300	4,017	-983	-19.7%
6917 Books and Periodicals	500	500		500	0	0.0%
6918 Meals	1,100	1,100	1,400	800	-300	-27.3%
6929 Visa Purchases	300	300	100	300	0	0.0%
6936 Staff Relations	0	0	0		0	
6938 Rewarding Excellence	450	450	360	193	-257	-57.1%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6940 Fencing		0	8,000		0	
6999 Other Goods and Services	15,100	13,590	10,540	13,590	0	0.0%
7001 Interdepartmental Equipment Charges	0	0	0		0	
9200 HR CATS Wage/Ben	0	0	0	0	0	
9210 HR CATS OT Wage/Ben	215,000	216,140	720,140	0	-216,140	-100.0%
9230 HR CATS OT Meals	0	0	0		0	
9900 Rev/Exp.Vehicle Rental	720,000	1,062,000	1,061,943	0	-1,062,000	-100.0%
9911 PM Labour-Reg	0	0	0		0	
9972 Truck Stock Chargeback RPS				0	0	
MADM Municipal Operations Admin	298,540	299,734	321,134	5,005,140	4,705,406	1569.9%
Expense	298,540	338,534	359,934	5,043,940	4,705,406	1389.9%
6001 Salaries - Regular	140,000	147,857	152,078	152,064	4,207	2.8%
6002 Salaries - Overtime		0			0	
6005 PDP Increases	0	0	-4,557		0	
6100 Benefits - Salaries	23,400	24,471	24,807	24,966	495	2.0%
6152 Retirement Incentives	800	858	858	897	39	4.5%
6154 Workers' Compensation	2,000	1,928	1,928	1,982	54	2.8%
6201 Telephone	4,300	4,300	4,300	5,598	1,298	30.2%
6202 Courier/Postage	400	360	360	300	-60	-16.7%
6203 Office Furniture and Equipment	4,000	3,600	13,600	20,000	16,400	455.6%
6204 Computer Software and Licenses	0				0	
6205 Printing & Reproduction	0	0	0		0	
6207 Office Supplies	6,000	3,870	3,870	4,000	130	3.4%
6301 Professional Fees	10,000	10,000	4,000	10,000	0	0.0%
6303 Consulting Fees		0			0	
6308 Snow Removal		0	0		0	
6310 Outside Personnel		0		0	0	
6312 Refuse Collection	0	0	5,000		0	
6399 Contract Services	0	3,000	23,000	18,400	15,400	513.3%
6406 Bridge Tolls	1,000	1,000	1,000	1,000	0	0.0%
6504 Hardware	0	0	0		0	
6506 Lumber	0	0	0		0	
6517 Paint	0				0	
6602 Electrical	0				0	
6603 Grounds and Landscaping		0		0	0	
6610 Building - Exterior	0				0	
6699 Other Building Cost	0	0	0		0	
6702 Small Tools	0				0	
6704 Equipment Rental	7,000	7,000	7,000	7,000	0	0.0%
6801 Vehicle Purchase		0	6,400		0	
6804 Vehicle Fuel - Gasoline	0	0	0		0	
6807 Vehicle Leases	0	0	0		0	
6901 Membership Dues	0				0	
6902 Conferences and Workshops	10,000	9,000	3,000	-835	-9,835	-109.3%
6903 Travel - Local	5,000	4,500	3,500	6,000	1,500	33.3%
6904 Travel - Out of Town	10,000	7,100	5,100	3,000	-4,100	-57.7%
6905 Training & Education	32,000	29,000	29,000	10,375	-18,625	-64.2%
6912 Advertising and Promotion	1,000	900	900	378	-522	-58.0%
6913 Awards	5,000	5,000	5,000	5,017	17	0.3%
6918 Meals	5,000	5,000	5,000	4,638	-362	-7.2%
6919 Special Projects	0	0			0	
6938 Rewarding Excellence	8,940	8,940	8,940	2,904	-6,036	-67.5%
6940 Fencing	0	0	0		0	
6999 Other Goods and Services	20,500	18,450	13,450	20,000	1,550	8.4%
7001 Interdepartmental Equipment Charges	2,200	3,600	3,600	4,707,456	4,703,856	130662.7%
8001 Transfer to Outside Agencies		27,800	27,800	27,800	0	0.0%
8011 Interest on Debentures		4,200	4,200	4,200	0	0.0%
8012 Principal on Debentures		6,800	6,800	6,800	0	0.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9900 Rev/Exp.Vehicle Rental		0	0	0	0	
9911 PM Labour-Reg	0	0	0		0	
9972 Truck Stock Chargeback RPS				0	0	
Other	0				0	
9970 Materials Chargeback RPS	0				0	
Revenue		-38,800	-38,800	-38,800	0	0.0%
4200 Area Rate Revenue		-38,800	-38,800	-38,800	0	0.0%
MSUP Municipal Operations Support	3,978,860	4,629,399	4,758,285	4,417,534	-211,865	-4.6%
Expense	3,978,860	4,629,399	4,920,837	4,417,534	-211,865	-4.6%
6001 Salaries - Regular	721,100	1,365,656	1,365,656	1,425,134	59,478	4.4%
6002 Salaries - Overtime	11,900	12,138	80,000	73,651	61,513	506.8%
6005 PDP Increases	0	0	-16,732		0	
6100 Benefits - Salaries	140,100	265,693	260,309	281,620	15,927	6.0%
6110 Vacancy Management		0	69,660		0	
6152 Retirement Incentives	4,100	7,566	6,771	8,040	474	6.3%
6154 Workers' Compensation	14,800	25,439	25,439	26,378	939	3.7%
6155 Overtime Meals	0	0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recv	0				0	
6201 Telephone	9,000	9,000	3,500	8,741	-259	-2.9%
6202 Courier/Postage	300	270	70	300	30	11.1%
6203 Office Furniture and Equipment	1,600	1,440	70	3,000	1,560	108.3%
6204 Computer Software and Licenses	500	500	25,226	40,000	39,500	7900.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6205 Printing & Reproduction	0				0	
6207 Office Supplies	1,600	1,440	2,700	3,500	2,060	143.1%
6301 Professional Fees	0				0	
6304 Janitorial Services	98,500	104,500	143,450	200,000	95,500	91.4%
6310 Outside Personnel	0				0	
6311 Security	75,000	75,000			-75,000	-100.0%
6312 Refuse Collection		0	0	200	200	
6399 Contract Services	1,170,100	1,044,700	1,276,698	545,335	-499,365	-47.8%
6401 Uniforms & Clothing	200	200	1,200	3,000	2,800	1400.0%
6402 Medical & First Aid Supplies	0				0	
6405 Photography Supplies & Equipment	500	450	759	900	450	100.0%
6406 Bridge Tolls	500	500	700	700	200	40.0%
6407 Cleaning/Sanitary Supplies	0	0	16	200	200	
6409 Personal Protective Equipment		0	329	600	600	
6499 Other Supplies	0	0	52	100	100	
6501 Asphalt	5,000	5,000	3,616	5,000	0	0.0%
6504 Hardware	500	500	210	500	0	0.0%
6514 Sods	800	800		800	0	0.0%
6517 Paint	1,200	1,200	626	1,200	0	0.0%
6599 Other Materials		0	313	500	500	
6603 Grounds and Landscaping	1,495,200	1,495,200	1,602,788	1,713,000	217,800	14.6%
6604 Bus Gates/Shelters - Repairs & Maintenance	0				0	
6608 Water	0				0	
6702 Small Tools	0	0	233	300	300	
6703 Computer Equipment/Rentals	200	200	200	200	0	0.0%
6704 Equipment Rental	500	500	101	500	0	0.0%
6706 Computer Repair and Maintenance	500	500	0	500	0	0.0%
6711 Communication System	500	500	3,244	3,200	2,700	540.0%
6801 Vehicle Purchase	0				0	
6802 Vehicle Repair and Maintenance	1,000	1,000		1,000	0	0.0%
6804 Vehicle Fuel - Gasoline	1,200	1,000		1,082	82	8.2%
6807 Vehicle Leases	5,000	5,000	30,000	30,000	25,000	500.0%
6899 Other Vehicle Expense		0	306	5,000	5,000	
6901 Membership Dues	500	500	724	1,500	1,000	200.0%
6902 Conferences and Workshops	3,000	2,700	799	2,349	-351	-13.0%
6903 Travel - Local	7,500	6,750	7,500	9,000	2,250	33.3%
6904 Travel - Out of Town	6,000	4,260	100	5,000	740	17.4%
6905 Training & Education	5,000	5,000	1,866	7,870	2,870	57.4%
6912 Advertising and Promotion	500	450		339	-111	-24.7%
6913 Awards	0				0	
6917 Books and Periodicals	0				0	
6918 Meals	0	0	279	300	300	
6929 Visa Purchases	0	0	568	600	600	
6938 Rewarding Excellence	360	360	590	395	35	9.7%
6940 Fencing	1,000	1,000	403	1,000	0	0.0%
6999 Other Goods and Services	167,000	139,140	294	5,000	-134,140	-96.4%
7001 Interdepartmental Equipment Charges	26,600	43,347	37,628		-43,347	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	0				0	
9200 HR CATS Wage/Ben	0	0	-1,164		0	
9210 HR CATS OT Wage/Ben	0	0	-16,260	0	0	
9900 Rev/Exp.Vehicle Rental	0				0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	0	-162,552		0	
5508 Recoveries from External Parties	0	0	-162,552		0	
P2P3 Snow & Ice Control Priority 2&3	0	0	0	0	0	
Expense	0	0	0	0	0	
6001 Salaries - Regular	0				0	
6002 Salaries - Overtime	0				0	
6100 Benefits - Salaries	0				0	
6154 Workers' Compensation	0				0	
6156 Clothing Allowance		0	0		0	
6201 Telephone	0	0	0		0	
6202 Courier/Postage	0	0	0		0	
6203 Office Furniture and Equipment		0	0		0	
6207 Office Supplies	0	0	0		0	
6304 Janitorial Services	0				0	
6310 Outside Personnel	0				0	
6311 Security		0	0		0	
6312 Refuse Collection	0	0	0		0	
6399 Contract Services	0	0	0		0	
6401 Uniforms & Clothing	0	0	0	0	0	
6402 Medical & First Aid Supplies		0	0		0	
6403 Patrol Equip Supplies	0				0	
6407 Cleaning/Sanitary Supplies	0	0	0	0	0	
6409 Personal Protective Equipment	0	0	0		0	
6499 Other Supplies	0	0	0		0	
6501 Asphalt	0	0	0	0	0	
6504 Hardware	0	0	0	0	0	
6505 Lubricants	0	0	0		0	
6506 Lumber	0	0	0		0	
6507 Propane		0			0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6509 Reagents	0				0	
6512 Sand		0	0		0	
6517 Paint	0	0	0		0	
6518 Metal	0				0	
6520 Salt-Sand Mix		0	0		0	
6549 Non-Stock Items	0				0	
6599 Other Materials	0	0	0		0	
6608 Water	0				0	
6701 Equipment Purchase		0	0		0	
6702 Small Tools	0	0	0		0	
6704 Equipment Rental	0				0	
6705 Equipment - Repair and Maintenance		0	0		0	
6709 Manholes and Manhole Equipment	0				0	
6802 Vehicle Repair and Maintenance	0	0	0		0	
6899 Other Vehicle Expense	0	0	0		0	
6903 Travel - Local		0	0		0	
6905 Training & Education	0				0	
6910 Signage	0	0	0		0	
6918 Meals	0				0	
6929 Visa Purchases	0	0	0		0	
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	0	0	0		0	
7001 Interdepartmental Equipment Charges	0	0	0		0	
9200 HR CATS Wage/Ben	0	0	0	0	0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
9900 Rev/Exp.Vehicle Rental	0	0	0	0	0	
9972 Truck Stock Chargeback RPS				0	0	
PLOW Plowing (East, West and Central	5,446,650	5,222,531	6,443,671	5,362,995	140,464	2.7%
Expense	5,446,650	5,222,531	6,443,671	5,362,995	140,464	2.7%
6001 Salaries - Regular	3,028,400	3,165,502	3,177,097	3,193,608	28,106	0.9%
6002 Salaries - Overtime	0	0	0	417,000	417,000	
6005 PDP Increases	0	0	-25,704		0	
6099 Other Allowances	0	0	0		0	
6100 Benefits - Salaries	582,600	591,953	593,155	687,373	95,420	16.1%
6110 Vacancy Management		0	12,907		0	
6152 Retirement Incentives	22,200	22,737	22,737	22,478	-259	-1.1%
6154 Workers' Compensation	66,100	60,686	60,686	62,641	1,955	3.2%
6155 Overtime Meals	0	0	0	0	0	
6158 WCB Recoverable Earnings	0	0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6205 Printing & Reproduction	300	270		270	0	0.0%
6207 Office Supplies	0	0	0		0	
6301 Professional Fees	0				0	
6310 Outside Personnel	4,900	4,900	1,000	4,900	0	0.0%
6399 Contract Services	0	0	210,370		0	
6401 Uniforms & Clothing	2,000	2,000	400	2,000	0	0.0%
6406 Bridge Tolls		0	0		0	
6407 Cleaning/Sanitary Supplies	0	0	0		0	
6409 Personal Protective Equipment	1,000	1,000	400	1,000	0	0.0%
6499 Other Supplies	900	810	270	810	0	0.0%
6501 Asphalt	30,000	30,000	2,580	30,000	0	0.0%
6502 Chemicals	0				0	
6503 Fertilizer	600	600	200	600	0	0.0%
6504 Hardware	10,000	10,000	0	10,000	0	0.0%
6505 Lubricants	1,000	1,000	1,000	1,000	0	0.0%
6506 Lumber	2,000	2,000	0	2,000	0	0.0%
6508 Ready Mix Concrete	1,000	1,000		1,000	0	0.0%
6510 Road Oils		0	0		0	
6513 Seeds & Plants	1,400	1,400	700	1,400	0	0.0%
6514 Sodas	4,900	4,900	33,000	4,900	0	0.0%
6515 Stone and Gravel	2,000	2,000	7,300	2,000	0	0.0%
6516 Topsoil	900	900		900	0	0.0%
6517 Paint	600	600	200	600	0	0.0%
6518 Metal		0	500		0	
6599 Other Materials	900	900		900	0	0.0%
6603 Grounds and Landscaping		0	3,000		0	
6606 Heating Fuel	0				0	
6699 Other Building Cost	0				0	
6701 Equipment Purchase	900	900			0	0.0%
6702 Small Tools	2,000	2,000	700	2,000	0	0.0%
6704 Equipment Rental	844,000	844,000	1,438,040	844,000	0	0.0%
6705 Equipment - Repair and Maintenance	500	500	500	500	0	0.0%
6711 Communication System	5,000	5,000	1,700	5,000	0	0.0%
6802 Vehicle Repair and Maintenance	10,000	10,000	1,000	10,000	0	0.0%
6803 Vehicle Fuel - Diesel	1,000	700		757	57	8.1%
6804 Vehicle Fuel - Gasoline	0				0	
6899 Other Vehicle Expense	1,000	1,000		1,000	0	0.0%
6902 Conferences and Workshops	0				0	
6903 Travel - Local		0	0		0	
6904 Travel - Out of Town	10,000	7,100	500	7,100	0	0.0%
6905 Training & Education	12,200	12,200		7,005	-5,195	-42.6%
6908 Medical Examinations	1,500	1,500		1,500	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6910 Signage	0				0	
6912 Advertising and Promotion	15,000	13,500		8,663	-4,837	-35.8%
6913 Awards	5,100	5,100		4,097	-1,003	-19.7%
6918 Meals	0				0	
6929 Visa Purchases	300	300		300	0	0.0%
6938 Rewarding Excellence	450	450		193	-257	-57.1%
6940 Fencing	10,000	10,000	3,500	10,000	0	0.0%
6999 Other Goods and Services	14,000	12,600	7,410	12,600	0	0.0%
7001 Interdepartmental Equipment Charges	0	0	0		0	
9200 HR CATS Wage/Ben	0	0	0	0	0	
9210 HR CATS OT Wage/Ben	150,000	150,523	648,523	0	-150,523	-100.0%
9230 HR CATS OT Meals	0	0	0		0	
9900 Rev/Exp.Vehicle Rental	600,000	240,000	240,000	0	-240,000	-100.0%
9911 PM Labour-Reg	0				0	
Revenue	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	
R750 Streets & Roads	5,889,420	5,979,003	7,734,195	4,266,486	-1,712,517	-28.6%
Expense	5,889,420	5,979,003	7,736,865	4,266,486	-1,712,517	-28.6%
6001 Salaries - Regular	2,143,100	2,288,119	2,187,358	2,436,138	148,019	6.5%
6002 Salaries - Overtime	51,400	52,428	52,428	172,603	120,175	229.2%
6005 PDP Increases	0	0	-10,725		0	
6051 Shift Agreements	0	0	0	0	0	
6100 Benefits - Salaries	442,000	467,000	431,500	488,847	21,847	4.7%
6110 Vacancy Management		0	202,258		0	
6151 Vehicle Allowance		0	0		0	
6152 Retirement Incentives	14,800	16,088	16,088	16,516	428	2.7%
6154 Workers' Compensation	45,800	42,895	42,895	46,769	3,874	9.0%
6155 Overtime Meals	0	0	0	0	0	
6158 WCB Recoverable Earnings	0	0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	29,800	29,800	12,750	12,030	-17,770	-59.6%
6202 Courier/Postage	1,900	1,710	300	300	-1,410	-82.5%
6203 Office Furniture and Equipment	3,500	3,150	1,900	2,100	-1,050	-33.3%
6204 Computer Software and Licenses	1,800	1,800			-1,800	-100.0%
6205 Printing & Reproduction	2,900	2,520	300	400	-2,120	-84.1%
6207 Office Supplies	10,700	9,900	7,600	8,200	-1,700	-17.2%
6299 Other Office Expenses	0				0	
6301 Professional Fees	0				0	
6302 Legal Fees	0				0	
6303 Consulting Fees	15,400	11,704			-11,704	-100.0%
6304 Janitorial Services	0				0	
6310 Outside Personnel	0				0	
6311 Security	0	0	8,400	400	400	
6312 Refuse Collection	100,000	100,000	18,100	28,300	-71,700	-71.7%
6399 Contract Services	353,500	390,400	545,749	467,539	77,139	19.8%
6401 Uniforms & Clothing	25,100	25,100	19,100	20,400	-4,700	-18.7%
6402 Medical & First Aid Supplies	500	500	800	1,300	800	160.0%
6404 Recreation Programming Supplies	0			0	0	
6405 Photography Supplies & Equipment	500	450	700	700	250	55.6%
6406 Bridge Tolls	15,000	15,000	10,700	10,700	-4,300	-28.7%
6407 Cleaning/Sanitary Supplies	13,100	13,100	10,300	10,400	-2,700	-20.6%
6409 Personal Protective Equipment	4,200	4,200	5,300	5,900	1,700	40.5%
6499 Other Supplies	17,600	16,380	32,339	33,500	17,120	104.5%
6501 Asphalt	3,000	7,500	33,400	33,400	25,900	345.3%
6502 Chemicals	70,800	59,800	21,500	52,100	-7,700	-12.9%
6504 Hardware	15,500	15,500	53,300	53,400	37,900	244.5%
6505 Lubricants	1,800	1,800	600	700	-1,100	-61.1%
6506 Lumber	9,000	9,000	3,800	3,800	-5,200	-57.8%
6508 Ready Mix Concrete	800	800	200	200	-600	-75.0%
6510 Road Oils	100	100	6,100	6,100	6,000	6000.0%
6512 Sand	0	0	0	100	100	
6513 Seeds & Plants	500	500			-500	-100.0%
6514 Sodas	0	0	300	300	300	
6515 Stone and Gravel	77,500	26,000	1,100	19,000	-7,000	-26.9%
6516 Topsoil	200	200	400	400	200	100.0%
6517 Paint	4,400	4,400	2,500	2,500	-1,900	-43.2%
6518 Metal	8,000	8,000	11,400	11,400	3,400	42.5%
6549 Non-Stock Items	1,000	1,000	100	100	-900	-90.0%
6599 Other Materials	2,300	2,300	500	500	-1,800	-78.3%
6602 Electrical	0				0	
6603 Grounds and Landscaping	800	800			-800	-100.0%
6604 Bus Gates/Shelters - Repairs & Maintenance		0	0	100	100	
6607 Electricity	0	0	100	100	100	
6608 Water	5,600	5,600	1,000	1,000	-4,600	-82.1%
6612 Safety Systems	0				0	
6614 Environmental Assessment/Clean-up	0	0	300	400	400	
6699 Other Building Cost	1,500	1,500			-1,500	-100.0%
6701 Equipment Purchase	5,400	6,000	25,700	34,500	28,500	475.0%
6702 Small Tools	7,200	7,200	2,900	2,900	-4,300	-59.7%
6703 Computer Equipment/Rentals		0	100	100	100	
6704 Equipment Rental	145,400	120,200	85,400	95,400	-24,800	-20.6%
6705 Equipment - Repair and Maintenance	2,000	2,000	3,200	4,300	2,300	115.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6706 Computer Repair and Maintenance		0	200	200	200	
6707 Plumbing & Heating	0				0	
6708 Mechanical Equipment	0				0	
6711 Communication System	3,000	3,000	800	900	-2,100	-70.0%
6801 Vehicle Purchase	33,000	33,000	20,000	20,000	-13,000	-39.4%
6802 Vehicle Repair and Maintenance	8,900	8,900	2,700	2,900	-6,000	-67.4%
6803 Vehicle Fuel - Diesel		0	100	100	100	
6805 Tires and Tubes	0				0	
6806 Long Term Fleet Rentals		0	1,700	1,700	1,700	
6807 Vehicle Leases	14,000	14,000	76,700	75,000	61,000	435.7%
6899 Other Vehicle Expense	4,000	4,000	1,000	1,100	-2,900	-72.5%
6901 Membership Dues	1,000	1,000			-1,000	-100.0%
6902 Conferences and Workshops	8,000	7,920	3,100	-276	-8,196	-103.5%
6903 Travel - Local	38,500	34,650	18,800	18,800	-15,850	-45.7%
6904 Travel - Out of Town	3,400	2,414	8,800	5,800	3,386	140.3%
6905 Training & Education	15,900	16,700	1,700	-5,413	-22,113	-132.4%
6906 Licenses & Agreements	110,000	110,000	45,400	45,600	-64,400	-58.5%
6908 Medical Examinations	4,900	4,900	1,600	1,600	-3,300	-67.3%
6910 Signage	900	1,400	3,600	3,600	2,200	157.1%
6911 Facilities Rental	0				0	
6912 Advertising and Promotion	3,400	3,060	7,900	6,804	3,744	122.4%
6913 Awards	0	0	0	100	100	
6917 Books and Periodicals	800	800			-800	-100.0%
6918 Meals	200	200	800	746	546	273.0%
6919 Special Projects	0				0	
6929 Visa Purchases	0	0	1,800	1,800	1,800	
6936 Staff Relations		0	100	100	100	
6938 Rewarding Excellence	6,520	6,520	1,900	-1,717	-8,237	-126.3%
6939 Duty to Accomodate		0	200	200	200	
6940 Fencing	2,000	500	800	800	300	60.0%
6943 Health and Wellness Initiatives		0	0		0	
6999 Other Goods and Services	14,800	13,320	200	200	-13,120	-98.5%
7001 Interdepartmental Equipment Charges	3,974,900	3,883,933	5,460,466		-3,883,933	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	0				0	
8024 Transf to/fr Capital	0	0	0		0	
9200 HR CATS Wage/Ben	0	0	48,922	0	0	
9210 HR CATS OT Wage/Ben	147,900	148,683	148,683	0	-148,683	-100.0%
9230 HR CATS OT Meals	0	0	0		0	
9900 Rev/Exp.Vehicle Rental	-2,162,000	-2,092,341	-1,971,146	0	2,092,341	-100.0%
9911 PM Labour-Reg	0	0	0		0	
9972 Truck Stock Chargeback RPS				0	0	
Revenue	0	0	-2,670		0	
5508 Recoveries from External Parties	0				0	
5515 Accident Rebates		0	-2,670		0	
REMO Snow Removal (East, West and Central)	171,000	127,126	210,126	49,126	-78,000	-61.4%
Expense	171,000	127,126	210,126	49,126	-78,000	-61.4%
6001 Salaries - Regular	0				0	
6002 Salaries - Overtime	0				0	
6201 Telephone	0				0	
6207 Office Supplies		0	0		0	
6310 Outside Personnel		0	0		0	
6399 Contract Services	0	0	80,000		0	
6401 Uniforms & Clothing	0	0	0		0	
6407 Cleaning/Sanitary Supplies	0	0	0	0	0	
6409 Personal Protective Equipment	0	0	0		0	
6499 Other Supplies	0	0	0		0	
6504 Hardware	0				0	
6505 Lubricants	1,000	1,000	1,000	1,000	0	0.0%
6510 Road Oils	0				0	
6517 Paint	0	0	0		0	
6599 Other Materials	1,000	1,000	1,000	1,000	0	0.0%
6701 Equipment Purchase		0	0		0	
6702 Small Tools	0	0	0		0	
6704 Equipment Rental	49,000	47,126	45,726	47,126	0	0.0%
6802 Vehicle Repair and Maintenance	0	0	0	0	0	
6803 Vehicle Fuel - Diesel	0	0	0		0	
6804 Vehicle Fuel - Gasoline	0	0	0		0	
6899 Other Vehicle Expense	0	0	0		0	
6910 Signage	0				0	
6929 Visa Purchases	0	0	0		0	
6999 Other Goods and Services	0				0	
7001 Interdepartmental Equipment Charges	0	0			0	
9200 HR CATS Wage/Ben	0	0	4,400	0	0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9900 Rev/Exp.Vehicle Rental	120,000	78,000	78,000		-78,000	-100.0%
SPIC Sidewalk Plowing/Ice Control (E, W & C)	2,990,490	2,719,332	3,910,032	2,228,839	-490,493	-18.0%
Expense	5,666,890	5,371,832	6,562,532	4,881,339	-490,493	-9.1%
6001 Salaries - Regular	1,072,300	1,054,157	1,054,720	1,079,324	25,167	2.4%
6002 Salaries - Overtime	51,100	52,122	52,122	166,331	114,209	219.1%
6005 PDP Increases	0	0	-6,351		0	
6100 Benefits - Salaries	205,900	192,743	192,681	224,241	31,498	16.3%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6110 Vacancy Management		0	5,850		0	
6152 Retirement Incentives	8,000	7,270	7,270	7,254	-16	-0.2%
6154 Workers' Compensation	23,600	20,564	20,564	21,371	807	3.9%
6155 Overtime Meals	0	0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	1,500	1,500	1,500	1,500	0	0.0%
6204 Computer Software and Licenses		0	0		0	
6205 Printing & Reproduction	300	270	270	270	0	0.0%
6207 Office Supplies	900	810	1,010	810	0	0.0%
6299 Other Office Expenses	0				0	
6304 Janitorial Services	0				0	
6308 Snow Removal	0	0	0		0	
6310 Outside Personnel	4,900	4,900	4,900	4,900	0	0.0%
6312 Refuse Collection	0	0	0		0	
6399 Contract Services	3,135,100	3,135,100	4,229,100	3,135,100	0	0.0%
6401 Uniforms & Clothing	10,000	10,000	8,000	10,000	0	0.0%
6402 Medical & First Aid Supplies	300	300	200	300	0	0.0%
6405 Photography Supplies & Equipment	300	270	180	270	0	0.0%
6406 Bridge Tolls	0	0	400		0	
6407 Cleaning/Sanitary Supplies	300	300	800	300	0	0.0%
6409 Personal Protective Equipment	900	900	900	900	0	0.0%
6499 Other Supplies	900	12,510	180	12,510	0	0.0%
6501 Asphalt	10,000	10,000	6,500	10,000	0	0.0%
6502 Chemicals	0				0	
6503 Fertilizer	900	900	600	900	0	0.0%
6504 Hardware	5,900	5,900	5,600	5,900	0	0.0%
6505 Lubricants	1,800	1,800	1,600	1,800	0	0.0%
6506 Lumber	0				0	
6508 Ready Mix Concrete	1,000	1,000	800	1,000	0	0.0%
6510 Road Oils		0	0		0	
6511 Salt	60,000	60,000	22,500	60,000	0	0.0%
6512 Sand	4,500	4,500	3,000	4,500	0	0.0%
6513 Seeds & Plants	2,000	2,000	1,300	2,000	0	0.0%
6514 Sods	10,000	10,000	6,500	10,000	0	0.0%
6515 Stone and Gravel	2,900	2,900	2,900	2,900	0	0.0%
6516 Topsoil	2,000	2,000	1,300	2,000	0	0.0%
6517 Paint	900	900	900	900	0	0.0%
6518 Metal	2,000	2,000	2,000	2,000	0	0.0%
6520 Salt-Sand Mix	0				0	
6599 Other Materials	1,900	1,900	1,600	1,900	0	0.0%
6607 Electricity	0	0	0		0	
6608 Water	0				0	
6613 Overhead Doors	0				0	
6699 Other Building Cost	0				0	
6701 Equipment Purchase	4,000	4,000	2,600	4,000	0	0.0%
6702 Small Tools	5,900	5,900	4,400	5,900	0	0.0%
6704 Equipment Rental	35,100	35,100	64,800	35,100	0	0.0%
6705 Equipment - Repair and Maintenance	1,100	1,100	900	1,100	0	0.0%
6711 Communication System	10,000	10,000	6,500	10,000	0	0.0%
6802 Vehicle Repair and Maintenance	4,000	4,000	3,300	4,000	0	0.0%
6803 Vehicle Fuel - Diesel		0	0		0	
6804 Vehicle Fuel - Gasoline	0				0	
6806 Long Term Fleet Rentals	0				0	
6899 Other Vehicle Expense	1,000	1,000	700	1,000	0	0.0%
6903 Travel - Local	1,000	900	900	900	0	0.0%
6904 Travel - Out of Town	2,000	1,420	1,420	1,420	0	0.0%
6905 Training & Education	15,100	15,100	8,100	8,667	-6,433	-42.6%
6906 Licenses & Agreements	0				0	
6910 Signage	1,100	1,100	1,100	1,100	0	0.0%
6912 Advertising and Promotion	15,000	13,500	700	8,663	-4,837	-35.8%
6913 Awards	10,000	10,000	6,500	8,034	-1,966	-19.7%
6918 Meals	1,100	1,100	700	800	-300	-27.3%
6929 Visa Purchases	300	300	300	300	0	0.0%
6938 Rewarding Excellence	990	990	810	424	-566	-57.2%
6940 Fencing	25,100	25,100	16,300	25,100	0	0.0%
6999 Other Goods and Services	20,000	17,550	16,950	17,550	0	0.0%
7001 Interdepartmental Equipment Charges	0	0	0		0	
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves		0	0		0	
9000 Prior Year Surplus/Deficit	235,000	-23,900	-23,900	-23,900	0	0.0%
9200 HR CATS Wage/Ben	0	0	170,000	0	0	
9210 HR CATS OT Wage/Ben	135,000	135,715	135,715	0	-135,715	-100.0%
9900 Rev/Exp.Vehicle Rental	522,000	512,341	512,341	0	-512,341	-100.0%
9911 PM Labour-Reg	0	0	0		0	
9972 Truck Stock Chargeback RPS				0	0	
Revenue	-2,676,400	-2,652,500	-2,652,500	-2,652,500	0	0.0%
4200 Area Rate Revenue	-2,676,400	-2,652,500	-2,652,500	-2,652,500	0	0.0%
5508 Recoveries from External Parties	0				0	
W924 Parks and Open Spaces	3,934,400	3,947,311	4,460,012	4,501,148	553,837	14.0%
Expense	4,328,500	4,621,536	4,914,925	4,751,148	129,612	2.8%
6001 Salaries - Regular	2,718,700	2,944,608	2,874,313	3,111,177	166,569	5.7%
6002 Salaries - Overtime	49,000	49,980	72,251	154,426	104,446	209.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6003 Wages - Regular		0	0		0	
6005 PDP Increases	0	0	-12,583		0	
6051 Shift Agreements	0	0	549		0	
6100 Benefits - Salaries	472,400	518,980	487,733	557,007	38,027	7.3%
6110 Vacancy Management		0	215,392		0	
6151 Vehicle Allowance	2,900	2,916	2,916	2,916	0	0.0%
6152 Retirement Incentives	14,800	16,654	16,253	17,648	994	6.0%
6154 Workers' Compensation	58,100	56,001	53,939	61,165	5,164	9.2%
6155 Overtime Meals	0	0	0		0	
6156 Clothing Allowance		0	0		0	
6158 WCB Recoverable Earnings	0	0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	35,600	32,800	20,400	16,884	-15,916	-48.5%
6202 Courier/Postage	2,000	1,710	1,360	1,400	-310	-18.1%
6203 Office Furniture and Equipment	8,900	3,960	1,970	3,700	-260	-6.6%
6204 Computer Software and Licenses	500	400	400	500	100	25.0%
6205 Printing & Reproduction	4,200	1,620	2,940	3,500	1,880	116.0%
6207 Office Supplies	8,300	6,390	7,650	9,400	3,010	47.1%
6299 Other Office Expenses	100	80	80	100	20	25.0%
6301 Professional Fees	4,400	6,300	4,600	3,800	-2,500	-39.7%
6302 Legal Fees	0				0	
6304 Janitorial Services	3,900	3,900	1,100	3,900	0	0.0%
6310 Outside Personnel	69,200	91,000	195,353	179,600	88,600	97.4%
6311 Security	13,400	11,300	43,039	42,300	31,000	274.3%
6312 Refuse Collection	20,800	11,900	1,200	1,400	-10,500	-88.2%
6399 Contract Services	35,900	53,000	104,017	100,900	47,900	90.4%
6401 Uniforms & Clothing	33,800	30,800	29,800	31,800	1,000	3.2%
6402 Medical & First Aid Supplies	1,200	1,200	750	900	-300	-25.0%
6404 Recreation Programming Supplies	300	300	300	300	0	0.0%
6405 Photography Supplies & Equipment	1,000	1,170	1,426	1,600	430	36.8%
6406 Bridge Tolls	5,800	7,600	6,600	7,500	-100	-1.3%
6407 Cleaning/Sanitary Supplies	17,700	23,400	21,700	24,200	800	3.4%
6409 Personal Protective Equipment	900	6,400	5,900	5,900	-500	-7.8%
6499 Other Supplies	3,200	2,430	4,180	5,200	2,770	114.0%
6501 Asphalt		0	0	100	100	
6502 Chemicals	2,400	1,200	1,100	3,400	2,200	183.3%
6503 Fertilizer	9,600	11,600	6,900	8,700	-2,900	-25.0%
6504 Hardware	60,300	39,700	26,800	24,200	-15,500	-39.0%
6505 Lubricants	1,700	1,700	1,600	1,900	200	11.8%
6506 Lumber	6,300	5,300	3,300	4,800	-500	-9.4%
6508 Ready Mix Concrete	1,000	1,000	700	700	-300	-30.0%
6511 Salt	400	2,000	2,000	2,000	0	0.0%
6512 Sand	8,600	15,000	6,000	3,000	-12,000	-80.0%
6513 Seeds & Plants	42,000	30,300	38,600	40,000	9,700	32.0%
6514 Sods	4,700	4,600	3,500	4,100	-500	-10.9%
6515 Stone and Gravel	10,000	9,400	8,300	9,000	-400	-4.3%
6516 Topsoil	15,700	11,700	16,500	19,600	7,900	67.5%
6517 Paint	1,600	1,600	850	1,400	-200	-12.5%
6518 Metal	0	2,500	5,500	5,500	3,000	120.0%
6519 Welding Supplies	0				0	
6520 Salt-Sand Mix	600	600	600	600	0	0.0%
6522 Greenhouse Materials	0	12,700	6,500	12,700	0	0.0%
6549 Non-Stock Items		0	117	100	100	
6599 Other Materials	5,600	5,600	8,200	8,700	3,100	55.4%
6602 Electrical	3,000	6,000	1,100	3,000	-3,000	-50.0%
6603 Grounds and Landscaping	2,000	4,500	4,200	4,500	0	0.0%
6607 Electricity	4,200	1,100	14,958	15,000	13,900	1263.6%
6608 Water	36,700	29,300	12,000	17,700	-11,600	-39.6%
6609 Elevator & Escalator		0		3,000	3,000	
6611 Building - Interior	0				0	
6613 Overhead Doors	0	0	0		0	
6617 Pest Management	4,100	4,100	2,400	4,100	0	0.0%
6699 Other Building Cost	0	0	2,600		0	
6701 Equipment Purchase	22,800	27,200	18,600	24,700	-2,500	-9.2%
6702 Small Tools	15,500	15,800	19,500	22,500	6,700	42.4%
6704 Equipment Rental	73,700	55,100	74,950	73,000	17,900	32.5%
6705 Equipment - Repair and Maintenance	5,000	5,000	3,500	3,700	-1,300	-26.0%
6706 Computer Repair and Maintenance		0	300	500	500	
6707 Plumbing & Heating	1,500	2,200	1,900	2,400	200	9.1%
6708 Mechanical Equipment	0	200			-200	-100.0%
6710 Sewer Pipe	0				0	
6711 Communication System	0	0	400	500	500	
6801 Vehicle Purchase	0				0	
6802 Vehicle Repair and Maintenance		500	900	1,400	900	180.0%
6803 Vehicle Fuel - Diesel	1,500	2,700	2,100	2,422	-278	-10.3%
6804 Vehicle Fuel - Gasoline	600	500	400	941	441	88.2%
6805 Tires and Tubes	500	500	500	500	0	0.0%
6806 Long Term Fleet Rentals		0	10,000	6,000	6,000	
6807 Vehicle Leases	14,500	21,700	19,300	19,700	-2,000	-9.2%
6899 Other Vehicle Expense	0	600	700	900	300	50.0%
6901 Membership Dues	2,200	2,200	2,200	2,300	100	4.5%
6902 Conferences and Workshops	11,300	10,890	14,540	3,758	-7,132	-65.5%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6903 Travel - Local	9,200	8,460	11,229	13,300	4,840	57.2%
6904 Travel - Out of Town	13,300	10,579	4,627	7,300	-3,279	-31.0%
6905 Training & Education	4,900	3,800	4,700	4,182	382	10.1%
6906 Licenses & Agreements	1,200	1,600	1,600	1,600	0	0.0%
6908 Medical Examinations	1,000	1,000	1,000	1,100	100	10.0%
6910 Signage	3,300	4,500	6,795	6,800	2,300	51.1%
6912 Advertising and Promotion	1,000	900	900	578	-322	-35.8%
6913 Awards	0	300	100	241	-59	-19.7%
6917 Books and Periodicals	300	500	700	1,200	700	140.0%
6918 Meals	900	4,200	2,550	2,956	-1,244	-29.6%
6919 Special Projects	5,000	27,000	46,300	14,147	-12,853	-47.6%
6929 Visa Purchases	0	0	0	500	500	
6933 Community Events		0	200	500	500	
6938 Rewarding Excellence	0	0	700	700	700	
6940 Fencing	800	3,800	4,800	5,300	1,500	39.5%
6941 Playground Equipment	0				0	
6999 Other Goods and Services	30,400	24,480	15,300	34,700	10,220	41.7%
7001 Interdepartmental Equipment Charges	356,700	353,128	376,181		-353,128	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	0				0	
8022 Transf to/fr Trust	0	0	-28,200		0	
8024 Transf to/fr Capital	-56,100	-56,100	-56,100	-56,100		0.0%
9200 HR CATS Wage/Ben	0	0	17,500	0	0	
9210 HR CATS OT Wage/Ben	0	0	-5,600	0	0	
9230 HR CATS OT Meals		0	0		0	
9900 Rev/Exp.Vehicle Rental	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Other	0				0	
9970 Materials Chargeback RPS	0				0	
Revenue	-394,100	-674,225	-454,913	-250,000	424,225	-62.9%
5209 Community Events Revenue		0	0		0	
5250 Sales of Services Other	-310,000	-310,000	-250,000	-250,000	60,000	-19.4%
5252 White Goods Revenue	0	0	-785		0	
5404 Canteen Revenue		0	-7,000		0	
5450 Other Sales Revenue	0	-280,125			280,125	-100.0%
5508 Recoveries from External Parties	0	0	-111,253		0	
5802 Other Interdepartmental Revenue	-84,100	-84,100	-85,875		84,100	-100.0%
W925 Sportsfields & Playgrounds	4,738,500	4,841,237	4,483,806	4,130,855	-710,382	-14.7%
Expense	5,223,700	5,326,437	5,019,841	4,676,055	-650,382	-12.2%
6001 Salaries - Regular	2,383,300	2,421,517	2,169,291	2,441,732	20,215	0.8%
6002 Salaries - Overtime	22,800	23,256	71,740	70,673	47,417	203.9%
6005 PDP Increases	0	0	-6,415		0	
6100 Benefits - Salaries	464,700	470,794	434,862	486,498	15,704	3.3%
6110 Vacancy Management		0	235,374		0	
6150 Honorariums	0				0	
6151 Vehicle Allowance	3,000	3,016	3,016	3,016	0	0.0%
6152 Retirement Incentives	15,200	15,503	14,751	16,188	685	4.4%
6154 Workers' Compensation	51,000	46,973	43,281	47,761	788	1.7%
6155 Overtime Meals	500	503	503	503	0	0.0%
6158 WCB Recoverable Earnings	0				0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	22,400	21,275	10,910	12,770	-8,505	-40.0%
6202 Courier/Postage	300	270	470	500	230	85.2%
6203 Office Furniture and Equipment	6,000	5,085	1,080	1,100	-3,985	-78.4%
6204 Computer Software and Licenses	800	830	500	500	-330	-39.8%
6205 Printing & Reproduction	1,200	878	2,376	1,400	522	59.5%
6207 Office Supplies	10,300	8,118	10,480	10,000	1,882	23.2%
6299 Other Office Expenses	400	304	100	100	-204	-67.1%
6301 Professional Fees	5,000	5,000			-5,000	-100.0%
6303 Consulting Fees	11,200	8,512	6,080	6,100	-2,412	-28.3%
6304 Janitorial Services	0	0	0		0	
6308 Snow Removal	2,500	2,500	1,000	1,000	-1,500	-60.0%
6310 Outside Personnel	470,300	489,560	434,500	375,900	-113,660	-23.2%
6311 Security	39,700	40,990	7,000	6,800	-34,190	-83.4%
6312 Refuse Collection	4,000	3,745	3,600	3,600	-145	-3.9%
6399 Contract Services	230,900	246,466	254,351	268,000	21,534	8.7%
6401 Uniforms & Clothing	24,800	21,410	21,460	21,500	90	0.4%
6402 Medical & First Aid Supplies	800	1,280	500	500	-780	-60.9%
6404 Recreation Programming Supplies	2,000	1,935			-1,935	-100.0%
6405 Photography Supplies & Equipment	4,500	4,343	963	1,000	-3,343	-77.0%
6406 Bridge Tolls	900	1,640	2,440	2,400	760	46.3%
6407 Cleaning/Sanitary Supplies	31,300	29,095	33,600	28,900	-195	-0.7%
6409 Personal Protective Equipment	0	0	4,300	4,300	4,300	
6499 Other Supplies	8,900	5,549	2,800	2,800	-2,749	-49.5%
6501 Asphalt	5,000	6,000			-6,000	-100.0%
6502 Chemicals	3,700	2,450	600	100	-2,350	-95.9%
6503 Fertilizer	30,900	30,920	38,400	38,400	7,480	24.2%
6504 Hardware	65,000	41,030	41,000	36,200	-4,830	-11.8%
6505 Lubricants	1,100	1,305	1,700	1,000	-305	-23.4%
6506 Lumber	22,400	22,580	35,900	15,800	-6,780	-30.0%
6508 Ready Mix Concrete	4,700	4,530	4,400	3,800	-730	-16.1%
6510 Road Oils		0	100	100	100	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6512 Sand	6,300	7,825	17,500	17,500	9,675	123.6%
6513 Seeds & Plants	8,000	7,925	9,300	8,600	675	8.5%
6514 Sod	8,400	8,650	7,300	5,800	-2,850	-32.9%
6515 Stone and Gravel	53,700	51,275	89,900	33,000	-18,275	-35.6%
6516 Topsoil	30,600	31,130	42,800	44,500	13,370	42.9%
6517 Paint	67,800	67,890	59,100	59,100	-8,790	-12.9%
6518 Metal	0	0	400	200	200	
6519 Welding Supplies	5,400	5,600	500	500	-5,100	-91.1%
6599 Other Materials	19,000	33,675	3,300	4,300	-29,375	-87.2%
6602 Electrical	35,400	45,500	64,500	61,300	15,800	34.7%
6603 Grounds and Landscaping	6,400	7,120			-7,120	-100.0%
6605 Municipal Taxes	2,300	2,300			-2,300	-100.0%
6606 Heating Fuel	0				0	
6607 Electricity	84,500	102,900	108,025	98,900	-4,000	-3.9%
6608 Water	32,300	50,275	78,274	68,300	18,025	35.9%
6610 Building - Exterior		0	1,900	1,900	1,900	
6611 Building - Interior	0				0	
6699 Other Building Cost	6,000	7,600	400	400	-7,200	-94.7%
6701 Equipment Purchase	37,700	56,955	38,200	38,100	-18,855	-33.1%
6702 Small Tools	13,200	14,350	17,400	16,300	1,950	13.6%
6703 Computer Equipment/Rentals	200	200	200	200	0	0.0%
6704 Equipment Rental	93,300	101,185	90,190	95,200	-5,985	-5.9%
6705 Equipment - Repair and Maintenance	4,200	4,040	2,425	2,400	-1,640	-40.6%
6706 Computer Repair and Maintenance	500	425			-425	-100.0%
6707 Plumbing & Heating	1,500	1,575	4,428	4,400	2,825	179.4%
6708 Mechanical Equipment	0	0	3,550	3,600	3,600	
6710 Sewer Pipe	500	425			-425	-100.0%
6711 Communication System	4,000	3,950	200	200	-3,750	-94.9%
6801 Vehicle Purchase	6,500	6,225			-6,225	-100.0%
6802 Vehicle Repair and Maintenance	4,100	4,070	-3,440	2,700	-1,370	-33.7%
6803 Vehicle Fuel - Diesel	0				0	
6804 Vehicle Fuel - Gasoline	300	200	0	16	-184	-92.0%
6806 Long Term Fleet Rentals	0	0	9,200	9,200	9,200	
6807 Vehicle Leases	0	0	5,400		0	
6808 Natural Gas-Vehicles		0	10			
6899 Other Vehicle Expense	0	0	375	400	400	
6901 Membership Dues	0	0	0		0	
6902 Conferences and Workshops	0	0	3,000	3,000	3,000	
6903 Travel - Local	20,300	13,910	11,890	10,900	-3,010	-21.6%
6904 Travel - Out of Town	3,300	4,189	2,120	2,100	-2,089	-49.9%
6905 Training & Education	20,000	19,780	10,510	2,074	-17,706	-89.5%
6908 Medical Examinations	2,600	2,550	2,200	2,200	-350	-13.7%
6910 Signage	11,800	12,950	9,500	9,000	-3,950	-30.5%
6911 Facilities Rental	8,000	6,800	0		-6,800	-100.0%
6912 Advertising and Promotion	2,000	1,800	1,800	1,156	-644	-35.8%
6913 Awards		0	0		0	
6914 Recruiting	0				0	
6918 Meals	4,700	4,525	3,400	2,168	-2,357	-52.1%
6919 Special Projects	0				0	
6929 Visa Purchases	0	0	800	100	100	
6933 Community Events	200	200			-200	-100.0%
6938 Rewarding Excellence		0	600	600	600	
6940 Fencing	78,500	77,850	76,970	73,500	-4,350	-5.6%
6941 Playground Equipment	22,800	24,120	29,000	26,000	1,880	7.8%
6999 Other Goods and Services	169,300	78,594	55,700	55,300	-23,294	-29.6%
7001 Interdepartmental Equipment Charges	396,400	466,541	462,400		-466,541	-100.0%
7099 Interdepartmental Chargebacks	0				0	
8008 Transfer to/from Reserves	0				0	
8024 Transf to/fr Capital	0	0	-180,500		0	
9200 HR CATS Wage/Ben	0	0	-7,000	0	0	
9210 HR CATS OT Wage/Ben	200	201	-2,599	0	-201	-100.0%
9230 HR CATS OT Meals	0				0	
9900 Rev/Exp.Vehicle Rental	0	0	1,700	0	0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-485,200	-485,200	-536,035	-545,200	-60,000	12.4%
5102 Facilities Rentals	-272,800	-272,800	-418,796	-494,200	-221,400	81.2%
5150 Other Rental Revenue	0	0	-61,939	0	0	
5210 Sport and Fitness Revenue	0	0	-3,100	0	0	
5508 Recoveries from External Parties	-51,000	-51,000	-51,000	-51,000	0	0.0%
5513 Government Rebates		0	0		0	
5515 Accident Rebates		0	-1,200		0	
5600 Miscellaneous Revenue	-161,400	-161,400			161,400	-100.0%
MTBU Metro Transit Services	9,508,780	3,261,977	5,816,774	10,621,462	7,359,485	225.6%
A640 Vehicle Tracking & Communications	359,400	0	0		0	
Expense	387,400	0	0		0	
6201 Telephone	0				0	
6202 Courier/Postage		0	0		0	
6204 Computer Software and Licenses	74,400	0	0		0	
6708 Mechanical Equipment		0	0		0	
6711 Communication System	8,000	0	0		0	
6731 Airtime	166,000	0	0		0	
6732 Mobile Data	129,000	0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6906 Licenses & Agreements	10,000				0	
6938 Rewarding Excellence		0	0		0	
Revenue	-28,000	0	0		0	
5508 Recoveries from External Parties	-28,000	0	0		0	
MTADM Metro Transit Administration	-35,157,800	990,516	923,454	1,117,980	127,464	12.9%
Expense	23,119,449	1,750,816	1,747,759	1,878,280	127,464	7.3%
6001 Salaries - Regular	1,022,500	927,324	1,095,560	1,247,544	320,220	34.5%
6002 Salaries - Overtime	0	0	7,000		0	
6005 PDP Increases	0	0	-18,865		0	
6100 Benefits - Salaries	190,200	168,184	191,956	229,436	61,252	36.4%
6110 Vacancy Management		0	0		0	
6152 Retirement Incentives	5,400	5,214	5,648	7,127	1,913	36.7%
6153 Severance	0				0	
6154 Workers' Compensation	40,800	34,990	37,027	42,900	7,910	22.6%
6155 Overtime Meals		0	0		0	
6156 Clothing Allowance	0	0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-125,671		0	
6201 Telephone	27,400	28,500	28,600		-28,500	-100.0%
6202 Courier/Postage	13,000	11,790	11,790	11,700	-90	-0.8%
6203 Office Furniture and Equipment	9,100	26,280	36,280	18,000	-8,280	-31.5%
6204 Computer Software and Licenses	90,600	154,200	154,200	3,000	-151,200	-98.1%
6205 Printing & Reproduction	100,900	87,120	86,920	86,200	-920	-1.1%
6207 Office Supplies	20,600	13,500	14,000	15,000	1,500	11.1%
6301 Professional Fees	15,000	15,000	15,000	15,000	0	0.0%
6304 Janitorial Services	0				0	
6311 Security	3,000				0	
6399 Contract Services	1,500	1,500	1,500		-1,500	-100.0%
6401 Uniforms & Clothing	1,200	500	600	500	0	0.0%
6406 Bridge Tolls	0	600	700		-600	-100.0%
6504 Hardware	0				0	
6513 Seeds & Plants	100	100	100		-100	-100.0%
6517 Paint		0	0		0	
6519 Welding Supplies	500	500	500	500	0	0.0%
6599 Other Materials	2,900	2,900	2,900		-2,900	-100.0%
6604 Bus Gates/Shelters - Repairs & Maintenance	10,000	10,000	10,000	12,900	2,900	29.0%
6605 Municipal Taxes	2,500				0	
6611 Building - Interior		0	0		0	
6699 Other Building Cost	5,000	15,000	0		-15,000	-100.0%
6702 Small Tools	1,500	1,500	1,400	1,500	0	0.0%
6703 Computer Equipment/Rentals	2,600	7,400	7,400	8,200	800	10.8%
6704 Equipment Rental		0	0	0	0	
6706 Computer Repair and Maintenance		0	0		0	
6711 Communication System	0				0	
6802 Vehicle Repair and Maintenance		100	100		-100	-100.0%
6806 Long Term Fleet Rentals	0				0	
6807 Vehicle Leases	4,800	4,800	4,800		-4,800	-100.0%
6899 Other Vehicle Expense	0	0	0		0	
6901 Membership Dues	25,800	25,800	25,800	700	-25,100	-97.3%
6902 Conferences and Workshops	14,200	15,894	15,894	4,227	-11,667	-73.4%
6903 Travel - Local	4,500	3,600	3,500	5,400	1,800	50.0%
6904 Travel - Out of Town	37,200	22,720	22,320	26,500	3,780	16.6%
6905 Training & Education	11,700	9,200	9,200	5,282	-3,918	-42.6%
6906 Licenses & Agreements	0	0	0		0	
6907 Commission Fees	260,000	0	0		0	
6908 Medical Examinations		0	0		0	
6910 Signage	10,000				0	
6912 Advertising and Promotion	133,000	101,700	125,100	94,853	-6,847	-6.7%
6913 Awards	30,000			-983	-983	
6917 Books and Periodicals	0				0	
6918 Meals	0	0	600	1,500	1,500	
6919 Special Projects	50,000	54,000	4,000	41,294	-12,706	-23.5%
6933 Community Events	0				0	
6934 Refunds	1,500	0	0		0	
6936 Staff Relations	900	900	900		-900	-100.0%
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	0	0	0		0	
7001 Interdepartmental Equipment Charges	20,825,400	0	0		0	
7099 Interdepartmental Chargebacks	0	0	-29,000		0	
8008 Transfer to/from Reserves	0				0	
9000 Prior Year Surplus/Deficit	144,149				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-58,277,249	-760,300	-824,305	-760,300		0.0%
4204 Area Rate Local Transit	-16,856,849	0	0		0	
4205 Area Rate Regional Transportation	-11,128,000	0	0		0	
5101 Parking Rentals	0	0	0		0	
5201 Bus Fare Revenue	-29,564,100	0	-900		0	
5202 Charter Revenue	0	0	-34,919		0	
5207 Arts & Crafts Revenue	0	0	0		0	
5503 Advertising Revenue	-655,700	-680,700	-680,700	-680,700	0	0.0%
5507 Overages and Shortages	0	0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
5508 Recoveries from External Parties	0	0	-28,186		0	
5600 Miscellaneous Revenue	-72,600	-79,600	-79,600	-79,600	0	0.0%
MTSDL Metro Transit - Service Delivery	34,422,801	-27,270,245	-25,132,791	-14,965,948	12,304,297	-45.1%
Expense	34,718,201	37,779,055	37,824,509	50,414,052	12,634,997	33.4%
6001 Salaries - Regular	24,077,222	27,011,724	27,655,902	30,249,825	3,238,101	12.0%
6002 Salaries - Overtime	2,244,601	2,289,493	2,615,412	2,321,796	32,303	1.4%
6003 Wages - Regular	230,252	251,489	251,489	275,616	24,127	9.6%
6004 Wages - Overtime	24,666	154,122	24,308	8,035	-146,087	-94.8%
6005 PDP Increases	0	0	-65,471		0	
6051 Shift Agreements		0	0		0	
6052 Shift Differentials	12,200	13,596	13,596	13,596	0	0.0%
6099 Other Allowances	0	0	0	0	0	
6100 Benefits - Salaries	4,852,680	5,381,206	5,507,558	6,190,941	809,735	15.0%
6101 Benefits - Wages	52,880	51,726	52,578	55,486	3,760	7.3%
6110 Vacancy Management		-1,400,000	0	-1,400,000	0	0.0%
6152 Retirement Incentives	184,800	216,817	227,941	239,850	23,033	10.6%
6154 Workers' Compensation	1,234,100	1,363,199	1,424,186	1,540,648	177,449	13.0%
6155 Overtime Meals	2,500	2,916	3,916	2,916	0	0.0%
6156 Clothing Allowance	63,500	67,669	67,669	67,669	0	0.0%
6158 WCB Recoverable Earnings	-18,000	-18,000	-18,000	-18,000	0	0.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-2,013,507		0	
6201 Telephone	76,900	35,700	49,800	63,000	27,300	76.5%
6202 Courier/Postage	200	2,160	2,960	2,500	340	15.7%
6203 Office Furniture and Equipment	25,000	27,000	40,200	32,300	5,300	19.6%
6204 Computer Software and Licenses	21,600	97,100	97,600	248,600	151,500	156.0%
6205 Printing & Reproduction	111,600	137,700	137,700	171,800	34,100	24.8%
6207 Office Supplies	8,000	6,210	21,210	19,000	12,790	206.0%
6299 Other Office Expenses	0	0	0		0	
6301 Professional Fees	325,000	325,000		-7,759	-332,759	-102.4%
6302 Legal Fees	10,000	10,000	15,000	15,000	5,000	50.0%
6304 Janitorial Services		0		0	0	
6310 Outside Personnel		0	0		0	
6311 Security	119,000	174,000	209,000	217,000	43,000	24.7%
6399 Contract Services	1,200	1,200	33,200		-1,200	-100.0%
6401 Uniforms & Clothing	242,300	290,400	321,075	333,900	43,500	15.0%
6402 Medical & First Aid Supplies	0	0		4,000	4,000	
6403 Patrol Equip Supplies	700	700	700	1,000	300	42.9%
6405 Photography Supplies & Equipment	100	90	90		-90	-100.0%
6406 Bridge Tolls	471,000	458,500	499,000	501,400	42,900	9.4%
6407 Cleaning/Sanitary Supplies	0	2,700	2,700	4,000	1,300	48.1%
6409 Personal Protective Equipment	0				0	
6499 Other Supplies		0	2,100		0	
6504 Hardware	0	0	0		0	
6506 Lumber		0	0		0	
6507 Propane		0	0		0	
6599 Other Materials		0	2,000		0	
6605 Municipal Taxes		2,500	2,500	3,000	500	20.0%
6612 Safety Systems	0				0	
6613 Overhead Doors		0	0		0	
6699 Other Building Cost		0	15,000	25,000	25,000	
6701 Equipment Purchase		0	0		0	
6702 Small Tools	500	0	0		0	
6703 Computer Equipment/Rentals	4,200	5,500	7,500	8,500	3,000	54.5%
6704 Equipment Rental		0		32,000	32,000	
6705 Equipment - Repair and Maintenance	0	0	0		0	
6706 Computer Repair and Maintenance	5,000	2,000	2,000		-2,000	-100.0%
6708 Mechanical Equipment		0	0		0	
6711 Communication System	0	10,000	10,000	12,500	2,500	25.0%
6731 Airtime		177,688	174,688	175,000	-2,688	-1.5%
6732 Mobile Data		129,000	129,000	129,000	0	0.0%
6802 Vehicle Repair and Maintenance	3,500	3,900	3,900	0	-3,900	-100.0%
6803 Vehicle Fuel - Diesel	0	0		8,288,767	8,288,767	
6804 Vehicle Fuel - Gasoline				1,159	1,159	
6806 Long Term Fleet Rentals	0				0	
6807 Vehicle Leases	9,500	9,500	9,500	9,500	0	0.0%
6808 Natural Gas-Vehicles		0	0		0	
6899 Other Vehicle Expense	0	0	2,000	2,000	2,000	
6901 Membership Dues	500	1,000	1,000	25,500	24,500	2450.0%
6902 Conferences and Workshops	11,900	11,520	11,520	7,090	-4,430	-38.5%
6903 Travel - Local	1,100	1,890	3,590	3,900	2,010	106.3%
6904 Travel - Out of Town	14,600	17,040	15,540	26,000	8,960	52.6%
6905 Training & Education	46,600	55,000	82,300	51,711	-3,289	-6.0%
6906 Licenses & Agreements	14,600	37,700	90,740	90,800	53,100	140.8%
6907 Commission Fees		260,000	260,000	260,000	0	0.0%
6908 Medical Examinations	10,500	16,000	16,000	16,000	0	0.0%
6911 Facilities Rental	23,000	23,000	23,000	30,000	7,000	30.4%
6913 Awards		30,000	21,000	24,102	-5,898	-19.7%
6914 Recruiting	1,500	1,500	1,500	1,500	0	0.0%
6915 Research Data Acquisition				-2,700	-2,700	
6918 Meals	0	0	100	1,628	1,628	
6919 Special Projects				-1,524	-1,524	
6934 Refunds		1,500	1,500	1,500	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6936 Staff Relations	25,000	28,400	37,000	38,000	9,600	33.8%
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	0	0	-6,957		0	
7001 Interdepartmental Equipment Charges	172,200	0	0		0	
7099 Interdepartmental Chargebacks	0	0	-235,915		0	
8008 Transfer to/from Reserves	0	0	-35,409		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0			0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-295,400	-65,049,300	-62,957,300	-65,380,000	-330,700	0.5%
4200 Area Rate Revenue	0				0	
4204 Area Rate Local Transit		-20,673,000	-20,673,000	-21,922,000	-1,249,000	6.0%
4205 Area Rate Regional Transportation		-12,997,000	-12,997,000	-13,933,000	-936,000	7.2%
5101 Parking Rentals		0	0		0	
5201 Bus Fare Revenue		-31,106,300	-29,000,000	-29,237,700	1,868,600	-6.0%
5202 Charter Revenue		0	0		0	
5222 Access-A-Bus Fare Revenue	-179,500	-180,000	-194,300	-194,300	-14,300	7.9%
5223 Community Transit Fare Revenue	-115,900	-93,000	-93,000	-93,000	0	0.0%
5508 Recoveries from External Parties	0	0	0		0	
5600 Miscellaneous Revenue		0	0		0	
R630 Conventional Transit		0	439,400		0	
Expense		0	439,400		0	
6001 Salaries - Regular		0	32,000		0	
6406 Bridge Tolls		0	500		0	
6803 Vehicle Fuel - Diesel		0	44,900		0	
6899 Other Vehicle Expense		0	0		0	
6910 Signage		0	7,000		0	
6999 Other Goods and Services		0	355,000		0	
7001 Interdepartmental Equipment Charges		0	0		0	
R650 Access-A-Bus Services	2,737,999	0	0		0	
Expense	2,737,999	0	0		0	
6001 Salaries - Regular	0	0	0		0	
6002 Salaries - Overtime	0	0	0		0	
6003 Wages - Regular	1,499,626	0	0		0	
6004 Wages - Overtime	126,433	0	0		0	
6052 Shift Differentials	1,300	0	0		0	
6099 Other Allowances	0				0	
6101 Benefits - Wages	303,040	0	0		0	
6152 Retirement Incentives	11,700	0	0		0	
6154 Workers' Compensation	78,700	0	0		0	
6155 Overtime Meals	400				0	
6156 Clothing Allowance	4,700				0	
6158 WCB Recoverable Earnings	0				0	
6202 Courier/Postage	0	0	0		0	
6401 Uniforms & Clothing	21,000	0			0	
6905 Training & Education	0	0	0		0	
6906 Licenses & Agreements	500				0	
6908 Medical Examinations	500				0	
6936 Staff Relations	1,800				0	
6999 Other Goods and Services	0				0	
7001 Interdepartmental Equipment Charges	688,300	0	0		0	
R660 Ferries Services	6,483,700	6,985,954	7,030,957	8,221,025	1,235,071	17.7%
Expense	8,465,300	8,962,054	9,007,057	10,197,125	1,235,071	13.8%
6001 Salaries - Regular	1,189,000	1,712,601	1,961,152	1,853,154	140,553	8.2%
6002 Salaries - Overtime	144,200	147,084	147,084	227,358	80,274	54.6%
6005 PDP Increases	0	0	-5,143		0	
6100 Benefits - Salaries	226,500	315,516	350,819	346,199	30,683	9.7%
6110 Vacancy Management		0	0		0	
6152 Retirement Incentives	9,000	13,034	14,423	13,999	965	7.4%
6154 Workers' Compensation	53,500	76,092	82,281	81,571	5,479	7.2%
6155 Overtime Meals	0	0	0		0	
6156 Clothing Allowance	2,800	2,815	2,815	2,815	0	0.0%
6158 WCB Recoverable Earnings		0	0	0	0	
6199 Comp & Benefits - Inter Dept, Exp/recove		0	-241,286		0	
6201 Telephone	3,200	3,200	3,200		-3,200	-100.0%
6202 Courier/Postage	0	90	90	500	410	455.6%
6203 Office Furniture and Equipment	1,200	1,080	4,080	10,000	8,920	825.9%
6205 Printing & Reproduction	0	0	600	2,000	2,000	
6207 Office Supplies	2,000	3,600	3,600	4,600	1,000	27.8%
6301 Professional Fees	0	0	0		0	
6311 Security	32,000	32,000	42,000	42,000	10,000	31.3%
6399 Contract Services	240,000	240,000	240,000	250,000	10,000	4.2%
6401 Uniforms & Clothing	14,600	20,000	20,000	20,000	0	0.0%
6402 Medical & First Aid Supplies		0	0	2,000	2,000	
6407 Cleaning/Sanitary Supplies	0	0	0	2,000	2,000	
6504 Hardware		0	0		0	
6505 Lubricants		0	0		0	
6506 Lumber		0	0		0	
6517 Paint	0	0	0		0	
6519 Welding Supplies		0	0		0	
6602 Electrical	0	0	0		0	
6611 Building - Interior	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6612 Safety Systems		0	0	25,000	25,000	
6617 Pest Management		0	0		0	
6699 Other Building Cost	0	0	0	4,000	4,000	
6702 Small Tools	0	0	0		0	
6703 Computer Equipment/Rentals	1,400	800	800	800	0	0.0%
6705 Equipment - Repair and Maintenance	500	4,500	4,500	4,500	0	0.0%
6706 Computer Repair and Maintenance	0				0	
6707 Plumbing & Heating		0	0		0	
6708 Mechanical Equipment		0	0		0	
6711 Communication System		0	0		0	
6802 Vehicle Repair and Maintenance	0	0	0	538,000	538,000	
6803 Vehicle Fuel - Diesel		0	0	374,407	374,407	
6806 Long Term Fleet Rentals	0	0	3,000	3,000	3,000	
6807 Vehicle Leases		0	0		0	
6901 Membership Dues	0	1,000	1,000		-1,000	-100.0%
6902 Conferences and Workshops	1,000	3,600	3,600	4,465	865	24.0%
6903 Travel - Local	4,300	3,960	6,960	4,000	40	1.0%
6904 Travel - Out of Town	6,400	6,532	6,532	12,000	5,468	83.7%
6905 Training & Education	10,400	19,000	15,400	6,907	-12,093	-63.6%
6906 Licenses & Agreements		0	0	6,000	6,000	
6908 Medical Examinations	3,300	4,000	4,000	4,000	0	0.0%
6911 Facilities Rental	0	0	0		0	
6912 Advertising and Promotion	0				0	
6914 Recruiting	0				0	
6918 Meals		0	0		0	
6936 Staff Relations	1,100	1,700	1,700	2,000	300	17.6%
6999 Other Goods and Services	0	0	0		0	
7001 Interdepartmental Equipment Charges	682,300	0	0		0	
7099 Interdepartmental Chargebacks		0	-16,000		0	
8011 Interest on Debentures	1,159,600	1,228,050	1,228,050	1,228,050	0	0.0%
8012 Principal on Debentures	4,677,000	5,121,800	5,121,800	5,121,800	0	0.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	-1,981,600	-1,976,100	-1,976,100	-1,976,100	0	0.0%
5224 Ferry Fare Revenue	-1,981,600	-1,976,100	-1,976,100	-1,976,100	0	0.0%
5508 Recoveries from External Parties	0	0	0		0	
R931 Transit Fleet: Ilsley Site	589,200	18,918,829	18,918,829	12,084,290	-6,834,539	-36.1%
Expense	589,200	18,918,829	18,968,829	12,084,290	-6,834,539	-36.1%
6001 Salaries - Regular	1,117,100	1,247,404	1,320,821	5,873,858	4,626,454	370.9%
6002 Salaries - Overtime	15,400	15,708	17,708	266,923	251,215	1599.3%
6003 Wages - Regular	4,066,300	4,129,411	4,130,152		-4,129,411	-100.0%
6004 Wages - Overtime	238,000	242,760	242,760	-26,973	-269,733	-111.1%
6005 PDP Increases	0	0	-16,208		0	
6051 Shift Agreements	0	0	0	0	0	
6099 Other Allowances	0	0	0	0	0	
6100 Benefits - Salaries	213,000	230,572	244,438	1,143,480	912,908	395.9%
6101 Benefits - Wages	788,600	807,945	807,205	807,945	0	0.0%
6110 Vacancy Management		0	0		0	
6150 Honorariums	0	0	0	0	0	
6152 Retirement Incentives	39,700	40,666	41,147	44,742	4,076	10.0%
6154 Workers' Compensation	255,000	244,115	247,545	270,515	26,400	10.8%
6155 Overtime Meals	9,000	9,050	9,050	9,050	0	0.0%
6156 Clothing Allowance	0	0	0	0	0	
6158 WCB Recoverable Earnings	0	0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-76,987		0	
6201 Telephone	8,000	8,000	8,000		-8,000	-100.0%
6202 Courier/Postage	10,500	9,450	6,550	5,600	-3,850	-40.7%
6203 Office Furniture and Equipment	3,000	2,700	5,700	2,700	0	0.0%
6204 Computer Software and Licenses		0	0		0	
6205 Printing & Reproduction	1,000	900	900		-900	-100.0%
6207 Office Supplies	10,000	9,000	10,000	8,400	-600	-6.7%
6299 Other Office Expenses	0	0	0	0	0	
6301 Professional Fees	0				0	
6302 Legal Fees	0				0	
6310 Outside Personnel	0				0	
6311 Security	0				0	
6399 Contract Services	303,600	303,600	125,200	0	-303,600	-100.0%
6401 Uniforms & Clothing	46,800	46,800	50,800	37,800	-9,000	-19.2%
6402 Medical & First Aid Supplies	1,100	1,100	1,800	2,000	900	81.8%
6406 Bridge Tolls	0				0	
6407 Cleaning/Sanitary Supplies	10,100	10,100	1,100	2,000	-8,100	-80.2%
6409 Personal Protective Equipment	0	0	7,690		0	
6499 Other Supplies	9,100	8,190			-8,190	-100.0%
6502 Chemicals	3,000	3,000	0		-3,000	-100.0%
6504 Hardware	5,000	5,000	1,000		-5,000	-100.0%
6505 Lubricants	10,000	10,000	1,000		-10,000	-100.0%
6506 Lumber	0	0	0		0	
6507 Propane	0				0	
6511 Salt		0	0		0	
6517 Paint		0	0		0	
6519 Welding Supplies	3,000	3,000	3,000	2,000	-1,000	-33.3%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6599 Other Materials	10,000	10,000	1,000		-10,000	-100.0%
6602 Electrical	0	0	0		0	
6607 Electricity		0	0		0	
6608 Water		0	0		0	
6611 Building - Interior	0				0	
6612 Safety Systems	3,200	3,200	3,200	4,000	800	25.0%
6616 Natural Gas-Buildings		0	0		0	
6699 Other Building Cost	1,000	1,000	3,000	0	-1,000	-100.0%
6701 Equipment Purchase	53,700	53,700	53,700	0	-53,700	-100.0%
6702 Small Tools	18,500	18,500	18,500	14,000	-4,500	-24.3%
6703 Computer Equipment/Rentals	0	0	10,000		0	
6704 Equipment Rental	10,000	10,000	8,000		-10,000	-100.0%
6705 Equipment - Repair and Maintenance	6,000	6,000	66,000	197,700	191,700	3195.0%
6706 Computer Repair and Maintenance	4,000	4,000	4,000		-4,000	-100.0%
6707 Plumbing & Heating	30,000	30,000	30,000		-30,000	-100.0%
6708 Mechanical Equipment	0	0	0		0	
6711 Communication System	2,500	2,500	2,500		-2,500	-100.0%
6801 Vehicle Purchase		0	0		0	
6802 Vehicle Repair and Maintenance	4,560,400	4,689,248	4,956,579	3,523,358	-1,165,890	-24.9%
6803 Vehicle Fuel - Diesel	6,965,000	6,553,300	6,553,300	0	-6,553,300	-100.0%
6804 Vehicle Fuel - Gasoline	17,300	14,100	14,100	12,000	-2,100	-14.9%
6805 Tires and Tubes	790,500	790,500	790,500	540,500	-250,000	-31.6%
6899 Other Vehicle Expense	0	0	0		0	
6901 Membership Dues	0				0	
6902 Conferences and Workshops	2,000	1,800	1,800	232	-1,568	-87.1%
6903 Travel - Local	1,000	900	900	500	-400	-44.4%
6904 Travel - Out of Town	1,000	710	4,710	700	-10	-1.4%
6905 Training & Education	0	500	500	287	-213	-42.6%
6906 Licenses & Agreements	1,000	1,000	1,000	1,000	0	0.0%
6908 Medical Examinations	1,000	1,000	2,500	600	-400	-40.0%
6912 Advertising and Promotion	1,000	900	900	-322	-1,222	-135.8%
6913 Awards	1,000	1,000	1,000	-197	-1,197	-119.7%
6918 Meals	1,500	1,500	1,500	-408	-1,908	-127.2%
6929 Visa Purchases	0				0	
6934 Refunds		0	0		0	
6936 Staff Relations	0	0	0	5,300	5,300	
6938 Rewarding Excellence	0				0	
6999 Other Goods and Services	17,900	0	0		0	
7001 Interdepartmental Equipment Charges	2,800	0	0		0	
7003 Fleet Long Term (Rev)	-18,424,400	0	0		0	
7099 Interdepartmental Chargebacks	0	0	-85,731		0	
8024 Transf to/fr Capital	-655,000	-665,000	-665,000	-665,000	0	0.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9900 Rev/Exp.Vehicle Rental	0				0	
9910 PM Shop Expenses	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0		0	
Other	0				0	
6601 Building Purchase	0				0	
Revenue	0	0	-50,000	0	0	
5508 Recoveries from External Parties	0	0	-50,000	0	0	
5600 Miscellaneous Revenue		0	0		0	
R940 Transit Fleet: Ragged Lake	73,480	3,636,923	3,636,925	4,164,115	527,192	14.5%
Expense	73,480	3,636,923	3,636,925	4,164,115	527,192	14.5%
6001 Salaries - Regular	1,064,580	1,044,989	1,289,712	1,505,546	460,557	44.1%
6002 Salaries - Overtime	31,800	32,436	32,436	18,632	-13,804	-42.6%
6005 PDP Increases	0	0	-5,940		0	
6051 Shift Agreements	0	0	0	0	0	
6099 Other Allowances	0	0	0	0	0	
6100 Benefits - Salaries	207,400	200,562	233,380	293,362	92,800	46.3%
6110 Vacancy Management		0	0		0	
6152 Retirement Incentives	7,600	7,815	9,010	11,232	3,417	43.7%
6154 Workers' Compensation	47,500	46,461	54,698	62,741	16,280	35.0%
6155 Overtime Meals	0	0	0	0	0	
6156 Clothing Allowance	0	0	0		0	
6158 WCB Recoverable Earnings	0	0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-281,031		0	
6201 Telephone	1,000	1,000	4,700		-1,000	-100.0%
6202 Courier/Postage	500	450	450	4,000	3,550	788.9%
6203 Office Furniture and Equipment	2,400	2,160	2,160	2,200	40	1.9%
6205 Printing & Reproduction	0	0	0		0	
6207 Office Supplies	2,000	1,800	5,500	3,800	2,000	111.1%
6304 Janitorial Services	1,000	1,000	1,000		-1,000	-100.0%
6399 Contract Services	6,200	6,200	9,800		-6,200	-100.0%
6401 Uniforms & Clothing	8,000	8,000	9,958	21,000	13,000	162.5%
6402 Medical & First Aid Supplies	0	0	0	2,000	2,000	
6406 Bridge Tolls		0	0		0	
6407 Cleaning/Sanitary Supplies	4,500	4,500	4,500	2,000	-2,500	-55.6%
6409 Personal Protective Equipment		0	0		0	
6499 Other Supplies	500	450	1,750		-450	-100.0%
6502 Chemicals	0				0	
6504 Hardware	6,300	6,300	6,300		-6,300	-100.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6505 Lubricants	18,400	18,400	18,400		-18,400	-100.0%
6506 Lumber	500	500	500		-500	-100.0%
6517 Paint	500	500	500		-500	-100.0%
6519 Welding Supplies	0	0	0	1,000	1,000	
6599 Other Materials	1,000	1,000	2,400		-1,000	-100.0%
6611 Building - Interior	0	0	0		0	
6612 Safety Systems	30,500	30,500	30,500	4,000	-26,500	-86.9%
6613 Overhead Doors	0	0	0		0	
6701 Equipment Purchase	19,100	19,100	19,100	0	-19,100	-100.0%
6702 Small Tools	1,500	1,500	1,500	4,500	3,000	200.0%
6703 Computer Equipment/Rentals	0	0	0		0	
6705 Equipment - Repair and Maintenance	49,000	49,000	49,000		-49,000	-100.0%
6706 Computer Repair and Maintenance	0	0	0		0	
6707 Plumbing & Heating	2,000	2,000	2,000		-2,000	-100.0%
6708 Mechanical Equipment	0	0	0		0	
6711 Communication System	0	0	0		0	
6801 Vehicle Purchase	0	0	0		0	
6802 Vehicle Repair and Maintenance	596,900	686,100	1,023,032	1,963,300	1,277,200	186.2%
6803 Vehicle Fuel - Diesel	1,890,000	1,451,500	1,451,500	0	-1,451,500	-100.0%
6804 Vehicle Fuel - Gasoline	0	0	0	3,000	3,000	
6805 Tires and Tubes	10,000	10,000	10,000	260,000	250,000	2500.0%
6899 Other Vehicle Expense	0	0	0		0	
6902 Conferences and Workshops	0	0	0	1,000	1,000	
6903 Travel - Local	500	450	450	400	-50	-11.1%
6904 Travel - Out of Town	0	0	0		0	
6905 Training & Education	0	0	4,500	-1,917	-1,917	
6906 Licenses & Agreements	0	0	0	1,000	1,000	
6908 Medical Examinations	0	0	0	400	400	
6910 Signage	0	0	0		0	
6912 Advertising and Promotion	2,500	2,250	2,250	-806	-3,056	-135.8%
6928 Committee Expenses	0	0	0	-575	-575	
6936 Staff Relations	0	0	2,300	2,300	2,300	
6938 Rewarding Excellence	0	0	0		0	
6999 Other Goods and Services	0	0	0		0	
7001 Interdepartmental Equipment Charges	2,500	0	0		0	
7003 Fleet Long Term (Rev)	-3,942,700	0	0		0	
7099 Interdepartmental Chargebacks	0	0	-359,390		0	
8008 Transfer to/from Reserves	0	0	0		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9910 PM Shop Expenses	0	0	0	0	0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	
5513 Government Rebates	0	0	0		0	
PROP Real Estate & Facility Services	14,862,100	14,954,025	15,038,988	16,498,690	1,544,665	10.3%
W101 RPAM Admin	243,800	246,835	236,585	242,780	-4,055	-1.6%
Expense	243,800	246,835	236,585	242,780	-4,055	-1.6%
6001 Salaries - Regular	150,700	157,550	159,315	162,342	4,792	3.0%
6002 Salaries - Overtime	0	0	0		0	
6005 PDP Increases	0	0	-1,994		0	
6100 Benefits - Salaries	24,000	24,913	25,142	25,444	531	2.1%
6151 Vehicle Allowance	2,900	2,916	2,916	2,916	0	0.0%
6152 Retirement Incentives	900	914	914	958	44	4.8%
6154 Workers' Compensation	2,100	1,972	1,972	2,027	55	2.8%
6201 Telephone	4,000	4,000	2,000	3,906	-94	-2.4%
6202 Courier/Postage	1,300	1,170	1,170	1,170	0	0.0%
6203 Office Furniture and Equipment	1,500	1,350	1,350	1,350	0	0.0%
6204 Computer Software and Licenses	1,200	1,200	0	1,200	0	0.0%
6205 Printing & Reproduction	8,700	5,130	5,130	6,630	1,500	29.2%
6207 Office Supplies	2,900	2,610	2,610	2,610	0	0.0%
6399 Contract Services	13,500	13,500	7,000	12,000	-1,500	-11.1%
6406 Bridge Tolls	500	500		500	0	0.0%
6407 Cleaning/Sanitary Supplies	0	0	0		0	
6612 Safety Systems	0	0	0		0	
6901 Membership Dues	1,500	1,500	1,500	1,500	0	0.0%
6902 Conferences and Workshops	0	0	0		0	
6903 Travel - Local	4,400	3,960	3,960	3,960	0	0.0%
6904 Travel - Out of Town	0	0	500		0	
6905 Training & Education	20,000	20,000	20,000	11,482	-8,518	-42.6%
6912 Advertising and Promotion	500	450	100	289	-161	-35.8%
6913 Awards	1,500	1,500	1,500	1,205	-295	-19.7%
6917 Books and Periodicals	200	200	0	200	0	0.0%
6918 Meals	1,500	1,500	1,500	1,091	-409	-27.3%
9200 HR CATS Wage/Ben	0	0	0		0	
9911 PM Labour-Reg	0	0	0		0	
W921 Ops Admin	0	0	0		0	
Expense	0	0	0		0	
6001 Salaries - Regular	0	0	0		0	
6002 Salaries - Overtime	0	0	0		0	
6100 Benefits - Salaries	0	0	0		0	
6154 Workers' Compensation	0	0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6155 Overtime Meals	0				0	
6205 Printing & Reproduction	0	0	300		0	
6207 Office Supplies		0	600		0	
6303 Consulting Fees	0	0	8,600		0	
6309 Litigation Disbursements	0				0	
6310 Outside Personnel	0	0	0		0	
6311 Security	0	0	1,900		0	
6399 Contract Services	0	0	163,000		0	
6401 Uniforms & Clothing	0	0	400		0	
6407 Cleaning/Sanitary Supplies		0	100		0	
6499 Other Supplies	0				0	
6501 Asphalt	0				0	
6502 Chemicals	0	0	0		0	
6504 Hardware	0	0	400		0	
6505 Lubricants		0	0		0	
6506 Lumber	0	0	500		0	
6510 Road Oils		0	400		0	
6513 Seeds & Plants		0	300		0	
6515 Stone and Gravel	0				0	
6517 Paint	0	0	500		0	
6599 Other Materials	0	0	0		0	
6602 Electrical	0	0	16,200		0	
6603 Grounds and Landscaping	0				0	
6606 Heating Fuel	0				0	
6607 Electricity	0				0	
6610 Building - Exterior	0	0	234,000		0	
6611 Building - Interior	0	0	31,000		0	
6612 Safety Systems	0	0	0		0	
6613 Overhead Doors	0	0	3,000		0	
6614 Environmental Assessment/Clean-up	0				0	
6699 Other Building Cost	0	0	0		0	
6702 Small Tools	0	0	0		0	
6704 Equipment Rental	0				0	
6707 Plumbing & Heating	0	0	900		0	
6708 Mechanical Equipment	0	0	49,900		0	
6802 Vehicle Repair and Maintenance	0	0	0		0	
6803 Vehicle Fuel - Diesel	0	0	0		0	
6904 Travel - Out of Town	0				0	
6910 Signage	0	0	600		0	
6911 Facilities Rental	0				0	
6919 Special Projects		0	0		0	
6999 Other Goods and Services	0	0	100		0	
8024 Transf to/fr Capital	0	0	-550,600		0	
9200 HR CATS Wage/Ben	0	0	29,800		0	
9210 HR CATS OT Wage/Ben	0	0	8,100		0	
9230 HR CATS OT Meals	0				0	
9910 PM Shop Expenses	0				0	
9911 PM Labour-Reg	0	0	0		0	
Other	0	0	0		0	
9970 Materials Chargeback RPS	0				0	
9971 Labour Chargeback RPS	0	0	0		0	
Revenue	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	
W922 Contract Support	408,200	399,997	399,997	408,895	8,898	2.2%
Expense	408,200	399,997	399,997	408,895	8,898	2.2%
6001 Salaries - Regular	282,300	409,544	405,733	419,094	9,550	2.3%
6002 Salaries - Overtime	0	0	2,000		0	
6005 PDP Increases	0	0	-10,143		0	
6100 Benefits - Salaries	53,000	69,681	68,880	72,471	2,790	4.0%
6110 Vacancy Management		0	14,755		0	
6151 Vehicle Allowance		0	0		0	
6152 Retirement Incentives	1,600	2,010	2,010	2,088	78	3.9%
6154 Workers' Compensation	5,300	6,962	6,962	7,116	154	2.2%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-140,700		0	
6201 Telephone	0	0	450		0	
6202 Courier/Postage	0	0	0		0	
6203 Office Furniture and Equipment	0				0	
6205 Printing & Reproduction	0	0	100		0	
6207 Office Supplies	5,000	0	2,000		0	
6301 Professional Fees		0	150		0	
6310 Outside Personnel	15,000	5,000	1,366	5,000	0	0.0%
6399 Contract Services	0	0	2,732		0	
6401 Uniforms & Clothing	2,200	2,200	2,402	2,200	0	0.0%
6406 Bridge Tolls	0	0	500		0	
6499 Other Supplies	1,000	900	0	900	0	0.0%
6504 Hardware		0	0		0	
6611 Building - Interior		0	0		0	
6699 Other Building Cost	0	0	393		0	
6704 Equipment Rental	7,900	7,900	2,457	7,900	0	0.0%
6705 Equipment - Repair and Maintenance		0	1,000		0	
6806 Long Term Fleet Rentals		0	0		0	
6807 Vehicle Leases	5,700	5,700	5,700	5,700	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6899 Other Vehicle Expense	0				0	
6901 Membership Dues	0	0	150		0	
6903 Travel - Local	7,500	6,750	11,750	6,750	0	0.0%
6904 Travel - Out of Town		0	0		0	
6905 Training & Education	0				0	
6906 Licenses & Agreements	0				0	
6918 Meals	1,000	1,000	850	728	-272	-27.2%
6999 Other Goods and Services	15,000	13,050	9,600	13,050	0	0.0%
7001 Interdepartmental Equipment Charges	5,700	8,000	8,900	8,717	717	9.0%
8024 Transf to/fr Capital	0	-138,700	0	-142,819	-4,119	3.0%
9200 HR CATS Wage/Ben		0	0		0	
9900 Rev/Exp.Vehicle Rental		0	0		0	
Other		0	0		0	
9971 Labour Chargeback RPS		0	0		0	
W923 Facilities	13,804,500	14,462,041	14,562,302	16,594,490	2,132,449	14.7%
Expense	17,271,700	18,326,241	18,114,864	20,458,690	2,132,449	11.6%
6001 Salaries - Regular	3,760,100	4,148,555	3,885,862	4,115,979	-32,576	-0.8%
6002 Salaries - Overtime	311,700	317,934	317,934	431,497	113,563	35.7%
6003 Wages - Regular	0				0	
6005 PDP Increases	0	0	-18,239		0	
6051 Shift Agreements	22,000	22,119	22,119	22,119	0	0.0%
6100 Benefits - Salaries	712,800	855,011	817,106	853,219	-1,792	-0.2%
6110 Vacancy Management		0	335,329		0	
6151 Vehicle Allowance	900	905	905	905	0	0.0%
6152 Retirement Incentives	25,500	29,372	29,490	28,260	-1,112	-3.8%
6154 Workers' Compensation	74,600	79,073	79,439	78,741	-332	-0.4%
6155 Overtime Meals	1,500	1,508	1,508	1,508	0	0.0%
6158 WCB Recoverable Earnings		0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-23,944		0	
6201 Telephone	45,000	55,000	60,000	52,703	-2,297	-4.2%
6202 Courier/Postage	4,200	3,780	3,880	3,780	0	0.0%
6203 Office Furniture and Equipment	17,000	15,300	7,100	15,300	0	0.0%
6204 Computer Software and Licenses	4,300	4,300	4,500	4,300	0	0.0%
6205 Printing & Reproduction	1,200	1,080	1,080	1,080	0	0.0%
6207 Office Supplies	14,000	17,010	19,510	17,010	0	0.0%
6299 Other Office Expenses	19,300	15,440	19,800	15,440	0	0.0%
6301 Professional Fees	4,000	4,000	6,310	4,000	0	0.0%
6302 Legal Fees	2,000	2,000		2,000	0	0.0%
6303 Consulting Fees	19,300	14,668	7,068	14,668	0	0.0%
6304 Janitorial Services	769,400	1,019,810	1,159,500	1,287,500	267,690	26.2%
6305 Property Appraisal		50,000	1,826		-50,000	-100.0%
6308 Snow Removal	1,251,300	1,201,300	1,063,900	1,483,000	281,700	23.4%
6309 Litigation Disbursements	0				0	
6310 Outside Personnel		0	1,310		0	
6311 Security	242,500	257,500	461,900	287,000	29,500	11.5%
6312 Refuse Collection	430,000	430,000	455,449	490,000	60,000	14.0%
6399 Contract Services	545,700	613,700	760,700	993,700	380,000	61.9%
6401 Uniforms & Clothing	65,000	65,000	23,715	65,000	0	0.0%
6402 Medical & First Aid Supplies	1,000	1,000	1,100	1,000	0	0.0%
6404 Recreation Programming Supplies	0	0	400		0	
6405 Photography Supplies & Equipment		0	200		0	
6406 Bridge Tolls	8,000	8,000	8,000	8,000	0	0.0%
6407 Cleaning/Sanitary Supplies	211,500	211,500	157,450	211,500	0	0.0%
6408 Pre School Nutrition Supplies	0	0	116		0	
6409 Personal Protective Equipment	3,500	3,500	4,600	3,500	0	0.0%
6499 Other Supplies	3,000	2,700	3,050	2,700	0	0.0%
6501 Asphalt	29,000	29,000	40,000	39,000	10,000	34.5%
6502 Chemicals	65,000	65,000	60,400	85,000	20,000	30.8%
6504 Hardware	62,000	62,000	66,100	37,800	-24,200	-39.0%
6505 Lubricants	1,000	1,000	1,000	1,000	0	0.0%
6506 Lumber	16,000	16,000	20,000	16,000	0	0.0%
6507 Propane	69,700	59,700	58,000	59,700	0	0.0%
6509 Reagents	0				0	
6510 Road Oils	200	200	930	200	0	0.0%
6511 Salt	200	200	200	200	0	0.0%
6515 Stone and Gravel	10,000	10,000		10,000	0	0.0%
6517 Paint	32,000	25,000	71,550	75,000	50,000	200.0%
6519 Welding Supplies	20,000	5,000	0	5,000	0	0.0%
6599 Other Materials	-500	-500	-2,000	-500	0	0.0%
6602 Electrical	273,000	327,000	309,500	329,800	2,800	0.9%
6603 Grounds and Landscaping	49,000	49,000	55,250	45,400	-3,600	-7.3%
6604 Bus Gates/Shelters - Repairs & Maintenance		0	0		0	
6605 Municipal Taxes	720,000	788,000	792,000	788,000	0	0.0%
6606 Heating Fuel	2,100,000	1,565,500	1,565,500	1,774,180	208,680	13.3%
6607 Electricity	2,600,000	2,620,000	2,776,160	2,701,540	81,540	3.1%
6608 Water	320,500	120,500	412,866	457,102	336,602	279.3%
6609 Elevator & Escalator	55,000	100,000	50,000	100,000	0	0.0%
6610 Building - Exterior	99,600	45,600	116,300	89,800	44,200	96.9%
6611 Building - Interior	213,800	164,800	318,600	332,000	167,200	101.5%
6612 Safety Systems	94,000	139,000	256,310	164,500	25,500	18.3%
6613 Overhead Doors	100,000	100,000	101,600	80,000	-20,000	-20.0%
6614 Environmental Assessment/Clean-up	27,000	7,000	77,000	7,000	0	0.0%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6616 Natural Gas-Buildings	585,000	463,000	348,250	485,000	22,000	4.8%
6617 Pest Management	0	15,000	24,331	16,000	1,000	6.7%
6699 Other Building Cost	75,000	55,000	37,100	55,000	0	0.0%
6701 Equipment Purchase	25,000	20,000	8,000	20,000	0	0.0%
6702 Small Tools	29,000	29,000	24,000	29,000	0	0.0%
6703 Computer Equipment/Rentals		0	2,000	2,000	2,000	
6704 Equipment Rental	43,000	43,000	62,000	43,000	0	0.0%
6705 Equipment - Repair and Maintenance	145,800	105,800	141,600	210,000	104,200	98.5%
6706 Computer Repair and Maintenance	0				0	
6707 Plumbing & Heating	100,000	124,000	129,250	154,000	30,000	24.2%
6708 Mechanical Equipment	545,100	648,600	541,050	714,400	65,800	10.1%
6709 Manholes and Manhole Equipment	0				0	
6711 Communication System	4,800	4,800	4,800	4,800	0	0.0%
6801 Vehicle Purchase		20,000		20,000	0	0.0%
6802 Vehicle Repair and Maintenance	24,000	24,000	16,150	24,000	0	0.0%
6803 Vehicle Fuel - Diesel	0	0	110,500		0	
6804 Vehicle Fuel - Gasoline	0				0	
6806 Long Term Fleet Rentals	10,000	10,000	4,800	10,000	0	0.0%
6807 Vehicle Leases	43,000	33,000	46,900	33,000	0	0.0%
6899 Other Vehicle Expense	5,000	5,000	5,136	5,000	0	0.0%
6901 Membership Dues	700	700		700	0	0.0%
6902 Conferences and Workshops	0	0	500		0	
6903 Travel - Local	30,000	26,550	30,550	26,550	0	0.0%
6904 Travel - Out of Town	0	0	200		0	
6905 Training & Education	0	0	2,100		0	
6906 Licenses & Agreements	3,000	3,000	3,225	3,000	0	0.0%
6908 Medical Examinations	300	300	360	300	0	0.0%
6910 Signage	6,000	6,000	5,150	6,000	0	0.0%
6911 Facilities Rental	3,100,000	3,300,800	3,086,332	2,950,499	-350,301	-10.6%
6912 Advertising and Promotion	7,000	6,300	6,550	4,043	-2,257	-35.8%
6913 Awards	0				0	
6916 Public Education	0				0	
6918 Meals	1,500	1,500	4,310	1,092	-408	-27.2%
6919 Special Projects	0	0	84,000	-11,765	-11,765	
6938 Rewarding Excellence		0	100		0	
6940 Fencing	10,000	10,000	26,600	20,000	10,000	100.0%
6942 Management Fees	60,000	60,000	98,388	100,000	40,000	66.7%
6999 Other Goods and Services	69,600	91,140	49,700	86,140	-5,000	-5.5%
7001 Interdepartmental Equipment Charges	215,000	190,247	232,900	198,710	8,463	4.4%
7004 Other Interdepartmental charges (Rev)	-219,600	-219,600	-219,600	-219,600	0	0.0%
7005 Interdepartmental Expenditures	4,200				0	
7006 Interdepartmental Revenues	-3,411,000	-3,344,850	-3,344,850	-3,344,850	0	0.0%
7099 Interdepartmental Chargebacks	0	0	-1,147,815		0	
8003 Insurance Policies and Premiums	20,300	20,300	20,300	20,300	0	0.0%
8008 Transfer to/from Reserves	588,440	888,840	888,840	1,078,840	190,000	21.4%
8010 Other Interest	0	20,400	39,569	20,400	0	0.0%
9200 HR CATS Wage/Ben	-290,000	0	0	0	0	
9210 HR CATS OT Wage/Ben	-85,200	-85,651	-85,651	0	85,651	-100.0%
9230 HR CATS OT Meals		0	0		0	
9900 Rev/Exp.Vehicle Rental	0	0	0		0	
9910 PM Shop Expenses	0	0	0		0	
9911 PM Labour-Reg	0	0	0	0	0	
Other	0	0	0		0	
9920 Revenue Billing	0	0	0		0	
9970 Materials Chargeback RPS	0				0	
9971 Labour Chargeback RPS	0				0	
Revenue	-3,467,200	-3,864,200	-3,552,562	-3,864,200	0	0.0%
5101 Parking Rentals	-403,800	-800,800	-800,800	-800,800	0	0.0%
5102 Facilities Rentals	-1,909,700	-1,909,700	-1,829,700	-1,909,700	0	0.0%
5151 Lease Revenue	-595,000	-595,000	-305,000	-595,000	0	0.0%
5508 Recoveries from External Parties	-558,700	-558,700	-617,062	-558,700	0	0.0%
5513 Government Rebates		0	0		0	
5600 Miscellaneous Revenue	0				0	
W961 Real Estate	405,600	-154,848	-159,896	-747,475	-592,627	382.7%
Expense	1,442,800	882,352	875,104	889,725	7,373	0.8%
6001 Salaries - Regular	1,007,700	562,483	521,519	581,186	18,703	3.3%
6002 Salaries - Overtime	1,000	1,020	1,020	907	-113	-11.1%
6005 PDP Increases	0	0	-7,803		0	
6100 Benefits - Salaries	191,800	105,291	98,740	109,120	3,829	3.6%
6110 Vacancy Management		0	55,326		0	
6152 Retirement Incentives	5,600	3,059	3,057	3,177	118	3.9%
6154 Workers' Compensation	18,900	9,019	9,013	9,213	194	2.2%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	5,900	5,100	4,500	4,898	-202	-4.0%
6202 Courier/Postage	2,100	1,260	1,260	1,260	0	0.0%
6203 Office Furniture and Equipment	1,700	450	450	450	0	0.0%
6205 Printing & Reproduction	0	0	0		0	
6207 Office Supplies	5,600	2,970	2,970	2,970	0	0.0%
6302 Legal Fees	67,000	67,000	53,000	67,000	0	0.0%
6303 Consulting Fees	10,000	7,600	22,214	7,600	0	0.0%
6305 Property Appraisal	60,000	60,000	64,638	60,000	0	0.0%
6407 Cleaning/Sanitary Supplies	0				0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6504 Hardware	0				0	
6506 Lumber		0	0		0	
6510 Road Oils		0	0		0	
6607 Electricity	700	700	700	700	0	0.0%
6706 Computer Repair and Maintenance		0	0		0	
6901 Membership Dues	7,800	7,800	6,000	7,800	0	0.0%
6903 Travel - Local	7,000	6,300	3,500	6,300	0	0.0%
6904 Travel - Out of Town		2,500			0	
6912 Advertising and Promotion	47,000	42,300	35,000	27,144	-15,156	-35.8%
6917 Books and Periodicals	500				0	
6918 Meals	0				0	
6999 Other Goods and Services	0	0	0		0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben		0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Other		0	0		0	
6306 Property Survey		0	0		0	
Revenue	-1,037,200	-1,037,200	-1,035,000	-1,637,200	-600,000	57.8%
5151 Lease Revenue	0	0	0		0	
5250 Sales of Services Other	-353,400	-353,400	-345,000	-353,400	0	0.0%
5450 Other Sales Revenue	-683,800	-683,800	-690,000	-1,283,800	-600,000	87.7%
PWOP Public Works Operations	2,629,000	2,562,067	2,560,167	2,480,257	-81,810	-3.2%
RSWK Sidewalks	2,629,000	2,562,067	2,560,167	2,480,257	-81,810	-3.2%
Expense	2,635,700	2,568,767	2,566,867	2,486,957	-81,810	-3.2%
6001 Salaries - Regular	1,328,100	1,358,966	1,279,675	1,488,827	129,861	9.6%
6002 Salaries - Overtime	0	0	53,415	20,000	20,000	
6051 Shift Agreements	0	0	0		0	
6099 Other Allowances		0	0		0	
6100 Benefits - Salaries	283,800	278,812	271,670	304,622	25,810	9.3%
6110 Vacancy Management		0	105,145		0	
6152 Retirement Incentives	9,700	9,295	9,689	9,709	414	4.5%
6154 Workers' Compensation	29,200	26,772	27,764	29,477	2,705	10.1%
6155 Overtime Meals		0	1,300		0	
6156 Clothing Allowance	0				0	
6199 Comp & Benefits - Inter Dept, Exp/recvoc	0				0	
6201 Telephone		0	400	400	400	
6202 Courier/Postage	0	0	0		0	
6203 Office Furniture and Equipment	0				0	
6207 Office Supplies	0	720	300	300	-420	-58.3%
6301 Professional Fees	0				0	
6399 Contract Services	586,400	533,800	526,269	367,500	-166,300	-31.2%
6401 Uniforms & Clothing	21,300	27,200	18,800	18,800	-8,400	-30.9%
6402 Medical & First Aid Supplies	0				0	
6404 Recreation Programming Supplies	0				0	
6405 Photography Supplies & Equipment	0				0	
6406 Bridge Tolls	500	500	100	100	-400	-80.0%
6407 Cleaning/Sanitary Supplies	500	600	5,800	5,800	5,200	866.7%
6409 Personal Protective Equipment	0	200	9,100	9,100	8,900	4450.0%
6499 Other Supplies	6,200	6,210	20,230	18,000	11,790	189.9%
6501 Asphalt	169,300	143,700	195,720	153,200	9,500	6.6%
6502 Chemicals	3,000	3,000	1,900	1,900	-1,100	-36.7%
6504 Hardware	8,100	8,500	9,600	9,600	1,100	12.9%
6505 Lubricants	0	400	100	100	-300	-75.0%
6506 Lumber	4,600	6,400	6,800	6,800	400	6.3%
6507 Propane	500	500			-500	-100.0%
6508 Ready Mix Concrete	55,500	36,400	123,400	24,500	-11,900	-32.7%
6509 Reagents	1,000	1,500	1,000	1,000	-500	-33.3%
6510 Road Oils	7,100	6,200	8,500	8,500	2,300	37.1%
6512 Sand	0	0	0		0	
6513 Seeds & Plants	0	0	100	100	100	
6514 Sod	3,000	2,700	5,000	2,600	-100	-3.7%
6515 Stone and Gravel	5,000	3,400	17,800	2,700	-700	-20.6%
6516 Topsoil	3,000	5,200	4,700	1,900	-3,300	-63.5%
6517 Paint	700	1,000	700	700	-300	-30.0%
6518 Metal	0	0	1,000	1,000	1,000	
6599 Other Materials	0	1,000	3,700	3,000	2,000	200.0%
6608 Water	1,000	200			-200	-100.0%
6611 Building - Interior		0	111	100	100	
6701 Equipment Purchase	5,600	9,300	4,500	4,500	-4,800	-51.6%
6702 Small Tools	7,500	6,000	3,100	3,100	-2,900	-48.3%
6704 Equipment Rental	22,100	14,600	8,500	8,500	-6,100	-41.8%
6705 Equipment - Repair and Maintenance	0				0	
6711 Communication System		0	0		0	
6802 Vehicle Repair and Maintenance	0	0	0		0	
6804 Vehicle Fuel - Gasoline		0	0		0	
6899 Other Vehicle Expense	0	100	100	100	0	0.0%
6903 Travel - Local		0	300	300	300	
6904 Travel - Out of Town	0				0	
6905 Training & Education	3,000	2,800	1,600	407	-2,393	-85.5%
6906 Licenses & Agreements	0	400	500	500	100	25.0%
6908 Medical Examinations	0	0	500	500	500	
6910 Signage	2,000	4,500	2,200	2,200	-2,300	-51.1%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6912 Advertising and Promotion		0	0		0	
6917 Books and Periodicals	0				0	
6918 Meals		0	100	100	100	
6919 Special Projects	0	0	0		0	
6929 Visa Purchases	0	0	2,000	2,000	2,000	
6936 Staff Relations	0	1,000	1,000	1,000	0	0.0%
6937 Corporate Training		0	0		0	
6938 Rewarding Excellence	0	500	500	215	-285	-57.0%
6999 Other Goods and Services	14,100	11,880	4,980	5,100	-6,780	-57.1%
7001 Interdepartmental Equipment Charges	0	0	0		0	
7099 Interdepartmental Chargebacks	0				0	
8011 Interest on Debentures	11,400	2,500	2,500	500	-2,000	-80.0%
8012 Principal on Debentures	45,300	45,200	45,200	15,300	-29,900	-66.2%
8024 Transf to/fr Capital	-261,500	-261,500	-953,000		261,500	-100.0%
9000 Prior Year Surplus/Deficit	-56,700	-47,700	-47,700	-47,700	0	0.0%
9200 HR CATS Wage/Ben	0	0	373,900		0	
9210 HR CATS OT Wage/Ben	115,400	116,012	86,199		-116,012	-100.0%
9230 HR CATS OT Meals	0	0	0		0	
9900 Rev/Exp.Vehicle Rental	200,000	200,000	320,100	0	-200,000	-100.0%
9911 PM Labour-Reg	0	0	0		0	
9972 Truck Stock Chargeback RPS				0	0	
Revenue	-6,700	-6,700	-6,700	-6,700	0	0.0%
4200 Area Rate Revenue	-5,400	-5,500	-5,500	-5,500	0	0.0%
5803 Transfer - General Rate	-1,300	-1,200	-1,200	-1,200	0	0.0%
SDQI Service Delivery & Quality Improvement	681,180	920,225	951,075	1,225,512	305,287	33.2%
R101 Service Delivery & Quality Improvement	557,080	566,701	600,301	736,875	170,174	30.0%
Expense	734,180	743,801	700,301	736,875	-6,926	-0.9%
6001 Salaries - Regular	465,800	479,684	456,474	497,965	18,281	3.8%
6002 Salaries - Overtime	5,000	5,100	0		-5,100	-100.0%
6005 PDP Increases	0	0	-13,424		0	
6100 Benefits - Salaries	80,800	83,536	79,634	86,610	3,074	3.7%
6110 Vacancy Management		0	40,536		0	
6152 Retirement Incentives	2,700	2,782	2,782	2,938	156	5.6%
6154 Workers' Compensation	7,600	7,047	7,047	8,923	1,876	26.6%
6156 Clothing Allowance	400	402	402	402	0	0.0%
6201 Telephone	4,000	4,000	4,000	3,813	-187	-4.7%
6202 Courier/Postage	500	450	450	200	-250	-55.6%
6203 Office Furniture and Equipment	10,000	9,000	2,000	9,000	0	0.0%
6204 Computer Software and Licenses	15,500	15,500	5,000	10,000	-5,500	-35.5%
6205 Printing & Reproduction	1,500	1,350	1,350	3,000	1,650	122.2%
6206 Microfilms	0				0	
6207 Office Supplies	7,000	6,300	2,500	6,000	-300	-4.8%
6303 Consulting Fees	25,000	19,000	10,000	19,000	0	0.0%
6401 Uniforms & Clothing	1,500	1,500	1,500	1,500	0	0.0%
6405 Photography Supplies & Equipment	0	0	500	300	300	
6406 Bridge Tolls	0	0	400	300	300	
6499 Other Supplies	1,500	1,350	1,350	1,450	100	7.4%
6504 Hardware		0	100	300	300	
6602 Electrical	0				0	
6608 Water		0	50		0	
6610 Building - Exterior	0				0	
6699 Other Building Cost	1,000	1,000	10,000	5,000	4,000	400.0%
6703 Computer Equipment/Rentals	10,000	10,000	2,000	8,000	-2,000	-20.0%
6706 Computer Repair and Maintenance	1,000	1,000	1,000	1,000	0	0.0%
6711 Communication System	0	0	300	300	300	
6802 Vehicle Repair and Maintenance	1,700	1,700	1,700	1,000	-700	-41.2%
6806 Long Term Fleet Rentals		0	1,000	1,000	1,000	
6807 Vehicle Leases	5,000	5,000	5,000	5,000	0	0.0%
6899 Other Vehicle Expense	0				0	
6901 Membership Dues	800	800	800	800	0	0.0%
6902 Conferences and Workshops	12,000	10,800	4,000	6,197	-4,603	-42.6%
6903 Travel - Local	8,000	7,200	7,200	7,200	0	0.0%
6904 Travel - Out of Town	7,000	4,970	2,000	5,000	30	0.6%
6905 Training & Education	35,000	35,000	35,000	21,593	-13,407	-38.3%
6906 Licenses & Agreements	500	500	500	300	-200	-40.0%
6912 Advertising and Promotion	5,000	4,500	4,500	2,888	-1,612	-35.8%
6917 Books and Periodicals	2,000	2,000	2,000	2,000	0	0.0%
6918 Meals	0				0	
6938 Rewarding Excellence	2,680	2,680	1,000	472	-2,208	-82.4%
6999 Other Goods and Services	8,500	7,650	7,650	7,800	150	2.0%
7001 Interdepartmental Equipment Charges	5,200	12,000	12,000	9,624	-2,376	-19.8%
9200 HR CATS Wage/Ben	0				0	
9911 PM Labour-Reg	0				0	
Revenue	-177,100	-177,100	-100,000		177,100	-100.0%
5508 Recoveries from External Parties	-177,100	-177,100	-100,000		177,100	-100.0%
R102 New Integrated Security Management	124,100	353,524	350,774	488,637	135,113	38.2%
Expense	124,100	353,524	350,774	488,637	135,113	38.2%
6001 Salaries - Regular	81,800	154,930	117,667	257,994	103,064	66.5%
6002 Salaries - Overtime	0	0	8,000		0	
6005 PDP Increases	0				0	
6100 Benefits - Salaries	16,000	29,442	25,717	45,142	15,700	53.3%
6110 Vacancy Management		0	65,348		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6152 Retirement Incentives	500	966	966	1,573	607	62.8%
6154 Workers' Compensation	1,800	2,712	2,712	3,800	1,088	40.1%
6199 Comp & Benefits - Inter Dept, Exp/recove	0	0	-24,000		0	
6201 Telephone	2,000	2,000	2,000	2,000	0	0.0%
6202 Courier/Postage	0	0	200	400	400	
6204 Computer Software and Licenses		0	0	500	500	
6207 Office Supplies	3,000	2,700	2,000	2,500	-200	-7.4%
6299 Other Office Expenses	500	400	400	400	0	0.0%
6301 Professional Fees		12,087	12,087	12,000	-87	-0.7%
6311 Security	0	0	2,000	5,000	5,000	
6399 Contract Services	0	0	35,000	40,000	40,000	
6502 Chemicals	0				0	
6504 Hardware	0	0	10,000	40,000	40,000	
6505 Lubricants	0				0	
6506 Lumber	0				0	
6517 Paint		0	100		0	
6599 Other Materials		0	200	200	200	
6611 Building - Interior	0	0	1,000		0	
6701 Equipment Purchase	6,600	21,600	22,000	21,600	0	0.0%
6703 Computer Equipment/Rentals	0	0	1,000		0	
6705 Equipment - Repair and Maintenance	0	0	1,000		0	
6711 Communication System	0	0	100		0	
6802 Vehicle Repair and Maintenance	0	0	100		0	
6805 Tires and Tubes		0	1,000		0	
6807 Vehicle Leases	5,000	5,000	1,000	5,000	0	0.0%
6899 Other Vehicle Expense		0	0		0	
6901 Membership Dues	500	500	500	500	0	0.0%
6903 Travel - Local	3,000	2,700	2,000	2,700	0	0.0%
6904 Travel - Out of Town		0	3,100	3,000	3,000	
6905 Training & Education	3,400	3,400	2,000	1,552	-1,848	-54.4%
6919 Special Projects		108,787	103,827	36,476	-72,311	-66.5%
6999 Other Goods and Services	0	6,300	2,000	6,300	0	0.0%
7001 Interdepartmental Equipment Charges		0	0		0	
7099 Interdepartmental Chargebacks	0	0	-50,250		0	
8008 Transfer to/from Reserves	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9910 PM Shop Expenses		0	0		0	
9911 PM Labour-Reg	0	0	0		0	
SEMO Sustainable Environment	544,000	469,391	469,391	515,709	46,318	9.9%
REGTRAN Regional Transportation Planning	544,000	469,391	469,391	515,709	46,318	9.9%
Expense	544,000	469,391	469,391	515,709	46,318	9.9%
6001 Salaries - Regular	372,100	321,415	230,139	467,382	145,967	45.4%
6002 Salaries - Overtime	2,000	2,036	2,036	388	-1,648	-80.9%
6005 PDP Increases	0	0	-1,959		0	
6100 Benefits - Salaries	60,500	51,348	37,837	84,226	32,878	64.0%
6110 Vacancy Management		0	81,581		0	
6152 Retirement Incentives	2,100	1,795	1,795	2,574	779	43.4%
6154 Workers' Compensation	5,200	4,034	4,034	7,462	3,428	85.0%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	5,500	4,655	3,000	2,878	-1,777	-38.2%
6202 Courier/Postage	700	634	634	500	-134	-21.1%
6203 Office Furniture and Equipment	800	162	3,000	500	338	208.6%
6204 Computer Software and Licenses	0				0	
6205 Printing & Reproduction	1,200	275	275	200	-75	-27.3%
6207 Office Supplies	4,200	3,195	4,850	2,900	-295	-9.2%
6299 Other Office Expenses		0	0		0	
6301 Professional Fees	0				0	
6302 Legal Fees	0				0	
6312 Refuse Collection	2,000	1,872	1,872		-1,872	-100.0%
6401 Uniforms & Clothing		0	0		0	
6804 Vehicle Fuel - Gasoline	0	0	0		0	
6899 Other Vehicle Expense		0	0		0	
6901 Membership Dues	2,000	2,011	1,200	2,400	389	19.3%
6902 Conferences and Workshops	3,800	3,442	3,442	433	-3,009	-87.4%
6903 Travel - Local	2,900	2,624	2,624	1,800	-824	-31.4%
6904 Travel - Out of Town	16,700	11,924	7,000	9,800	-2,124	-17.8%
6905 Training & Education	2,200	1,864	6,600	1,406	-458	-24.6%
6906 Licenses & Agreements	14,500	14,577	13,131	14,500	-77	-0.5%
6912 Advertising and Promotion	6,100	5,511	4,000	2,425	-3,086	-56.0%
6915 Research Data Acquisition		0	0		0	
6917 Books and Periodicals	0				0	
6918 Meals	0	0	0		0	
6919 Special Projects	38,500	34,835	60,000	-41,385	-76,220	-218.8%
6938 Rewarding Excellence	0	0	0		0	
6999 Other Goods and Services	200	182	2,000	262	80	44.0%
7001 Interdepartmental Equipment Charges	800	1,000	300	353	-647	-64.7%
7099 Interdepartmental Chargebacks	0				0	
8024 Transf to/fr Capital		0		-45,295	-45,295	
9200 HR CATS Wage/Ben		0	0		0	
Revenue	0	0	0		0	
5508 Recoveries from External Parties	0	0	0		0	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
SWBU Solid Waste Services	27,340,300	30,377,399	30,411,577	33,035,789	2,658,390	8.8%
R310 Former Solid Waste System	307,700	295,300	340,300	243,960	-51,340	-17.4%
Expense	307,700	295,300	340,300	243,960	-51,340	-17.4%
6304 Janitorial Services	0				0	
6399 Contract Services	326,100	285,900	331,000	285,900	0	0.0%
6603 Grounds and Landscaping	30,000	30,000	4,000	30,000	0	0.0%
6608 Water		0	0		0	
6704 Equipment Rental	0				0	
6912 Advertising and Promotion	0				0	
6999 Other Goods and Services	0				0	
8008 Transfer to/from Reserves	-374,900	-333,500	-307,600	-355,140	-21,640	6.5%
8011 Interest on Debentures	63,000	49,400	49,400	35,500	-13,900	-28.1%
8012 Principal on Debentures	263,500	263,500	263,500	247,700	-15,800	-6.0%
R339 Administration Waste Resources	-9,241,200	-9,605,707	-9,080,237	-8,628,746	976,961	-10.2%
Expense	1,099,500	1,134,308	1,136,721	1,327,654	193,346	17.0%
6001 Salaries - Regular	703,000	740,341	740,570	771,487	31,146	4.2%
6002 Salaries - Overtime	10,000	10,200	10,200	10,667	467	4.6%
6005 PDP Increases	0	0	-10,288		0	
6100 Benefits - Salaries	132,000	134,977	134,644	292,503	157,526	116.7%
6110 Vacancy Management		0	10,393		0	
6152 Retirement Incentives	3,900	4,112	4,112	4,942	830	20.2%
6154 Workers' Compensation	13,000	12,471	12,471	15,193	2,722	21.8%
6199 Comp & Benefits - Inter Dept, Exp/revcoe	0				0	
6201 Telephone	13,800	13,800	7,900	13,375	-425	-3.1%
6202 Courier/Postage	5,100	4,590	4,000	4,590	0	0.0%
6203 Office Furniture and Equipment	2,000	1,800	15,000	10,800	9,000	500.0%
6204 Computer Software and Licenses	500	500		500	0	0.0%
6205 Printing & Reproduction	1,500	0	500		0	
6207 Office Supplies	7,300	6,570	7,400	6,570	0	0.0%
6299 Other Office Expenses		0	400		0	
6301 Professional Fees	83,400	77,200	77,200	77,200	0	0.0%
6302 Legal Fees	4,900	4,900		4,900	0	0.0%
6399 Contract Services	78,500	78,500	58,986	78,500	0	0.0%
6401 Uniforms & Clothing	800	800	600	800	0	0.0%
6405 Photography Supplies & Equipment		0	168		0	
6406 Bridge Tolls	0	0	200		0	
6703 Computer Equipment/Rentals	2,000	2,000	1,050	2,000	0	0.0%
6804 Vehicle Fuel - Gasoline	1,200	1,000	50	1,082	82	8.2%
6901 Membership Dues	1,500	1,500	2,330	1,500	0	0.0%
6902 Conferences and Workshops	1,700	1,530	4,530	878	-652	-42.6%
6903 Travel - Local	11,300	10,170	12,000	10,170	0	0.0%
6904 Travel - Out of Town	1,900	2,840	10,000	2,840	0	0.0%
6905 Training & Education	4,900	9,000	6,000	5,167	-3,833	-42.6%
6912 Advertising and Promotion	0				0	
6914 Recruiting	200	200		200	0	0.0%
6917 Books and Periodicals	200	200		200	0	0.0%
6918 Meals	0	0	1,000		0	
6938 Rewarding Excellence	0	0	300		0	
6999 Other Goods and Services	400	360	5	360	0	0.0%
7001 Interdepartmental Equipment Charges	14,500	14,747	25,000	11,230	-3,517	-23.8%
Revenue	-10,340,700	-10,740,015	-10,216,958	-9,956,400	783,615	-7.3%
5225 Tipping Fees - Waste Resources	-10,221,500	-10,620,815	-10,100,000	-9,844,600	776,215	-7.3%
5508 Recoveries from External Parties	-81,200	-81,200	-69,200	-71,800	9,400	-11.6%
5600 Miscellaneous Revenue	-38,000	-38,000	-47,758	-40,000	-2,000	5.3%
R349 Otter Lake	19,965,400	21,000,700	21,113,309	21,853,500	852,800	4.1%
Expense	20,073,400	21,080,700	21,535,529	21,933,500	852,800	4.0%
6301 Professional Fees	11,313,400	0	382,220		0	
6399 Contract Services	3,295,900	15,635,800	15,666,577	16,628,900	993,100	6.4%
6605 Municipal Taxes	25,000	25,000	25,000	25,000	0	0.0%
8008 Transfer to/from Reserves	3,100,000	2,528,000	2,528,000	2,528,000	0	0.0%
8010 Other Interest	0	0	41,832		0	
8011 Interest on Debentures	731,200	720,900	720,900	670,200	-50,700	-7.0%
8012 Principal on Debentures	1,607,900	2,171,000	2,171,000	2,081,400	-89,600	-4.1%
Revenue	-108,000	-80,000	-422,220	-80,000	0	0.0%
5508 Recoveries from External Parties	0	0	-382,220		0	
5600 Miscellaneous Revenue	-108,000	-80,000	-40,000	-80,000	0	0.0%
R359 SW Other	16,308,400	18,687,106	18,038,205	19,567,075	879,969	4.7%
Expense	21,897,300	24,155,511	24,498,247	26,425,875	2,270,364	9.4%
6001 Salaries - Regular	94,500	150,212	246,300	253,222	103,010	68.6%
6002 Salaries - Overtime	7,000	7,140	15,000	6,347	-793	-11.1%
6100 Benefits - Salaries	20,100	24,328	46,346	52,320	27,992	115.1%
6110 Vacancy Management		0	0		0	
6152 Retirement Incentives	500	531	1,200	1,342	811	152.7%
6154 Workers' Compensation	2,200	3,305	6,610	4,994	1,689	51.1%
6199 Comp & Benefits - Inter Dept, Exp/revcoe	0				0	
6201 Telephone	2,800	2,800	600	2,771	-29	-1.0%
6202 Courier/Postage	0	0	46,005	63,000	63,000	
6203 Office Furniture and Equipment	0	180	2,050	180	0	0.0%
6205 Printing & Reproduction		0	34,000	45,000	45,000	
6207 Office Supplies	2,000	5,400	8,000	7,400	2,000	37.0%
6299 Other Office Expenses	0	0	1,003		0	
6301 Professional Fees	8,662,800	0	34,220	10,000	10,000	

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6399 Contract Services	12,324,300	23,153,020	23,348,190	25,233,557	2,080,537	9.0%
6401 Uniforms & Clothing	0	1,000	6,000	1,000	0	0.0%
6406 Bridge Tolls		0	25		0	
6409 Personal Protective Equipment		0	0		0	
6499 Other Supplies	0	0	500		0	
6802 Vehicle Repair and Maintenance				0	0	
6804 Vehicle Fuel - Gasoline	3,100	2,500	2,500	2,705	205	8.2%
6807 Vehicle Leases		0	6,523	16,300	16,300	
6902 Conferences and Workshops	5,000	4,500	6,100	7,582	3,082	68.5%
6903 Travel - Local	5,000	4,500	7,400	4,500	0	0.0%
6904 Travel - Out of Town	1,500	1,065	5,000	1,065	0	0.0%
6905 Training & Education	0	500	500	287	-213	-42.6%
6912 Advertising and Promotion	329,400	297,360	217,401	210,706	-86,654	-29.1%
6916 Public Education		0	6,000	10,000	10,000	
6918 Meals	300	500	1,600	364	-136	-27.2%
6919 Special Projects		0	500		0	
6933 Community Events	0	0	1,000		0	
6999 Other Goods and Services	0	270	0	270	0	0.0%
7001 Interdepartmental Equipment Charges		0	1,274	1,363	1,363	
7099 Interdepartmental Chargebacks		0	-50,000		0	
8008 Transfer to/from Reserves	300,000	300,000	300,000	300,000	0	0.0%
8011 Interest on Debentures	41,600	46,200	46,163	40,600	-5,600	-12.1%
8012 Principal on Debentures	95,200	150,200	150,237	149,000	-1,200	-0.8%
9911 PM Labour-Reg		0	0		0	
Revenue	-5,588,900	-5,468,405	-6,460,042	-6,858,800	-1,390,395	25.4%
4750 Other Grants	-3,479,300	-3,019,636	-3,019,636	-2,999,700	19,936	-0.7%
5225 Tipping Fees - Waste Resources	-1,080,000	-1,203,000	-1,204,000	-1,306,400	-103,400	8.6%
5403 Sales of Other Recyclables	-841,600	-1,045,769	-1,810,753	-1,810,700	-764,931	73.1%
5508 Recoveries from External Parties	0	0	-82,669	-500,000	-500,000	
5600 Miscellaneous Revenue	-188,000	-200,000	-342,984	-242,000	-42,000	21.0%
TPWA Administration	412,460	652,418	708,098	699,257	46,839	7.2%
ADMN TPW Administration	412,460	652,418	708,098	699,257	46,839	7.2%
Expense	412,460	652,418	708,098	699,257	46,839	7.2%
6001 Salaries - Regular	284,300	293,200	351,916	384,660	91,460	31.2%
6005 PDP Increases	0	0	-9,595		0	
6100 Benefits - Salaries	36,400	38,599	39,478	54,716	16,117	41.8%
6152 Retirement Incentives	1,600	1,701	1,701	2,270	569	33.5%
6154 Workers' Compensation	4,900	4,563	4,563	5,815	1,252	27.4%
6199 Comp & Benefits - Inter Dept, Exp/recv		0	0		0	
6201 Telephone	4,500	4,500	4,500	2,399	-2,101	-46.7%
6202 Courier/Postage	900	810	810	1,000	190	23.5%
6203 Office Furniture and Equipment	1,300	1,170	1,170	1,000	-170	-14.5%
6204 Computer Software and Licenses	0				0	
6205 Printing & Reproduction	600	540	540	1,500	960	177.8%
6207 Office Supplies	2,500	2,250	2,250	2,250	0	0.0%
6301 Professional Fees		0	0		0	
6303 Consulting Fees	10,300	7,828	7,828	5,000	-2,828	-36.1%
6311 Security		0	180		0	
6399 Contract Services		238,747	238,747	0	-238,747	-100.0%
6409 Personal Protective Equipment		0	0		0	
6499 Other Supplies	1,500	1,350	1,350	1,000	-350	-25.9%
6699 Other Building Cost		0	2,500		0	
6703 Computer Equipment/Rentals	2,300	2,300	2,300	2,500	200	8.7%
6704 Equipment Rental	100	100	100	100	0	0.0%
6705 Equipment - Repair and Maintenance	100	100	100	100	0	0.0%
6901 Membership Dues	4,400	4,400	4,400	4,400	0	0.0%
6902 Conferences and Workshops	5,000	4,500	4,500	2,582	-1,918	-42.6%
6903 Travel - Local	4,000	3,600	3,600	5,000	1,400	38.9%
6904 Travel - Out of Town	15,000	10,650	10,650	10,650	0	0.0%
6905 Training & Education	10,000	10,000	10,000	5,741	-4,259	-42.6%
6906 Licenses & Agreements	200	200	200	200	0	0.0%
6911 Facilities Rental	500	500	500	500	0	0.0%
6912 Advertising and Promotion	7,500	6,750	6,750	7,789	1,039	15.4%
6916 Public Education	0				0	
6917 Books and Periodicals	1,000	1,000	1,000	1,000	0	0.0%
6918 Meals	1,000	1,000	1,000	2,728	1,728	172.8%
6919 Special Projects	0	0		188,747	188,747	
6928 Committee Expenses	2,000	2,000	2,000	1,500	-500	-25.0%
6936 Staff Relations	0	0	0		0	
6937 Corporate Training	0				0	
6938 Rewarding Excellence	5,360	5,360	5,360	3,945	-1,415	-26.4%
6943 Health and Wellness Initiatives	200	200	200	165	-35	-17.5%
6999 Other Goods and Services	5,000	4,500	7,500		-4,500	-100.0%
Revenue	0	0	0	0	0	0
5508 Recoveries from External Parties		0	0		0	
TRTR Traffic & Transportation	11,245,720	10,829,065	10,612,657	10,555,814	-273,251	-2.5%
ROWA Right of Way Services	142,750	-48,420	-47,755	-43,527	4,893	-10.1%
Expense	560,850	461,180	447,745	466,073	4,893	1.1%
6001 Salaries - Regular	415,800	338,432	342,340	344,090	5,658	1.7%
6002 Salaries - Overtime	15,000	15,300	15,300	13,600	-1,700	-11.1%
6005 PDP Increases	0	0	-4,404		0	
6100 Benefits - Salaries	79,600	63,951	64,447	66,222	2,271	3.6%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6152 Retirement Incentives	2,300	1,868	1,868	1,916	48	2.6%
6154 Workers' Compensation	8,200	5,693	5,693	5,798	105	1.8%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	2,000	2,100	2,100	2,892	792	37.7%
6202 Courier/Postage	100	90	200	300	210	233.3%
6203 Office Furniture and Equipment	600	540	1,195	1,000	460	85.2%
6204 Computer Software and Licenses	0	500	500	500	0	0.0%
6205 Printing & Reproduction	200	180	180	200	20	11.1%
6207 Office Supplies	1,000	900	900	1,000	100	11.1%
6399 Contract Services	0				0	
6401 Uniforms & Clothing	300	500	500	800	300	60.0%
6406 Bridge Tolls	100	100	100	100	0	0.0%
6704 Equipment Rental	9,000	5,000			-5,000	-100.0%
6706 Computer Repair and Maintenance	100	100	100		-100	-100.0%
6901 Membership Dues	500	700	700	700	0	0.0%
6902 Conferences and Workshops	0	0		1,000	1,000	
6903 Travel - Local	22,000	19,800	10,500	21,336	1,536	7.8%
6904 Travel - Out of Town	2,000	1,420	1,420	1,500	80	5.6%
6905 Training & Education	1,000	306	306	870	564	184.3%
6912 Advertising and Promotion		2,700	2,700	1,533	-1,167	-43.2%
6918 Meals	100	100	200	173	73	73.0%
6929 Visa Purchases	0				0	
6938 Rewarding Excellence	450	450	450	543	93	20.7%
6999 Other Goods and Services	500	450	450		-450	-100.0%
Revenue	-418,100	-509,600	-495,500	-509,600	0	0.0%
4905 Street opening Permits	-60,000	-180,000	-127,300	-180,000	0	0.0%
4912 Signs & Encroachments	-189,000	-189,000	-174,200	-189,000	0	0.0%
4914 Grade Alterations	0				0	
5508 Recoveries from External Parties	-169,100	-140,600	-194,000	-140,600	0	0.0%
RSHP Sign Shop	1,470,740	1,431,142	1,300,789	1,426,237	-4,905	-0.3%
Expense	1,470,740	1,431,142	1,420,789	1,426,237	-4,905	-0.3%
6001 Salaries - Regular	591,200	561,100	558,017	596,490	35,390	6.3%
6002 Salaries - Overtime	60,000	61,200	81,200	54,400	-6,800	-11.1%
6005 PDP Increases	0	0	-514		0	
6100 Benefits - Salaries	124,100	117,259	116,832	125,003	7,744	6.6%
6110 Vacancy Management		0	4,024		0	
6152 Retirement Incentives	4,300	4,029	4,029	4,165	136	3.4%
6154 Workers' Compensation	13,000	10,961	10,961	11,631	670	6.1%
6155 Overtime Meals	0				0	
6158 WCB Recoverable Earnings	0				0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	100	400	400	400	0	0.0%
6203 Office Furniture and Equipment	2,000	1,800	1,800	1,800	0	0.0%
6204 Computer Software and Licenses	2,000	1,000	1,000	1,500	500	50.0%
6205 Printing & Reproduction	0				0	
6207 Office Supplies	1,000	1,800	1,800	1,800	0	0.0%
6299 Other Office Expenses	100				0	
6301 Professional Fees	0				0	
6399 Contract Services	225,000	192,700	193,300	192,700	0	0.0%
6401 Uniforms & Clothing	3,000	3,000	3,000	3,000	0	0.0%
6402 Medical & First Aid Supplies	100	200	400	400	200	100.0%
6406 Bridge Tolls	2,500	1,500	1,500	200	-1,300	-86.7%
6407 Cleaning/Sanitary Supplies	200	200	300	400	200	100.0%
6499 Other Supplies	88,000	79,200	109,200	78,700	-500	-0.6%
6501 Asphalt		0	0		0	
6502 Chemicals	3,000	3,000	3,000	3,000	0	0.0%
6504 Hardware	29,000	29,000	29,000	29,000	0	0.0%
6506 Lumber	5,000	5,000	5,000	5,000	0	0.0%
6508 Ready Mix Concrete	1,300	1,300	1,300	1,300	0	0.0%
6509 Reagents		0	0		0	
6515 Stone and Gravel	500	500	500	500	0	0.0%
6517 Paint	147,400	147,400	111,400	147,400	0	0.0%
6518 Metal	36,000	36,000	46,000	36,000	0	0.0%
6519 Welding Supplies	2,500	2,500	2,500	2,500	0	0.0%
6599 Other Materials	1,000	30,500	30,500	28,000	-2,500	-8.2%
6602 Electrical	2,000	1,000	1,000		-1,000	-100.0%
6608 Water	100	300	400	400	100	33.3%
6611 Building - Interior	1,000	1,000			-1,000	-100.0%
6699 Other Building Cost	0				0	
6701 Equipment Purchase	23,400	13,400	13,400	15,000	1,600	11.9%
6702 Small Tools	2,000	2,500	2,500	2,500	0	0.0%
6703 Computer Equipment/Rentals	0				0	
6704 Equipment Rental	200	200	200		-200	-100.0%
6705 Equipment - Repair and Maintenance	0				0	
6708 Mechanical Equipment		0	0		0	
6802 Vehicle Repair and Maintenance	0				0	
6806 Long Term Fleet Rentals	0				0	
6807 Vehicle Leases	5,600	5,600	2,000	2,000	-3,600	-64.3%
6901 Membership Dues	500	500	500	500	0	0.0%
6902 Conferences and Workshops	0				0	
6903 Travel - Local	0				0	
6905 Training & Education	6,100	5,753	2,000	2,550	-3,203	-55.7%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6910 Signage	76,200	76,200	76,200	76,200	0	0.0%
6912 Advertising and Promotion	0				0	
6929 Visa Purchases		0	0		0	
6938 Rewarding Excellence	1,340	1,340	1,340	436	-904	-67.5%
6999 Other Goods and Services	10,000	9,000	2,000		-9,000	-100.0%
7001 Interdepartmental Equipment Charges	0	22,800	22,800	1,362	-21,438	-94.0%
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	0	0	0	0	0	
9210 HR CATS OT Wage/Ben	0	0	-20,000		0	
9900 Rev/Exp.Vehicle Rental	0	0	0	0	0	
9911 PM Labour-Reg	0				0	
Revenue	0	0	-120,000	0	0	
5505 Environmental Protection Levies	0				0	
5508 Recoveries from External Parties	0	0	-120,000	0		
RTRT Transportation Services	1,424,540	1,417,616	1,445,736	1,251,581	-166,035	-11.7%
Expense	1,424,540	1,417,616	1,445,736	1,251,581	-166,035	-11.7%
6001 Salaries - Regular	940,100	982,483	880,252	839,536	-142,947	-14.5%
6002 Salaries - Overtime	1,000	1,020	2,520	8,462	7,442	729.6%
6004 Wages - Overtime		0	0		0	
6005 PDP Increases	0	0	-14,661		0	
6100 Benefits - Salaries	160,100	169,226	153,145	147,172	-22,054	-13.0%
6110 Vacancy Management		0	132,973		0	
6152 Retirement Incentives	4,900	5,187	5,187	4,429	-758	-14.6%
6154 Workers' Compensation	16,100	14,993	14,993	13,304	-1,689	-11.3%
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	5,000	6,000	6,000	6,662	662	11.0%
6202 Courier/Postage	400	540	1,500	1,500	960	177.8%
6203 Office Furniture and Equipment	10,000	3,780	2,000	3,000	-780	-20.6%
6205 Printing & Reproduction	200	360	360	400	40	11.1%
6207 Office Supplies	3,200	2,880	2,880	3,000	120	4.2%
6401 Uniforms & Clothing	800	800	800	800	0	0.0%
6404 Recreation Programming Supplies		0	0		0	
6406 Bridge Tolls	200	5,700	5,700	6,000	300	5.3%
6504 Hardware	0	0	0		0	
6506 Lumber	0	0	0		0	
6602 Electrical	0				0	
6603 Grounds and Landscaping		0	0		0	
6604 Bus Gates/Shelters - Repairs & Maintenance	0				0	
6701 Equipment Purchase	4,000	4,000	9,000	9,000	5,000	125.0%
6706 Computer Repair and Maintenance		0	0		0	
6899 Other Vehicle Expense	0	0	0		0	
6901 Membership Dues	8,000	5,500	5,500	5,000	-500	-9.1%
6902 Conferences and Workshops	0	0	1,600	4,000	4,000	
6903 Travel - Local	44,400	39,960	30,000	30,000	-9,960	-24.9%
6904 Travel - Out of Town	10,000	7,100	7,100	8,000	900	12.7%
6905 Training & Education	11,000	11,000	5,000	2,315	-8,685	-79.0%
6906 Licenses & Agreements	10,000	2,000	2,000	2,000	0	0.0%
6910 Signage	0	0	50,000		0	
6912 Advertising and Promotion	30,000	19,800	10,000	17,906	-1,894	-9.6%
6917 Books and Periodicals	1,000	1,000	1,000	1,000	0	0.0%
6918 Meals	2,000	0	0	1,000	1,000	
6929 Visa Purchases	0				0	
6938 Rewarding Excellence	1,340	1,340	1,340	736	-604	-45.1%
6939 Duty to Accomodate		0	0		0	
6999 Other Goods and Services	6,000	5,400	2,000		-5,400	-100.0%
7001 Interdepartmental Equipment Charges	154,800	127,547	127,547	136,359	8,812	6.9%
7099 Interdepartmental Chargebacks	0				0	
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0		0	
9900 Rev/Exp.Vehicle Rental	0	0	0	0	0	
9911 PM Labour-Reg	0				0	
Revenue	0	0	0		0	
4601 Grant in Lieu - Federal	0				0	
5508 Recoveries from External Parties	0				0	
5600 Miscellaneous Revenue		0	0		0	
STRT Traffic Signals & Streetlighting	8,207,690	8,028,727	7,913,887	7,921,523	-107,204	-1.3%
Expense	8,207,690	8,028,727	8,052,887	7,921,523	-107,204	-1.3%
6001 Salaries - Regular	615,700	575,806	568,874	582,852	7,046	1.2%
6002 Salaries - Overtime	92,000	73,840	80,000	65,635	-8,205	-11.1%
6005 PDP Increases	0	0	-1,815		0	
6100 Benefits - Salaries	121,400	114,935	113,864	119,969	5,034	4.4%
6110 Vacancy Management		0	9,818		0	
6152 Retirement Incentives	3,300	3,086	3,086	3,131	45	1.5%
6154 Workers' Compensation	13,100	10,919	10,919	11,111	192	1.8%
6155 Overtime Meals	0	0	0		0	
6199 Comp & Benefits - Inter Dept, Exp/recove	0				0	
6201 Telephone	79,700	79,700	79,700	79,246	-454	-0.6%
6202 Courier/Postage	1,000	990	1,200	1,200	210	21.2%
6203 Office Furniture and Equipment	6,000	2,250	2,250	2,000	-250	-11.1%
6207 Office Supplies	6,000	5,400	5,400	5,350	-50	-0.9%
6312 Refuse Collection	2,000	4,000	4,000	4,000	0	0.0%
6399 Contract Services	805,900	713,900	688,100	738,100	24,200	3.4%

BU, Division, Cost Center by Cost Elements	2009	2010	2010 January Projected Actuals	Proposed 2011	Change	Change %
6401 Uniforms & Clothing	2,000	2,000	2,800	3,000	1,000	50.0%
6406 Bridge Tolls	3,000	1,000	900	300	-700	-70.0%
6407 Cleaning/Sanitary Supplies	100	400	600	600	200	50.0%
6499 Other Supplies	100	90	90		-90	-100.0%
6502 Chemicals	0				0	
6504 Hardware	400	1,200	3,700	3,200	2,000	166.7%
6505 Lubricants	0				0	
6506 Lumber	0	0	0		0	
6510 Road Oils		0	0		0	
6511 Salt		0	0		0	
6517 Paint	0	200	200	200	0	0.0%
6519 Welding Supplies	400	400	400	400	0	0.0%
6599 Other Materials	4,100	4,500	2,500		-4,500	-100.0%
6602 Electrical	506,100	507,100	557,100	509,300	2,200	0.4%
6607 Electricity	5,886,900	5,710,900	5,710,900	5,691,540	-19,360	-0.3%
6608 Water	0	700	700	700	0	0.0%
6611 Building - Interior	0				0	
6612 Safety Systems		0	0		0	
6699 Other Building Cost		5,000	5,000		-5,000	-100.0%
6701 Equipment Purchase	5,000	5,000	4,000	5,000	0	0.0%
6702 Small Tools	2,000	2,000	3,000	2,500	500	25.0%
6703 Computer Equipment/Rentals		0	0		0	
6708 Mechanical Equipment	0				0	
6711 Communication System		0	0		0	
6802 Vehicle Repair and Maintenance	1,500	1,500	1,500	1,000	-500	-33.3%
6805 Tires and Tubes	0				0	
6806 Long Term Fleet Rentals	6,500	6,500	10,900	8,500	2,000	30.8%
6807 Vehicle Leases		0	600		0	
6901 Membership Dues	1,500	1,500	1,500	1,500	0	0.0%
6902 Conferences and Workshops	0	0	500		0	
6903 Travel - Local	10,200	9,180	7,900	9,000	-180	-2.0%
6904 Travel - Out of Town	4,100	2,911	2,911	3,000	89	3.1%
6905 Training & Education	8,000	8,000	7,000	4,592	-3,408	-42.6%
6907 Commission Fees	0				0	
6917 Books and Periodicals	100	100	100		-100	-100.0%
6918 Meals		0	0		0	
6929 Visa Purchases	0	0	0		0	
6938 Rewarding Excellence	890	890	890	693	-197	-22.1%
6999 Other Goods and Services	18,700	16,830	5,800	0	-16,830	-100.0%
8008 Transfer to/from Reserves		156,000	156,000	63,904	-92,096	-59.0%
9200 HR CATS Wage/Ben	0	0	0		0	
9210 HR CATS OT Wage/Ben	0	0	0	0	0	
9900 Rev/Exp.Vehicle Rental		0	0		0	
9911 PM Labour-Reg	0	0	0		0	
Revenue	0	0	-139,000		0	
5508 Recoveries from External Parties	0	0	-139,000		0	
Transportation & Public Works Total	99,028,770	96,393,423	104,496,331	108,952,045	12,558,622	13.0%
Grand Total	0	0	-1,360,138	0	0	-100.0%
					0	